

Australia	24.22	Indonesia	83.10	Peru	82.20
Belgium	37.98	Italy	83.50	S. Arabia	87.00
Canada	55.12	Japan	117.00	Singapore	84.10
Denmark	50.90	South Korea	100.00	Taiwan	82.20
France	100.00	Thailand	78.00	Turkey	82.20
Germany	100.00	USA	100.00	USSR	82.20
Greece	100.00	West Germany	100.00	Yugoslavia	82.20
Hong Kong	100.00	Spain	100.00		
India	100.00				

No. 30,528

World News

Israeli army units move into South Lebanon

The Israeli army launched a major search-and-destroy operation into South Lebanon last night, aimed at cleaning out guerrilla strongholds not far from the border. Security sources said that a mechanized brigade, including tanks, accompanied paratroopers on the operation. The strength of the Israeli forces was put at over 1,000 men.

Clashes in Beirut

Rival Palestinian factions clashed with mortars and machine guns in Beirut's refugee camps as Shia Muslim clans skirmished in neighbouring suburbs. Police said 15 people died and over 50 others were wounded.

Eritreans claim shelling

Eritrean rebels say they shelled Ethiopia's second biggest port, Massawa, killing 222 government troops in a clash near Asmara, the region's capital.

Tamil attacks kill 39

Tamil Tigers killed 39 people in attacks in Sri Lanka over the weekend. Almost all the victims, including six soldiers, were Sinhalese. Page 4

Curfew in Karachi

Pakistan authorities clamped an indefinite curfew on western Karachi after the army moved in to quell three days of ethnic violence which left at least five people dead and 50 injured.

Belgian parties agree

Negotiators from five parties working to split Belgium's long political crisis agreed on the formation of a centre-left coalition under the leadership of outgoing Prime Minister Wilfried Martens. Page 2

Protest over Turkey visit

Greek police clashed on Monday with demonstrators protesting against the arrival of Istanbul Mayor and Turkish Foreign Minister Turgut Demirel, who was carrying a special message for Prime Minister Andreas Papandriou.

ANC bomber sentenced

A member of the African National Congress was sentenced yesterday to 25 years in prison. Gordon Webster, 24, was convicted of carrying out several bombings on electrical infrastructure, including one which killed a police colonel.

Kashmir hospital toll

Because working at the site of a collapsed three-story children's hospital in the northern Indian state of Kashmir, near that up to 50 more people were dead or injured beneath the debris. Fourteen bodies have been already recovered.

US proposals for Taba

The US has proposed that Israel give sovereignty over a disputed Red Sea beach to Egypt, but that the Jewish state retain effective control, according to an Israeli official.

Angola talks open

Delegates from the United States, Cuba, South Africa and Angola face a difficult task in two days of talks which open in London today, aimed at paving the way for peace in Angola and independence for Namibia. Page 3

Arthritis breakthrough

Scientists at the Mayo Clinic in Rochester, Minnesota, have discovered the gene that causes arthritis in mice, an early but significant step toward possible cures for arthritis, multiple sclerosis and other autoimmune diseases.

Curbing the Cardinals

French fashion designer Pierre Cardin appealed to President Suharto's wife about 16 other Pierre Cardin with registered trademarks in Indonesia.

Business Summary

Control of Italian bank goes to De Benedetti

CARLO DE BENEDETTI, Italian businessman, has defeated a Fiat-led coalition to win majority control of Credito Romagnolo, Italy's second-largest private bank. The issue was decided by a meeting of more than 2,600 of the bank's shareholders. Page 20

European Monetary System

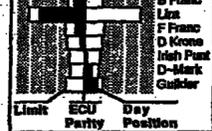
The French franc and Danish kroner held steady within the EMS yesterday and throughout last week, despite political nervousness. President Mitterrand was expected to be returned to office in the final round of French elections next weekend, but there was more doubt about the result of the Danish general election on May 11.

The Dutch guilder and D-Mark remained the strongest members of the system. The Italian lira was the weakest EMS currency, requiring support from the Bank of Italy. Attention centred on currencies outside the EMS, particularly sterling, on oil news and the UK trade deficit, and the Swedish krona, after an increase in the Swedish discount rate.

EMS April 29, 1988



ECU DIVERGENCE



THE CHART SHOWS THE TWO CONTRASTS ON EUROPEAN MONETARY SYSTEMS

The chart shows the two contrasts on European Monetary Systems. The upper grid, based on the weakest currency in the system, defines the currencies from which no currency (except the lira) may move by more than 2% per cent. The lower chart gives each currency's divergence from the 'central rate' against the European Currency Unit (ECU), itself derived from a basket of European currencies. Currencies. Page 36

TOKYO: Unexpectedly brisk and heavy buying drove the Nikkei

buying to its third consecutive record high in Tokyo, up 180.15 at 27,669.72. Page 33

WALL STREET: The Dow Jones industrial average closed up 10.94

at 2,043.27. Page 33

DOLLAR closed in New York at DM1.6780, Y124.80, SFr1.3970, FF16.8885. Page 36

STERLING closed in New York at \$1.6786. Page 36

BRITISH AIRWAYS, Swissair, KLM Royal Dutch Airlines, Alitalia and USAir are to pay \$500m for a 49.9 per cent stake in the US Apollo computer reservation system. Page 29

IRVING BANK, New York banking group, agreed an improved offer for half the company from Banca Commerciale. Page 21

UNGESTION, Swiss finance company, which has agreed to buy a 32.7 per cent equity stake in Banca della Svizzera Italiana from Irving Bank of the US, is seeking majority control of the Lugano-based bank. Page 21

BERNARDINI-Westfälisches Elektrizitätswerk, West Germany's largest electrical utility, confirmed it was in talks with Tescoro to buy its German subsidiary Deutsche Tescoro. Page 21

EUROPEAN Commission is expected to decide within the next few weeks whether to take action to curb Italian Government aid for Fiat, struggling state-owned steel giant. Page 2

WEST GERMAN Government is selling its remaining 60 per cent stake in Völg, energy, aluminium and chemicals group, for DM210 (\$125) a share. Page 23

Pravda publishes call for reform of Soviet bureaucracy

BY QUENTIN PEEL IN MOSCOW

A SWEEPING attack on the over-centralised and undemocratic structure of the Soviet Communist Party was published yesterday on the front page of Pravda, the party newspaper.

The Pravda letter, which could not have been published without the highest authority, is a dramatic new development in the struggle for control of the Soviet power structure.

The letter calls for a host of reforms of the party bureaucracy, including 200 new outside members of the central committee, the re-certification of every current party member and direct elections by secret ballot of all key party officials.

Publication of the letter is seen as a key move by Mr Mikhail Gorbachev, the Soviet leader and Communist Party general secretary, and his closest allies, to press for far-reaching reforms of the ruling party at a key national conference next month - at a time when there is growing speculation about a conservative backlash.

Although the Soviet leadership is steadily presenting a public image of harmony and unity, the increasingly outspoken Soviet press is publishing a flood of material warning of such a backlash, and calling for greater democratisation of the country's rigid party and government bureaucracy.



Mikhail Gorbachev: key move

At the annual May Day parade outside the Kremlin in Red Square, a smiling Mr Gorbachev was flanked by his colleagues in the ruling Politburo, including Mr Yegor Ligachev, the second most powerful man in the hierarchy, who is widely regarded as leader of any alternative conservative element.

Mr Ligachev appeared in his normal position, immediately behind Mr Gorbachev, Mr Andrei Gromyko, the Soviet President, and Mr Nikolai Ryzhkov, the Prime Minister - giving no hint of a renounced demotion in recent days to strip him of some of his responsibilities for Communist Party ideology.

The public appearance of normality is certainly not reflected in the press, where a letter appeared for the first time on Saturday speculating about a possible Party coup to overthrow Mr Gorbachev.

Published in Sovetskaya Kultura, the pro-reform newspaper of the Ministry of Culture, in a whole page of letters on *perestroika* - the current economic reform process - a writer called Y. Borokhov, from Nizhnevartovsk in Siberia, said: "A (Party) plenum at which Mikhail Gorbachev could be removed... is a real possibility. The Party apparatus has far from everywhere, far from unanimously, and far from always sincerely, supported our leader."

However, the writer adds: "If an attempt to block *perestroika* is undertaken, the nation this time will not stand by in silence. Almost all the citizens of the Soviet Union are behind Gorbachev. Against him stand a bunch of people who are waiting in anticipation behind the double doors of their offices."

Yesterday's letter in Pravda - the newspaper traditionally regarded as the gospel for Party members - takes the whole debate much further by damning the present party structure, and calling for practical reforms.

The author, Mr V. Selivanov, a

Continued on Page 20

Gdansk ship workers obey strike call

BY CHRISTOPHER BOBINSKI IN WARSAW

THREE THOUSAND workers at the Gdansk Lenin shipyard in Poland went on strike yesterday in support of steelworkers in Krakow who have closed their plant for seven days.

In Wroclaw an electronics plant stopped work for several hours after a local Solidarity leader called a mass meeting to demand pay increases.

Both strikes came after a call on Sunday by Mr Lech Walesa, leader of the banned trade union Solidarity, for protests in support of the Krakow steelworkers, who want a 50 per cent increase in basic pay rates. Shortly after midnight yesterday, however, security officials began rounding up members of the 13-strong Solidarity national steering committee.

According to opposition sources 10 were held, among them Mr Zdzislaw Byjak from Warsaw but not Mr Walesa.

The detentions came as Mr Jerzy Bilip, the Industry Minister, went on television to say that he would be asking his colleagues to enable him to use "all legal means" to end the Krakow strike, a sign that the authorities were toughening their stance.

Previously the Government had hoped that its tactic of refusing to talk to the Krakow strikers would wear them down but the action at the Gdansk shipyard could provide a fresh stimulus to unrest in Poland and spark off more stoppages.

The events came after a week of strikes, prompted by sharp

price rises, in the worst labour unrest in the country since the Government's 1981 crackdown that suppressed Solidarity.

In Gdansk, the shipyard workers were said in the early evening to be occupying the yard and a large banner saying "Occupation strike" had been hung on the gates. In a throwback to August 1980, when Mr Walesa led an 18-day strike at the yard which gave birth to Solidarity, Polish flags and flowers adorned the gates.

Mr Walesa, who is employed at the yard, sought to retain a potential mediating role by telling the strikers: "I am with you but I did not start the strike. I am neither for nor against the stoppage, but as a shipyard worker, I am with you."

On Sunday, Mr Walesa made clear he did not want more strikes but mass meetings in factories to show support for Krakow. Yesterday he did not join the seven-man strike committee.

Strikers at the yard are demanding the legalisation of Solidarity, banned after martial law in 1981, pay increases for all groups of workers and immunity from prosecution for the strikers.

In a main Warsaw street yesterday afternoon, police dragged down banners put up by union supporters protesting against an estimated 300 arrests of demonstrators on Sunday.

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price rises, in the worst labour unrest in the country since the Government's 1981 crackdown that suppressed Solidarity.

US industry shipments hit record \$214bn in March

By Anthony Harris in Washington

THE VALUE of shipments by US manufacturers rose sharply in March to a new record of \$214bn, seasonally adjusted, an increase of 2.6 per cent over February. The March increase ended a run of apparently weak figures since the record \$211bn was recorded in December.

New orders increased by 1.6 per cent over the previous month according to the US Commerce Department, and order books continued a rise which has now been unbroken for more than a year to reach \$413bn - 11.2 per cent above the same month in 1987.

This renewed growth is expected to continue into the second quarter of this year.

The purchasing managers' composite index, a widely followed forward indicator, rose to 54.9 per cent in April from 53.3 per cent in March (a 50 per cent reading is neutral), and a 0.8 per cent rise in the official leading indicators was announced last Friday.

Manufacturing growth now appears to be spreading through all sectors. Durable goods are maintaining their position as the strongest sector, with shipments in the first quarter nearly 10 per cent above the 1987 level, led by non-defence capital equipment, up nearly 16 per cent.

The non-durable goods sector, however, which has been relatively stagnant in recent months, took the lead in the month-to-month rise in new orders with an increase of 2.3 per cent over the February figure.

The ratio of unfilled orders to deliveries fell back in March from the very high levels of earlier months (partly a reflection of accelerated shipments), and is virtually unchanged from the level of March 1987. Inventory to sales ratios are also unchanged over the last 12 months.

This suggests that the rate of growth of manufacturing output will be much the same in value terms but volume growth may be slowing down, since price increases have recently begun to accelerate.

However, the increases in the value of orders and shipments is far bigger than the rise in prices. The preliminary estimates are not published in constant-dollar terms.

Planned tax rises 'imperil West German growth', Page 2

Opec divided over plan to cut non-member exports

BY RICHARD JOHNS IN VIENNA AND STEVEN BUTLER IN LONDON

THE Organisation of Petroleum Exporting Countries has failed to agree on a common response to non-member oil producers' offer of a 5 per cent cut in their exports amounting to 180,000 b/d.

After four nights of strained and sometimes embittered exchanges in Vienna, the final session ended early yesterday morning when a majority of eight out of 13 members dismissed a revised proposal from Saudi Arabia and its Arab allies in the Gulf.

Nevertheless, chief delegates of Saudi Arabia and Kuwait insisted that the painful exercise had been worthwhile. It had identified problems and laid the foundation for future co-operation

with non-member producers before the next routine meeting in Vienna on June 8. They also expressed optimism about growth in demand for oil, especially in the second half of this year.

However, other delegations were infuriated by what they saw as the heavy-handed domination of the meeting by the group of four members belonging to the Gulf Co-operation Council, because they have been mainly responsible for excess Opec supplies undermining the market.

A senior Latin American delegate said: "The main aim of Saudi Arabia and Kuwait is to show who calls the shots in Opec."

Continued on Page 20

Striking UK seamen face court action

BY PHILIP BASSETT, LABOUR EDITOR, IN LONDON

THE BRITISH National Union of Seaman, in the middle of a protracted dispute with P&O European Ferries, today faces fresh High Court restrictions in London over the effects of its dispute on another UK ferry company, Sealink.

Sealink, which is taking the NUS to court for implementing secondary industrial action, will return to the High Court today. The case was adjourned last week and the NUS was told the court would "view very seriously" any breaches of an injunction restraining the union's actions against Sealink.

NUS leaders, however, appealed to Sealink's seamen to

continue to take action in support of dismissed P&O seafarers, and Sealink was hit over the weekend, with services from Dover and Felixstowe at a standstill.

Though the company claimed a goodwill response to its attempts to persuade employees to drop their action and it said it would not be pressing for the sequestration of the union's £2.5m funds (£5.2m), the court may well find the action at the weekend as sufficient breach, and fine the union heavily, or order seizure of its assets.

Continued on Page 20

High stakes in Dover dispute, Page 6

Sale of Holmes & Court stakes in Bell Group under scrutiny

BY CHRIS SHERWELL IN SYDNEY

AUSTRALIA'S Bell Group has been asked not to make any board appointments pending inquiries into the disposal by Mr Robert Holmes & Court, the Australian entrepreneur, of two major stakes in the company.

The request came yesterday from the National Companies and Securities Commission (NCSC), the country's stockmarket watchdog.

The action could delay Mr Alan Bond's plan to secure board representation after Bond Corporation's A113m (\$129.1m) acquisition last Friday of a 19.9 per cent stake in Bell Group, the master company in Mr Holmes & Court's investment empire.

That transaction, and a similar A\$160m acquisition by the Western Australian State Government Insurance Commission, reduced Mr Holmes & Court's Bell Group stake to about 6 per cent, and indicated a decision by him to give up control.

However, the NCSC said yesterday after making preliminary inquiries that Mr Holmes & Court and the existing board of Bell Group remained in control.

The NCSC said: "While the ability of the present board to

retain that control might be questioned, it is not clear that control will pass to any particular party as a result of Friday's transactions."

The NCSC added that it had sought an undertaking from the Bell Group board that there would be no appointments to the board during the next two weeks. It said the board would consider the request today.

The NCSC's statement came as the two deals continued to generate controversy. Some minority shareholders of Bell Group complained that its founder and driving force had unfairly sold a 49 per cent stake at a hefty premium without giving them a chance to benefit.

But the NCSC declared yesterday that its inquiries, though not complete, had not turned up a breach of the Companies Code provisions concerning share acquisitions which trigger a takeover.

Mr Holmes & Court himself indicated that shareholders stood to benefit from any takeover. He confirmed his wish to retire from the public corporate sector.

Mr Bond, long one of Mr

Holmes & Court's business rivals, meanwhile faces an apparent infringement of new Australian media ownership rules which preclude the cross-ownership of newspapers, television and radio.

Although best known for his brewing interests, Mr Bond's large media operations include ownership of a television station and radio station in Perth.

Bell Group's ownership of the Perth-based West Australian newspaper group brings him into conflict with the rules, and leaves him six months to dispose of the television station or the newspaper group.

Confirmation also came yesterday from Sir Ronald Brierley, the New Zealand entrepreneur, that he and Mr Kerry Packard might have to increase their joint A\$1.50 a share bid for Bell Resources, which is about 42 per cent-owned by Bell Group.

On the Australian stockmarket yesterday, both Bell Group and Bell Resources were again heavily traded. Bell Group finished 10 cents higher at A\$1.80 with 5.4m shares traded. Bell Resources closed six cents higher at A\$1.68 on smaller volumes.

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Survey: Dallas Section III

President dos Santos and his opponents may have some bitter pills to swallow before the civil war is over, Page 3

Beckman: latest advice

How much your business is worth to a potential buyer? Buying a Business - in fact aimed at the buyer - is the best help we have found. It's skilful, it's expensive. But it contains elite professional advice worth thousands. (Buying a Business £30.00 + p.p. 192 pages, hardback, Coupon below)

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NO CASH! NO MONEY BACK GUARANTEE! Buy from Wymern Business Library. (Wymern Business Library, £14.95 + p.p. 176 pages, hardback, Coupon below)

Property crash

Beckman confirms and updates his prediction of a domestic property crash and describes how it will unfold. This is probably now the most widely rejected of his predictions - yet the evidence is very persuasive. (The Stock Market crash prediction was equally widely rejected - until Black Monday)

History repeated

The Great Crash which heralded the 1930s depression in October 1929 was the first of a sequence of seven sharp falls (the second was in April 1930) before the market bottomed in mid 1932. And most of the time, between the sudden falls, the market appeared to be recovering. The depression that was so obvious by 1933 had in fact started in 1930.

Opportunity

But a depression does not strike evenly. For the 75% left in work in the 1930s, deflation was giving them an

OVERSEAS NEWS

Planned tax rises 'imperial W German growth'

BY DAVID MARSH IN BONN

PLANNED CONSUMER tax increases for next year in West Germany could add to the danger of an economic slowdown in 1989, after modest growth of 2 per cent this year, the country's five leading economic research institutes said yesterday.

Presenting their biannual report on the economy, they called on the Government to raise consumption and investment next year by abandoning the tax increases on spending and bringing forward to 1989 DM20bn (\$2.5bn) of income tax cuts planned for 1990.

On present trends, the institutes forecast a deceleration of growth to only 1.25 per cent in 1989. A less restrictive fiscal policy could double this to 2.5 per cent, the institutes claimed.

Unemployment is seen steady at about 2.3 m during the next 18 months, with the country's current account surplus remaining at near record levels of DM70bn and DM70bn respectively this year and next, after DM 50.5 bn in 1987.

Inflation is expected to inch up, with consumer prices rising 2.5 per cent next year after 1 per cent in 1988.

Mr Martin Bangemann, Economics Minister, and Mr Gerhard Stoltenberg, Finance Minister, responding to the report in a joint statement, said the Government saw no reason to bring forward the 1990 tax cuts.

Mr Stoltenberg, at a news conference, cast doubt on the forecast of a 1989 slowdown. He

underlined that the West German growth outlook for 1988 was now much better than it appeared after the stock market crash last October, when many forecasters were projecting only 1 per cent growth.

However, he seems likely to run into considerable misgivings from the Economics Ministry over the plan to cut the central government borrowing requirement by about DM10bn next year, mainly through raising taxes on petrol and tobacco as well as through cutting subsidies.

The tax increases are due to be decided by the coalition government over the plan to cut the central government borrowing requirement by about DM10bn next year, mainly through raising taxes on petrol and tobacco as well as through cutting subsidies.

Mr Klaus-Werner Schatz, head of the economic forecasting department of the Kiel Institute, claimed that these two moves would raise the overall state deficit next year to only slightly more than the DM47.5bn expected for this year. On the basis of present decisions, the overall State borrowing requirement next year would fall by between DM20bn and DM25bn, which the institutes regard as excessively contractionary.

Mr Jean-Luc Dehaene, the Flemish Christian Democrat minister and close ally of Mr Martens, who has led these tortuous negotiations since January, yesterday publicly confirmed the rising speculation that Mr Martens would take over the reins of power once again. "I rejoice that the outgoing prime minister will lead the new coalition," Mr Dehaene said.

Mr Martens, whose Flemish Christian Democrat Party still has the largest single number of parliamentary seats (48 out of 212), first came to power a month before Mrs Margaret Thatcher took office in the UK in 1979, though he had to spend eight months on the sidelines two years later. From 1981, he subjected Belgium, with right-wing Liberal support, to an economic austerity programme that seemed ended in the December poll, in which the French-speaking Socialists were the only clear winners.

GROWTH THIS year and next by the industrialised states, more rapid than has been forecast, might slow the adjustment of world trade imbalances and sow the seeds for fresh turbulence in global financial markets, diplomats warned, Reuter reports from Paris.

They were speaking after a two-day committee meeting of the Organisation for Economic Co-operation and Development (OECD), called to prepare for ministerial talks in mid-May.

OECD economists, who forecast last December 1988 growth in the organisation's 24 member states at only 2.25 per cent, now expect 3 per cent.

Estimates for 1989 have risen to nearly 2.5 per cent from 1.75 per cent, the diplomats said.

"There are very significant warning signs," one diplomat said.

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Martens set for power in Belgium

By David Sochan in Brussels

MR WILFRIED MARTENS is expected to be returned to full power as prime minister of Belgium, and as Europe's second longest-serving elected leader, by a five-party coalition agreement reached yesterday.

The agreement will be put on Thursday to Congresses of the five parties involved - the Christian Democrats and Socialists of Belgium's French- and Flemish-speaking regions, and the Flemish nationalist Volksunie party.

Despite some likely ructions among French-speaking Socialists, the rank and file are expected to endorse their leaders' approval of an accord, an ending months of negotiations since Mr Martens's previous centre-right coalition fell at an election in December.

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Mr Martens, whose Flemish Christian Democrat Party still has the largest single number of parliamentary seats (48 out of 212), first came to power a month before Mrs Margaret Thatcher took office in the UK in 1979, though he had to spend eight months on the sidelines two years later. From 1981, he subjected Belgium, with right-wing Liberal support, to an economic austerity programme that seemed ended in the December poll, in which the French-speaking Socialists were the only clear winners.

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US 'to boost arms sales to Gulf states'

BY LIONEL BARBER IN WASHINGTON

THE US intends to step up arms sales to Saudi Arabia and other friendly Gulf states to counter the threat from Iran, according to a confidential US State Department report.

The Gulf states are among 33 countries identified as potential customers for US government arms sales which could reach more than \$15bn (\$2.5bn) this year - some \$3.5bn more than last year.

The likely customers in the Gulf are Kuwait, Bahrain, the United Arab Emirates and Saudi Arabia, which is earmarked to buy \$50m of military equipment. But the biggest global customers are Israel, Egypt and South

Korea which is listed as a potential buyer of some \$3.5bn worth of equipment including \$1.5bn of advanced fighter aircraft, according to a report in the New York Times.

Under the Administration's annual arms sales proposal, Israel remains the biggest beneficiary with prospective purchases including \$2bn-worth of F-16 fighter aircraft, UH-60 transport helicopters, and advanced radar and navigation equipment for its new Dolphin submarines in a package worth \$3.6bn.

Egypt is earmarked as a customer for M-60 tanks, Mavrick ground missiles, TOW anti-tank

missiles and helicopters in a package estimated at \$2.67bn. In contrast to the Middle East arms bazaar, the US government plans to sell very few weapons to Latin America and Africa, both of which have suffered from cuts in the Administration's foreign aid budget (which includes military aid). Brazil, for example, is expected to buy only \$7m-worth of weapons from the US.

Last year, Congress and the Administration agreed to a foreign aid budget of \$13.6bn. Aid programmes for some 30 countries, most of them in Africa and Latin America, were eliminated. Bobo Allen in Beirut said Mr Hassem Rafsanjani, Iran's parli-

mentary speaker, has warned that the US would be involving itself in a new Vietnam if it insisted on providing naval cover to all neutral ships sailing for help against Iranian attacks. US warships were yesterday escorting three Kuwait-owned US-registered tankers towards the lower Gulf where Iranian warships are patrolling.

British and French naval units, the two largest apart from the US, have yet to receive new instructions in the light of the US statement. Meanwhile, according to diplomats, there is "no change" in the ground rules for their respective naval units.

Hoffmann-La Roche skin drug under FDA scrutiny

BY RODERICK ORAM IN NEW YORK

A DRUG used to treat skin disease has come under scrutiny because of its close relationship to Accutane, an anti-acne drug which faces severe restrictions because of evidence it causes birth defects in babies born to women who use it.

Tegison, which is used to treat psoriasis, has been linked by scientists to seven cases of birth defects outside the US. Scientists at the US Food and Drug Administration are concerned it may be potentially harmful. Both drugs are made by Hoffmann-La Roche, the Swiss pharmaceutical company.

Unlike Accutane which is taken orally, Tegison is applied directly to the affected skin. The drug, on sale in the US since December, 1986, carries the warning that studies have not yet determined how long a woman

must avoid pregnancy after using it. Dr Franz Ross of the FDA estimated it remained in tissue and could be harmful for at least two years and possibly longer.

Hoffmann-La Roche said it was investigating side-effects of 10 new, related compounds which were strongly-warned messages accompanying Tegison which accounts for about \$4m of the company's US sales.

In total, some 1,500 compounds closely related to Accutane have been created by drug companies, some of which might become drugs.

US puts operating curb on older Boeing 737s

BY RODERICK ORAM

US AVIATION authorities have imposed operating restriction on older, heavily-used Boeing 737 aircraft operated by US airlines until they can be inspected for structural defects.

The curbs came after the top was ripped off an Aloha Airlines 737 above Hawaii late last week. The 19-year-old Hawaiian aircraft had had a punishing life of some 90,000 landings on short commuter hops between islands, coupled with constant exposure to corrosive salt water in the atmosphere.

One member of the crew was killed and 60 passengers injured but the aircraft managed to land at Maui.

The Federal Aviation Administration has limited 26 older 737-100 and 200 aircraft which have made more than 55,000 landings to a maximum altitude of 25,000 ft until they can be checked for skin cracking, corrosion or other defects.

Boeing estimated another 50 aircraft are operated by foreign carriers.

Bonn in protest on Renault aid

By Andrew Fisher in Frankfurt

WEST Germany has protested to the European Community over the FR20bn (\$2.5bn) of state help which France is giving to Renault's motor group up to 1990, claiming that the Commission had underestimated its impact on competition within the industry and on EC trade.

Mr Martin Bangemann, West Germany's Economics Minister, said in a letter to Mr Peter Sutherland, EC Commissioner for Competition, that state-owned Renault would probably have to leave some market sectors without the extra government help.

The Commission approved the aid in March on the basis that the French Government's aid to Renault's status to a public company subject to normal commercial law. This must happen in 1988. Of the aid total, FF12bn has already been paid in capital injections; the other FF8bn will be in the form of debt write-offs.

William Dawkins in Brussels said: "The EC is expected to decide within the next few weeks whether to take action to curb Italian government aid for Fiat, the struggling state-owned steel giant."

Brussels has written to Mr Carlo Azeglio, the new Italian Minister for State Participation, warning him it is not satisfied with the Government's failure to provide the Commission with full details of the latest 14,000m (\$2.6bn) Fiat restructuring plan.

Mr Gross acknowledged that demands to replace Mr Kadar, who is being blamed for Hungary's economic and political crisis, arose at seven recent grassroots party meetings which he attended. Not all speakers were Communist and objective.

Mr Gross said party intellectuals who were "more sensitive to social and political issues" had passionately urged that Mr Kadar step down. By contrast, the Prime Minister noted, the intelligentsia in the Soviet Union wholeheartedly supported the economic and political reforms of Mr Mikhail Gorbachev.

Mr Gross said a decision on Mr Kadar's future would be taken on May 10 at a plenary session of the Central Committee. The Central Committee meeting will be followed by a party conference beginning on May 20 at which a new leadership could be announced.

Mr Gross admitted that he would reluctantly accept a call to lead the increasingly divided party although he had only been Prime Minister for 10 months which he said was "too little".

A senior Central Committee official however noted that the party was not "united" over Mr Kadar's political future or successor.

"To take over now as chairman entails high risk" for any of the candidates, he noted, because of Hungary's precarious economic situation. The nation has run up Eastern Europe's highest per capita foreign debt while official inflation exceeds 15 per cent.

The party official said an alternative outcome of the May 10 Central Committee meeting would be the political demise of conservative Politburo members who supported Mr Kadar's cautious reform policies. This would open the way for Mr Kadar to step down at the next party congress in 1990. The last party congress in 1985 limited the tenure of office of a future party leader to two terms totalling 10 years.

Hungary 'to decide on Kadar'

By Leslie Collin in Budapest

HUNGARY'S outspoken Prime Minister, Mr Karoly Gross, said the Communist leadership would decide next week whether Mr Janos Kadar, the ageing party chairman, would be replaced after 32 years in office.

In a radical departure from East European political practice, Mr Gross said it was "only natural" that 1 son of the candidate" to succeed the 75-year-old Mr Kadar who came to power after helping to crush the 1956 Hungarian uprising. Mr Gross made known his availability in a wide-ranging interview given before his visit to Britain which begins tomorrow.

The two other leading contenders for the party leadership, he said, were Mr Janos Bezec, the party's dour ideology chief, and Mr Imre Pozsgay, the reform-minded Communist who heads the non-party People's Patriots Front.

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Farm aid policy 'could have cost 3m jobs'

By Bridget Bloom

UP TO 3m jobs in the European Community could have been lost because of the EC's expensive farm support policies, a new series of studies claims today.

The studies maintain that the abolition of the agricultural protectionist policies practised by industrialised countries could have a major macro-economic effects.

As well as increasing employment in the EC, agricultural liberalisation could reduce the US trade deficit by some \$40bn (\$22bn) and boost incomes in developing countries by \$26bn, allowing even the poorest to reduce their foreign debt by 5 per cent a year.

The studies are clearly designed to influence the political debate on world agricultural reform expected to gather pace with the forthcoming meeting of OECD ministers in Paris, the June economic summit and the Uruguay Round negotiations within Gatt.

They will be discussed at a seminar jointly organised by CIE and the Trade Policy Research Centre in London tomorrow.

Dr A. B. Stoebel, director of the CIE, claimed in London at the weekend that the findings of the studies were overturning conventional wisdom that jobs were secured through farm support policies.

The studies cover the effects of agricultural subsidies in and on the US, Japan, developing countries and the EC, especially West Germany.

EC alert on chocolate mergers

BY WILLIAM DAWKINS IN BRUSSELS

EUROPEAN COMMISSION competition officials yesterday confirmed they were keeping a wary eye on the growing number of mergers taking place among chocolate companies, but denied that they were initiating any specific anti-trust inquiry.

Brussels is understood to have sent routine letters to the EC's top chocolate-makers to ask for details of market shares, as part of its duty to check that no company achieves a dominant position which it might be tempted to abuse by pushing up prices. EC competition rules allow the Com-

mission to request commercial information when investigating possible monopolies - one of its few investigative powers.

Although Brussels has received no specific complaints from aggrieved counter-bidders or competitors, its attention has been caught by at least three takeovers during the past year in the EC's 1.7m-tonne chocolate market. These include the SF190m (£73m) takeover last year of Belgium's Cote d'Or by Jacob Suchard of Switzerland, Cadbury Schweppes's £95m acquisition of Poulain of France,

and the purchase by Nestlé of the Italian producer Ferragamo as part of the Swiss group's takeover of the Buitoni food group.

Commission officials suspect that most of the takeovers are motivated by chocolate groups' wish to get their hands on a large slab of the EC market before the 1992 deadline for the creation of a Europe without trade barriers. As such, it is something Brussels welcomes. However, it might try to intervene if any attempt to wrap up the market were to threaten to trim consumer choice.

Asean calls for easy trade

BY WILLIAM DAWKINS

THE SIX members of the Association of South-East Asian Nations (Asean) yesterday appealed to the European Community not to strengthen external trade barriers during its drive to forge a free internal market by 1992.

Foreign ministers from the Asean organisation - which embraces Thailand, Singapore, Indonesia, the Philippines, Malaysia and Brunei - delivered that message at a meeting with their 12 EC counterparts in Düsseldorf.

This coincides with growing concern in Japan that the Brussels authorities might respond to protectionist pressure from some European industrial quarters, driven by anxiety that non-Community companies might be among the prime beneficiaries of a single EC market.

The European Commission's official line has been to keep the internal market as open as possi-

ble, subject to EC companies being given equally liberal access to markets in non-Community countries.

EC member states yesterday sought to reassure Asean ministers that the former would keep their markets open after 1992, and that the Community was striving to reduce farm surpluses - another source of anxiety for Asean countries.

Mr Hans Dietrich Genscher, West German Foreign Minister, called on Asean businesses to adjust their strategies to account for the internal market, adding that European businesses for their part should invest "less timidly in the region."

Trade between the EC and Asean has grown by 55 per cent since 1980. Last year, Asean countries had an Ecu 1.1bn (£741m) positive trade balance with the EC, half of which was due to manufactured goods.



Genscher: Be bold

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Advertisement for JAL (Japan Air Lines) featuring an airplane illustration and the text: 'NO OTHER AIRLINE SPREADS ITS WINGS MORE OFTEN THAN JAL. JAL has more flights a week from Europe to Japan than any other airline. In fact, with 27 flights from 12 European cities, (including 9 non-stop) you could say JAL has more going for it.'

OVERSEAS NEWS

Angola-Namibia talks face great obstacles

By MICHAEL HOLMAN IN LONDON AND ANTHONY ROBINSON IN JOHANNESBURG

DELEGATES FROM the United States, Cuba, South Africa and Angola were gathered in London last night for two days of talks which open today. They are meant to pave the way for peace in Angola and independence for Namibia (South-West Africa).

All agree that there are formidable obstacles in the way of any breakthrough.

The ultimate goals, of what are cautiously described by participants as "talks about talks", are an end to the 15-year civil war in Angola between the government of President Eduardo dos Santos and Dr Jonas Savimbi's Unita guerrilla movement, and implementation of a UN plan for internationally supervised elections in Namibia.

The two objectives are inextricably linked. South Africa and the US (the main backers of Mr Savimbi) are insisting on the withdrawal of about 40,000 Cuban troops (reported to have been reinforced recently) from Angola before pressing ahead with the 1978 UN plan.

South African troops, with bases in northern Namibia, are permanently "deployed" in southern Angola, attacking guerrillas of the South-West Africa People's Organisation and giving air and artillery support to Unita.

Two main developments have made the London talks possible. The war between Unita and the government in Luanda, backed by their respective allies, is at stalemate, neither side being in reach of military victory. Also, the Soviet Union - whose Deputy Foreign Minister Anatoly Adamtsin met US Assistant Secretary of State Chester Crocker in London last week - is reappraising its policies in southern Africa.

Whether these will lead to the resolution of a problem which has defeated western negotiators for more than 10 years remains to be seen.

S Africa likely to curb credit

By Anthony Robinson in Johannesburg

THE South African authorities are expected to announce a package of credit restrictions and higher interest rates this week to curb a sharp rise in economic growth before the balance of payments is strained.

The Reserve Bank, worried by a sharp rise in credit demand and soaring money supply, is expected to raise its bank rate by at least one percentage point from 10.50 to 11.50 per cent. The commercial banks, squeezed by lower margins after the recent sharp rise in bank borrowing and higher money market rates, are expected to follow suit by raising their prime rates from the current 14 per cent.

The first sign of a more restrictive monetary environment came on March 9 when the Reserve Bank raised the bank rate from 9.5 to 10.5 per cent. The Reserve Bank recently reduced its 1988 target range for growth in the broad money supply, M3, to between 12 and 15 per cent.

This is two percentage points below the 1987 target and consistent with 3 per cent growth and a gradual reduction in inflation from the present 14.5 per cent.

Seasonally adjusted, however, M3 grew by 22.6 per cent over the first quarter, reflecting the 5 per cent surge in Gross Domestic Product growth over the last quarter of 1987 which continued into the first quarter of this year. Faster growth has sucked in imports while exports have failed to keep pace.

The sharp rise in a sharp deterioration on the trade account and what is believed to be an overall current account deficit over the first quarter.

Last week Dr Gerhard de Kock, governor of the Reserve Bank, warned African businessmen: "If South Africa enjoyed normal political relations such a deficit would automatically have been financed to a considerable extent by a normal inflow of foreign capital. But because of our unique political position in the world we cannot depend on such an inflow."

If the current account was not kept in surplus or "reasonable equilibrium" he added, "excessive downward pressure might be brought to bear on the rand exchange rate and/or the gold and foreign currency reserves."

In March last year South Africa signed a three-year debt repayment agreement with its major creditor banks under which it agreed to repay by June 1990 \$1.42bn of the \$1.3bn frozen by the unilateral "debt standstill" imposed in August 1985.

It is also committed to repay a total of \$10bn kept outside the standstill "net" and fully service the entire foreign debt. This stood at around \$2.8bn in August 1985 but has since been reduced to just over \$2.6bn.

French voters weigh up the 'bad' and 'worst'

ALL THE chips are now down for the final round of the French presidential election next Sunday.

Although Mr Jacques Chirac, the right-wing Gaullist RPR Prime Minister, is making a frenzied effort to win back some ground from President François Mitterrand, the hot favourite, by staging a last-minute electoral marathon around the country - he spoke at Bordeaux, Toulouse and Montpellier yesterday - the last major unknown in the election was lifted at the weekend.

Before a crowd of about 40,000 drenched by the rain in the Tuileries gardens in the heart of Paris, Mr Jean Marie Le Pen, the National Front leader who polled 14.4 per cent of the vote in the first round, urged his supporters not to vote for President Mitterrand but did not encourage them to vote for Mr Chirac either.

In his most theatrical and bombastic style, the stocky, blond leader of the French extreme right told his voters that they had the choice between "le pire", the worst - in other words Mr Mitterrand, and "le mal", the bad, or Mr Chirac. A few hours earlier, he had basked in his new-found international stardom by leading a procession of about 25,000 supporters through the streets of Paris to the statue of Joan of Arc near the Tuileries. Before he spoke in the gardens, a Latin mass was held in the rain.

Chirac's uncontested leadership of the right is at risk in next Sunday's presidential run-off, writes Paul Betts in Paris



Chirac: last-minute scramble

When he finally appeared on the podium to the now familiar operatic crescendo of the slaves' chorus of Nabucco, which Mr Le Pen has adopted as his signature tune, a group of burly coalminers with blackened faces and lilies of the valley hanging from their blue overalls and a farmer with a pitchfork stood around the National Front leader in the ultimate expression of kitsch.

Sheltered under a big chestnut tree, the assistant of a National Front deputy accosted me and remarked: "In Britain you don't have these problems. You have Mrs Thatcher." He added that Mr Le Pen had been misrepresented and slandered.

On the eve of Mr Le Pen's rally, exceptional security measures were deployed in Paris to avoid a possible clash between the trade union May Day marches and the National Front celebrations. Despite the heavy police presence, three local offices of the National Front were sacked and the equestrian statue of Joan of Arc near the Tuileries was defaced with a black spray SS sign.

Since his unexpectedly large score in the first round, Mr Le Pen has been regarded as one of the key arbiters in the run-off between Mr Mitterrand and Mr Chirac next Sunday. Although Mr Le Pen has not minced his words against Mr Chirac and his RPR Gaullist party, the National Front leader chose to limit the damage for Mr Chirac by calling on his supporters not to vote for Mr Mitterrand but at the same time not endorsing Mr Chirac.

This may appear paradoxical, on the surface at least. But if Mr Le Pen had openly endorsed the Chirac candidacy, he risked

embarrassing the Gaullist Prime Minister in his efforts to attract centrist voters fiercely opposed to any compromise between the mainstream right and the National Front. At the same time, Mr Le Pen did not want to offend his own grassroots support drawn to a significant extent also from disgruntled RPR voters by urging them to vote for Mr Chirac.

However, Mr Le Pen's position, as for that matter the Mitterrand-Chirac television duel last week, is unlikely to make much difference to the final vote next Sunday which Mr Mitterrand is widely expected to win, according to the last batch of opinion polls. But Mr Le Pen has now sown the seeds for the political denouement after the May 8 election.

His strategy, as he implied again on French radio yesterday, is to force the integration of his movement into the so-called traditional or "respectable" French right. He believes that with his 14.4 per cent he is now an essential component of the French right as a whole and can no longer be treated as a freakish and marginal political phenomenon.

He also intends to use the next cantonal and municipal elections to strengthen his political credibility and respectability as well as his local bases by forcing the traditional right to negotiate more openly with him.

This is already beginning to

happen. While Mr Chirac is continuing to insist he would not envisage a deal with the National Front, Mr Charles Pasqua, his Interior Minister, has suggested in the last few days that there was no fundamental difference between the basic values of the National Front and the current French right-wing majority.

Mr Pasqua's statement has been regarded by some commentators as a major political blunder but by others a calculated gamble to attract National Front votes to Mr Chirac as the Gaullist candidate promises to win the support of the centre. For Mr Chirac every vote he can get is now crucial not so much to defeat Mr Mitterrand, which is against all the odds, but to prevent the worst.

Mr Chirac, after his poor performance in the first round, must at all cost make a respectable score next Sunday and reduce as much as possible the gap with Mr Mitterrand. If he fails, his efforts to become the uncontested leader of the French right will be seriously, if not irrevocably, undermined. If he succeeds in polling a respectable score of 48-49 per cent, his chances will remain good in the inevitable remodelling of the French right.

But whatever happens, one thing is certain. From now on the traditional right will have to contend with and probably compromise with Mr Le Pen.

Opec fumbling of export cut offer underlines rift

THE RIFT in the Organisation of Petroleum-Exporting Countries between the big Gulf Arab producers, mainly Saudi Arabia and Kuwait, and the rest of the cartel's members reached a new depth in the early hours of yesterday morning when Opec failed to agree any response to an offer by non-Opec oil exporters to cut exports.

Despite the sharp drop in oil prices yesterday, however, Opec has not yet run the course of its ninth life.

BY STEVEN BUTLER

Oil markets had firmed in recent weeks, as much through the fear as the expectation that Opec would agree to cut production and thereby push prices back to the \$18-a-barrel benchmark. With that possibility, however unlikely, no longer on the horizon, the markets are back to the fundamentals of oversupply and weak demand.

Or are they? There are plenty of supply and demand projections from analysts around the globe that show demand for Opec oil rising steadily to well over 18m barrels a day in the second half of 1988. That compares to current production in the region of 17.5m b/d and would be enough to skim off the current excess of supply and lift prices.

Most of Opec, led by Iran the price hawk, does not want to wait or take chances with the

inexact science of price forecasting. Iran yesterday accused Saudi Arabia of seeking low oil prices in order to harm Iran's war efforts, and this is almost certainly one element in a complicated equation. The increasing tension between these two Opec members was underlined by the Saudi move last week to break diplomatic ties with Iran.

Just as important, however, is that fact that Saudi Arabia is sitting on at least a quarter of the world's oil reserves. It has the

luxury of being able to take a long view on oil markets and wants to maintain demand for oil by keeping it at a competitive price. Many now believe the Saudis are seeking a \$15 price - far below the Opec reference price of \$18.

Still, the question remains whether Opec has lost a historic opportunity by letting an offer to cut production from non-Opec producers slip by. This is something that Opec has long called for.

Banks reschedule Ivorian debt on generous terms

By NICHOLAS WOODSWORTH IN ABIDJAN

COMMERCIAL banks have granted the Ivory Coast, one of Africa's poorest countries, unusually generous terms on the rescheduling of its \$1.5bn debt and pledged \$150m to help meet interest payments due in 1988.

The agreement, signed in Paris on Friday, provides for the rescheduling of all principal falling due in the period 1988 to 1995, over 15 years. Repayments are due to start in mid-1988 and end in 2002.

The deal comes 11 months after the Ivorian Government declared itself unable to service its debt owing to the collapse of world market cocoa and coffee prices. Although a rescheduling agreement was in principle reached in mid-February, ratification was delayed owing to disagreement between bankers over the

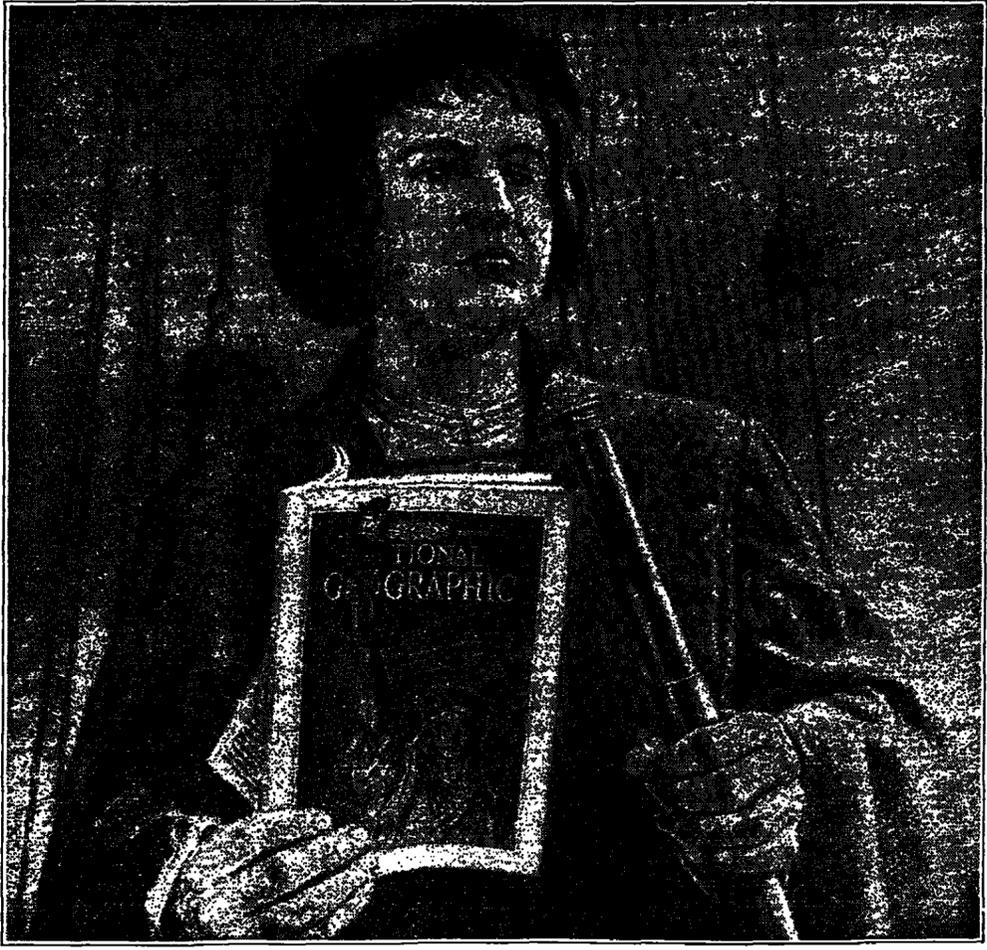
amount of new money that should be provided to honour the Ivorian payments due in 1988. The \$150m pledged is equivalent to approximately half the Government's debt service requirements this year.

The Ivorian Government had also been resisting bankers' demands for a new clause to be inserted in the agreement to the effect that debt service could no longer be rescheduled.

The agreement paves the way for the release of an SDR52.5m compensatory financing facility and an SDR54m standby credit from the International Monetary Fund. The Fund had made disbursement conditional on the conclusion of rescheduling agreements with commercial and official creditors. A rescheduling agreement was struck with the Paris Club in December.

Discovery is a never ending process.

WHEN COLUMBUS DISCOVERED AMERICA, WE HAD ALREADY CELEBRATED OUR BICENTENNIAL.



There were many uncharted regions when Columbus was planning his voyage, however his curiosity led him to one of the greatest discoveries - the New World.

Therefore if one is curious, one can often achieve the first breakthrough.

Even in our hi-tech industry today, curiosity is a valuable attribute.

In our production we use cellulose fibre, one of nature's most exciting raw materials. It has a number of different characteristics. Some we know, others we

are researching, in the knowledge that it can lead to new products.

Through extensive research and development STORA is today one of Europe's leading forest industries, using hi-tech production methods. Fine paper from Papyrus is a good example of our successful exports into the world market, it is to book and magazine publishers who demand the best possible printing results.

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THE POWER GAME (Will NEI survive in its battle with GEC for power industry orders?)

In this month's BUSINESS Magazine we look at the power struggle in the power industry. Will NEI survive its battle with GEC to win orders from the CEBG? Or will there be a major meltdown in the industry? Also in this issue our investigative writers explain how Drexel Burnham's Mike Milken changed the world, unravel Kuwait's billion dollar investment spree, ask if America's hottest developer is all he's trumpeted up to be, and look at Professor Roland Smith's climb to the top. With powerful stories on Wembley Stadium, the record market and today's top architects, you simply can't do business without BUSINESS.

BUSINESS POWER STRUGGLE NOW WITH BUSINESS MAGAZINE

OVERSEAS NEWS

Chris Sherwell, recently in Brisbane, reports on a major event in Australia's bicentennial calendar

Expo 88 puts Brisbane on international display

Japanese invest less in securities overseas

By Stefan Wagstyl in Tokyo

JAPAN'S investment in foreign securities slumped in March to \$608m (€337m) from nearly \$1.1bn in February, according to figures published yesterday.

The Ministry of Finance report shows how quickly the flow of Japanese funds shrank in a month of uncertainty on the foreign exchange market. The US dollar was weak during most of March, amid reports that Japanese institutions were either selling or planning to sell large holdings of the American currency.

In addition, since the financial year ends in March for most Japanese institutions, many companies sold foreign securities for accounting reasons. Purchases of foreign securities are thought to have recovered sharply last month.

Net purchases of overseas bonds in March amounted to \$1.14bn. There were net sales of foreign equities to the tune of \$830m.

Meanwhile, Japan's surplus with the rest of the world continues to shrink - albeit very slowly, according to the ministry's figures.

The seasonally-adjusted current account surplus for March was \$7.28bn, against \$7.85bn in February. The adjusted trade surplus was \$8.40bn, against \$8.45bn.

Exports were 0.5 per cent down at \$20.8bn while imports fell 0.4 per cent to \$12.4bn.

For the financial year to the end of March, the current account surplus was \$94.54bn, down from \$94.1bn - the first year-to-year decline in seven years. The trade surplus was \$94.3bn, down from \$101.6bn in 1986-87.

A sign that the decline in the surplus might be greater in the current 1988-89 year came with the publication of customs-cleared trade figures for the first 20 days of April.

These, calculated differently from those of payments figures, showed a 38 per cent increase in imports to \$10.7bn, compared with the same period last year, and a 12.5 per cent surge in exports to \$13.9bn.

A FUTURISTIC monorail weaves its way around and above vast polyester canopies known as 'sun sails'. Modern sculptures dot the landscape. These are some of the features of the 40-hectare site of Expo 88, a six-month world fair opened by Queen Elizabeth at the weekend.

Expo 88, with the theme 'Leisure in the Age of Technology', is easily the biggest event in Australia's bicentennial year, and probably in its history. The last time the country put on an expo was in 1988, to help mark the first 100 years of white settlement.

Brisbane hopes the event will help make it Australia's second most popular tourist city after Sydney. Certainly it will do more than the 12-day Commonwealth Games in 1982 to put the city on the map, and probably more than the 1992 Olympics, had Brisbane won the right to hold them over Barcelona.

The state of Queensland and Australia will also benefit. However, as preparations have progressed over the past four years, Expo 88 has been the object of

doubt and derision from Canberra, from Australia's other states and even from some quarters in Queensland and Brisbane itself.

Only recently have the governments of key states like New South Wales and Victoria decided to participate. Even the Lord Mayor of Brisbane has only lately become more closely associated with the event.

One reason for their hesitancy was its clear identification with the Queensland Government, and in particular Sir Joh Bjelke-Petersen, the former maverick state premier. His departure from office last year contributed to the change of sentiment.

A more important reason, however, is that Expo 88 is now certain not to be a failure. Heavy advance sales of discounted tickets mean that the target of 7.8m visits will easily be exceeded. According to Sir Llew Edwards, who heads the Expo 88 authority organising the event, attendance will be 12m to 13m.

By the standards of major expositions at Montreal in 1967 (50m) and Osaka in 1970 (64m), this seems small beer. But it

would exceed attendances at Seattle in 1982, Spokane in 1974 and New Orleans in 1984, and would compare well with the last world's fair in 1986, which attracted 6m visitors.

One respect in which Brisbane is plainly setting an example is in participation. A total of 52 governments from 43 nations will be represented, well in excess of the original target of 30 and more than any previous expo has attracted.

Bigger countries have offered financial assistance to some countries to allow them to attend. Kenya and the small South Pacific island states, which see major tourist potential in being in Brisbane, have been assisted in setting up exhibitions and displays.

Two disappointing absentees are India and Saudi Arabia, which clearly had more difficulty getting to grips with Expo 88's theme. One unusual participant is the Vatican, which will exhibit some of its treasures. One of the four remaining copies of the Magna Carta is also on display.

Among the score of corporate exhibitors are IBM and Ford of the US, Fujitsu of Japan and Cadbury Schweppes of the UK - all through their Australian subsidiaries. At the other extreme, even the Queensland Teachers' Credit Union has a large stand.

When visitors are not being absorbed by the pavilion exhibits, they will be entertained 12 hours a day, seven days a week with a programme of 20,000 events arranged by Mr Ric Birch, the man who produced the opening and closing ceremonies at the Los Angeles Olympics.

With a budget of A\$36m, he is laying on a day and night parade daily, non-stop street entertainment throughout the grounds and regular shows and concerts almost every hour in four other locations - a river stage, an amphitheatre, a town square-type piazza and an 'aquacade'.

Next door to the expo site are two more attractions: the Queensland Performing Arts Complex, featuring performances from the English Shakespeare Company and the Peking Opera, a Bee-thoven piano festival, the Flying

Karamazov Brothers and dozens of other productions; and a A\$50m amusement park offering thrill-seekers three rollercoaster rides.

The Brisbane area will also play host to 75 international conventions during the course of the year, reinforcing the estimated A\$1bn boost Expo 88 is already giving to the local economy.

Indeed, the main concern about Expo 88 is no longer whether it will be a success but whether Brisbane can cope. Expo's organisers insist there will be no accommodation shortage. As of last month, more than 2m room-nights were still available in Brisbane and the nearby Gold and Sunshine Coasts.

Even financially, Expo 88 can claim to be setting a precedent. The only government funding it received was a loan. And according to Sir Llew Edwards, it will turn a small surplus.

About A\$150m of the A\$360m budget will be recouped as ticket revenue, a good proportion of it from advance sales. Another A\$125m will come in from exhibitor rentals, sponsorships, and

licenses to sell merchandise, food and beverages.

The third major contribution will come from the Expo site itself. Elaborate as it may now seem, like all fairs it is only temporary. The south bank of Brisbane's River, once an industrial slum, will be redeveloped.

A consortium called River City 2000 has agreed to pay A\$150m for the bulk of the site. Remaining parts will realise another A\$30m. Since the area originally cost the Expo authority around A\$30m, the sale will ensure a surplus.

In Expo's place, on a newly-created artificial island, will be built a waterfront convention centre, hotel, casino, a tourist-oriented complex and commercial centre, all set in parkland.

The participants will meanwhile have moved on. The next Expo - the 23rd since world fairs began at Crystal Palace in London in 1851 - will be at Seville in Spain in 1992. Preparations are already under way. Unlike most recent events, it will be a 'universal' expo. The projected attendance is 30m.

UN chief to hold talks on Western Sahara

THE GUNS have fallen in Western Sahara ahead of the arrival today of Mr Javier Perez de Cuellar, the United Nations Secretary General, in Morocco today to try to negotiate an end to the protracted conflict over the north African territory, Reuters reports from Rabat.

No fighting has been reported for more than three months in the conflict pitting Morocco against Algerian-backed Polisario Front guerrillas fighting for independence.

Mr Perez de Cuellar will first see King Hassan before flying on for talks with the leaders of Mauritania and Algeria. He will also meet top Polisario figures in Algeria.

He is expected to push for commitments over arrangements for a UN-sponsored referendum on self-determination in the territory.

Taiwan trade goal eludes US

BY MARTIN WOLF IN TAIPEI

THE US has admitted that, after four days of intensive trade talks with Taiwan, it has failed to achieve its main goal - a firm bilateral trade liberalisation plan for 1988.

The US delegation had a long agenda, including improved protection of intellectual property, more liberal access to Taiwan's financial markets, further liberalisation of imports of agricultural products, additional lowering of industrial tariffs and removal of a large number of non-tariff barriers.

However, the discussions - the first general trade talks between the two sides for a year - were described as a useful contribution to what the US views as a continuing process.

Economics Vice-Minister Wang Chen-shien claimed to be quite satisfied with the talks, which ended at the weekend. They were

"not a battle between winner and loser," he said.

Also of interest was procurement from US suppliers for major government projects, this being the most direct way to reduce the bilateral imbalance.

Behind Washington's agenda is the recognition that Taiwan has become the US's fifth largest trading partner, with a bilateral trade surplus of \$18m last year, ended by renegeing its opening Taiwan also possesses the world's third largest reserves of gold and foreign exchange.

The US, which argues that Taiwan needs to adopt policies equivalent to those of other emerging agricultural tariffs, an issue major trading nations, was disappointed at Taiwan's unwillingness to extend bilateral copyright protection to future infringements of pre-1975 works.

Taiwan also indicated that it delegation repeated its desire to did not want to establish a free trade zone, especially the high ones.

extend national treatment to foreign suppliers.

Even so, the Taiwanese indicated willingness to allow four new US insurance companies to bilateral imbalance.

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Tamil Tigers kill 39 in ambush attacks

By Mervyn de Silva

TAMIL Tigers killed 39 people in attacks in Sri Lanka over the weekend. Almost all the victims, including six soldiers, were Sinhalese.

The soldiers and seven other passengers were killed when the Tigers ambushed a van in the island's north-east. On Sunday, a state-owned bus hit a Tiger landmine on a road leading to Trincomalee, killing 26 passengers.

By attacking isolated Sinhalese "settlements" and Moslem homesteads, the Tigers are putting tremendous political pressure on President Junius Jayawardene.

The emergence of two armed youth groups called Jihad and Hizbullah has alarmed the Government.

Nigerian nationwide strike ends as detained union leaders freed

BY MICHAEL HOLMAN

A NATIONWIDE strike in Nigeria to protest against increases in petroleum prices ended yesterday following intense negotiations between government officials and labour leaders.

The Government has agreed to the principle union demand that four detained union leaders be released. The Labour Ministry in a statement issued after five hours of negotiations with eight union leaders.

Labour Minister Aboubakar Umar made no mention of the unions' second demand that there should be no further petroleum price increases.

There was no immediate comment from the union leaders.

May Day rallies were banned in Nigeria as senior government and trade union officials met yesterday.

A spokesman for a six-member labour delegation, speaking before the meeting, said it demanded the release of union officials detained by government in an effort to curb what has become a sustained protest against the military government's economic austerity programme. He said the delegation would also seek a meeting with President Ibrahim Babangida.

The protest arose from a mid-April rise in fuel prices, and at least six people died in the northern city of Jos.

Yesterday was the May Day holiday and Lagos, the country's main city, was quiet. Last week

bank and insurance workers stayed away from work, as did many hospital workers, and bus services were disrupted by strikes. The city's international airport, hit on Friday by absence of technicians, was reported to be operating normally.

Further strikes this week will underline the fact that the military administration's authority is being steadily eroded, and the successful defiance of bans on demonstrations suggests that its popularity is low. Relaxation of its economic austerity programme might restore some support, but that would undermine its relationship with the International Monetary Fund and the World Bank, co-architects of the programme.

Roh appoints ex-army chief to top party post

BY OUR FOREIGN STAFF

PRESIDENT Roh Tae Woo of South Korea yesterday named a controversial figure as his general to a top post in the ruling Democratic Justice Party.

In an unexpected move, Mr Roh appointed Mr Park Joon Byung, a former four-star general, to the position of secretary-general of the DJP. A long-standing parliamentarian, Mr Park, 71, was appointed party chairman.

Mr Park, 57, is blamed by the opposition for his alleged leading role in the army's repression of an uprising in the southern city of Kwangju in May 1980 in which at least 193 people were killed.

The people of Kwangju and opposition political figures still bracket Mr Park along with former President Chun Doo Hwan, Mr Roh - then a serving major-general - and two other army chiefs, as the "five enemies" of Kwangju.

Mr Park has often denied his alleged culpability in the killings which resulted from the suppression of the uprising. He was not in charge of the initial military operation to quell the uprising which was conducted by paratroopers - but with mopping-up operations thereafter.

In the past, he has welcomed an inquiry into the events of May 1980 in the belief that his name would be cleared.



President Roh

Mr Park takes over the post of DJP secretary-general from Mr Sim Myeong Bo, a moderate former newspaper editor who resigned yesterday morning along with 27 other key DJP officials to take responsibility for the party's disastrous showing in the April 26 general election.

The party reshuffle had been widely predicted. Government officials said that Mr Roh is also expected to drop some unpopular ministers from his Cabinet sometime this week.

War 'affecting one-third of Mozambicans'

By Michael Holman

MORE than one-third of Mozambique's 14m people have either fled the country, been displaced from their homes, or directly affected in other ways by the war waged by the South African-backed Mozambique National Resistance (MNR), says a report published in London today by the British charity Christian Aid.

The report, "Mozambique: Caught in the Trap", describes a systematic campaign of destruction in which villages and crops have been destroyed, livestock slaughtered, and civilians massacred. "Conditions in areas attacked by the MNR are horrific," Jenny Borden, head of the organisation's Africa section, said yesterday.

The description of the rebels' tactics is corroborated by an analysis of the war released last month by the US State Department. At least 100,000 civilians have been killed by the MNR in the last two years, says the analysis in a carefully-researched indictment. A killing list has fled to neighbouring countries.

The rebel body was created in 1977 by the white Rhodesian government. South Africa took over the MNR after Rhodesia became Zimbabwe in 1980, and has continued to support the rebels.

"Mozambique: Caught in the Trap", Third World Publications, 151 Stratford Road, Birmingham B11 1RD. 22.95.



Werner Stalder, First Vice President, Foreign Exchange and Treasury, with Arno Samachant, Senior Vice President, Foreign Exchange.

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SHIPPING REPORT

Crude oil tanker rates weaken

BY KEVIN BROWN, TRANSPORT CORRESPONDENT

RATES FOR most classes of crude oil tanker weakened last week as representatives of the Organisation of Petroleum Exporting Countries discussed output reductions in Geneva, but owners of very large crude carriers remained confident that prices would turn upwards shortly.

Several major charters were said to have inquired for VLCC tonnage in the Gulf, but prices were depressed by the availability of around 4.5m tonnes deadweight of tankers.

E. A. Gibson, the London brokers, said a shipment of 235,000 tonnes to Taiwan was fixed at Worldscale 38, while French charters were paying around Worldscale 35 for Western discharge.

Brokers said there was renewed interest in clean products carriers of around 50,000 tonnes for the run to Japan, for which rates increased to Worldscale 150. The firmer trend for products tankers also encompassed ships of around 30,000 tonnes, for which rates of around Worldscale 170 were obtainable for similar voyages.

For the shorter voyage to India, ships of around 25,000 tonnes were receiving Worldscale 285, with an additional 10 points for loading in the northern Gulf.

Elsewhere, there was little activity in the West African market and rates continued to be weak. Worldscale 55 was paid for a ship of 124,000 tonnes for discharge in France. Earlier, American charters fixed a VLCC for discharge in the US Gulf at a rate reported to be in the upper Worldscale 30s.

The Mediterranean markets opened on a slow note, but there was an increase in inquiries towards the end of the week. Rates fell in the Caribbean area, but there was little change in the rate for cross-UK/Continental traders. With only minimal business being concluded, levels remained around Worldscale 85, although brokers said this was not likely to be maintained.

Rates continued to fall in the dry cargo markets.

WORLD ECONOMIC INDICATORS

	Mar '88	Feb '88	Jan '88	Dec '87
USA 000's	6,801.0	6,938.0	7,046.0	7,791.0
%	5.6	5.7	5.8	6.3
UK 000's	2,592.1	2,465.5	2,722.2	3,148.4
%	9.3	9.6	9.8	11.3
W. Germany 000's	2,516.5	2,518.7	2,368.2	2,487.8
%	9.2	9.2	9.2	9.0
Netherlands 000's	799.7	790.3	697.0	798.7
%	12.2	12.2	12.1	12.3
Belgium 000's	476.1	433.8	498.4	588.4
%	11.6	12.0	12.1	12.3
Japan 000's	1,460.0	1,440.0	1,620.0	1,740.0
%	2.70	2.70	2.60	2.80
France 000's	2,489.3	2,476.6	2,479.4	2,728.7
%	11.5	11.4	11.4	11.4
Italy 000's	3,531.0	3,447.0	3,322.0	3,330.0
%	15.2	14.8	14.3	14.3

Source: Concept US, UK, Japan, Germany.

Tighter security expected after Netherlands killings

By Michael Cassell and Kieran Cooke

A TIGHTENING of security procedures for British forces serving in Europe is expected to be reported to the Commons today by Mr George Younger, the Defence Secretary, after the murders by the IRA of three off-duty servicemen in the Netherlands.

Mr Younger, who has already pledged that everything possible will be done to increase security for servicemen on the Rhine, is also likely to give MPs a progress report on investigations into the killings.

The attacks, which seriously injured three further British soldiers, will in addition be raised at tomorrow's scheduled meeting in Dublin of the Anglo-Irish inter-governmental conference.

The Irish Government has already made clear that it intends to raise the March shootings of three IRA members in Gibraltar. Last week, Mr Charles Haughey, the Irish Prime Minister, said he was "gravely concerned" about disclosures made in a Thames TV programme alleging that those killed in Gibraltar were shot while their hands were in the air.

The weekend murders in the Netherlands will now be added to the Dublin agenda, with both governments expected to focus their attention not only on ways of strengthening cross-border co-operation but also on efforts to



Charles Haughey, condemned the Netherlands killings

combat IRA activities on the Continent.

Mr Haughey said yesterday that he totally condemned the latest killings, while Mr Alan Dulke, the leader of the opposition Fine Gael party described the killings as despicable. He said the Provisional IRA had shown by its actions that it was "the enemy of all of us."

Reports in Dublin indicated that Sunday's killings were not a Gibraltar revenge attack. One source suggested that it might, along with the ill-fated Gibraltar mission, have formed part of an IRA terror campaign intended to

demonstrate the terrorist organisation's continued ability to strike at British targets.

An IRA statement issued in Belfast 12 hours after Sunday morning's attacks said: "We have a simple message for Mrs Thatcher - disengage from Northern Ireland and there will be peace."

The statement went on to make an obvious reference to Mrs Thatcher's attendance at an airport ceremony for the bodies of the two army corporals killed during an IRA funeral in Belfast in March. "There will be no haven for your military personnel and you will regularly be at airports awaiting your dead."

The IRA has frequently shown that it can mount attacks on the Continent, where military personnel are often less protected, presenting more public targets.

In 1979 the IRA killed the British ambassador in The Hague and his Dutch assistant. A year later the IRA shot dead a British colonel serving with the British army on the Rhine. It also shot dead a Belgian banker, mistaking him for a British diplomat.

There have also been several IRA bomb attacks against the British military in West Germany and Belgium. A year ago, a \$200 bomb exploded at a Nato officers' club near Düsseldorf. More than 30 people were injured.

Justinian, Page 6

Tory MPs press for Rowntree bid referral

By Michael Cassell, Political Correspondent

THE GOVERNMENT faces mounting Tory backbench pressure to refer the bid by Nestlé of Switzerland for Rowntree, the York-based confectionery group, to the Monopolies and Mergers Commission.

About 20 MPs, including Mr Michael Heseltine, have so far signed a Commons motion criticising the "predatory actions" of overseas companies which it claims are themselves protected from takeover by their national laws.

Mr Heseltine has written to Lord Young, the Trade and Industry Secretary, voicing his objections to the proposed \$2.1bn takeover.

Mr Heseltine said yesterday that acquisitions involving countries that usually treated each other as equals were often acceptable.

However, he accused the Swiss of acquiring businesses abroad while denying foreign companies opportunity to operate in Switzerland.

The Department of Trade and Industry said it knew of no blanket law forbidding foreign takeovers of Swiss companies. It is investigating possible restrictions.

Eric Short on why Black Monday did not cloud pension funds' future

THE REACTIONS of investor groups to Black Monday - the name given to the day on which the stock market collapsed last autumn - generally comprised a mixture of incredulity and despair.

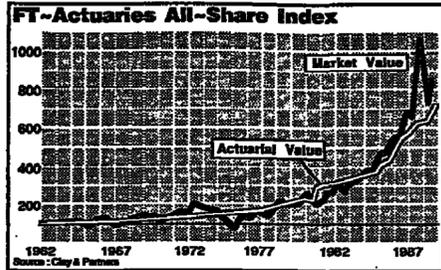
But as far as actuarial consultants advising company pension schemes were concerned, the response can only be described as one of complete indifference.

Mr Tom Ross, a partner with the consulting actuarial firm Clay and Partners, told recent fund administrators at the annual conference of the National Association of Pension Funds in Blackpool: "The stock market crash was an irrelevance."

The return on pension fund assets last year, according to the WM Company, the largest of the firms measuring pension fund performance, was 3.4 per cent including property investment or 2.4 per cent excluding it. In comparison, employees' earnings rose by 8.5 per cent and retail prices by 3.7 per cent.

Since the primary objective of the investment of the assets of a final salary-based pension scheme is to outperform earnings growth, the conclusion is that pension fund surpluses are at least going to be reduced and that contribution holidays will come to an end.

However, Mr Ross told delegates that over the short term they could look forward to continuing surpluses and contribution holidays.



Source: Clay & Partners

He gave a simple explanation for that apparent paradox. In his valuation process, the actuary compares the expected benefit payments and expected future growth in dividends.

On that basis, the actuarial value of the FT-Actuaries All Share Index has in recent years lagged behind its market value as shown in the table. Even after October, there is still a positive gap between market and actuarial value.

Dividend growth on UK equities has been extremely buoyant in the past few years and did not falter last October.

Mr Ross showed that during 1987, real dividend growth (actual dividend growth less retail price increases) over the four quarters was 1.4 per cent, 1.3 per cent, 3.3 per cent and 2.3 per cent. But in

the first quarter of this year, real dividend growth was 4.1 per cent, and Mr Ross said the market was predicting such strong growth would continue.

In those circumstances, it is quite possible for the actuarial value to exceed the market value. Indeed, Mr Ross said the dividend growth would be strong enough to ensure surpluses at the next actuarial valuation of pension funds, even though companies are currently not making contributions to the scheme.

That is the result of the massive growth that has taken place in the size of pension funds. In 1980, a sample of the 30 largest schemes showed that fund values averaged 2.5 times the company's payroll. By 1986 they averaged four times and might reach five.

The growth has a significant gearing effect. With buoyant conditions, this gearing magnifies the amount of surplus emerging from pension schemes - hence Mr Ross can predict continuing surpluses. But he was far less confident about the long-term.

He warned delegates that a repeat of conditions in the mid-1970s could easily result in surpluses being replaced by deficits, even using the discounted dividend growth value. But because of this gearing, the size of the deficits would be magnified. Mr Ross predicted levels of at least 50 per cent of payroll - a level that would require a doubling of the normal employer contribution rate to eliminate.

Labour boosts attack on 'uncaring' Tories

By our political correspondent

LABOUR PARTY leaders, encouraged by signs of increasing popular support, yesterday stepped up attempts to portray the Government as uncaring and authoritarian and to show that Mrs Thatcher has lost political credibility.

buoyed by a weekend Mori poll that puts Labour only 2 percentage points behind the Conservatives, and by indications that the party may do better than expected in Thursday's local elections, party spokesmen mounted a co-ordinated campaign to highlight the Government's recent problems.

In spite of the recent social security concessions and the completion of the Commons stages of the Local Government Finance Bill - which includes proposals for a community charge or poll tax - Labour spokesmen warned of further political turbulence during the summer.

Government sources yesterday denied reports that, after the bill's stormy passage through the Commons, Mrs Thatcher will this week attempt to head off a community charge rebellion in the Lords by addressing a special meeting of Tory peers.

A meeting at some stage is not being ruled out, however. If it takes place, Mrs Thatcher will emphasise to peers that the legislation was contained in the party manifesto at the last election and that it has been fully debated in the Commons.

There are expectations that, as in the Commons, attempts might

be made to alter the bill to ensure that it takes more account of people's ability to pay. Yesterday Lord Chelwood, a Tory peer, said he believed the proposals would meet widespread hostility in the Lords.

Mr Gerald Kaufman, the shadow Foreign Secretary, led yesterday's Labour attack and suggested that recent events might signal a turning point in the political history of the 1980s.

Mr Kaufman, addressing a May Day rally in South Wales, said Mrs Thatcher's credibility had taken "an unprecedented beating" while Labour's had been enhanced by its attacks on the poll tax and social security changes and by its defence of the National Health Service.

Mr Bryan Gould, Labour's trade and industry spokesman, said at the weekend that Mrs Thatcher's "image of unshakable resolution" had disappeared in the wake of the Government's recent policy changes. In another speech yesterday, he said the Government had "made good its moral code" and offered a future in which Britain would be "a brutal and selfish society."

The Mori poll for Times Newspapers said the Conservatives had 44 per cent support nationally. Labour is on 41 per cent, with 6 per cent for the Democrats and 5 per cent for the Social Democratic Party. The poll indicates a 1.5 per cent swing to Labour since the same local council seats were last contested in 1984.

Local elections, Page 7

Council link to develop Manchester

By Ian Hamilton Fozzy, Northern Correspondent

MANCHESTER City Council and Manchester Ship Canal Co (MSCC) are to form a property development company to operate miles from the canal, mainly in the city's economically lagging eastern suburbs.

Profits will help to buy the council out of its statutory right to a majority on MSCC's board. That will enable MSCC to control all its own borrowings and to proceed unfettered with other developments.

Those include an out-of-town retail centre awaiting government approval, which would have involved councillors in a clash of political and shareholders' interests.

The canal was acquired last year by Mr John Whittaker, the property developer who chairs Peel Holdings, after an eight-month takeover battle.

He used Highams, a wholly-owned private industrial textiles company, to buy a majority of preference shares which carried the same voting rights as the equal numbers of more expensive ordinary shares. Most of the latter remain with institutions and thousands of small shareholders.

Mr Whittaker recently sold Highams to Greathey Developments, another private company he owns.

The council and MSCC have announced their intention to end the council's board majority but have had difficulty in working out how to do so.

The majority arises from the city helping MSCC out of financial difficulty in 1984 and 1980.

MSCC owes Manchester £7m. Mr Whittaker says that can be repaid quickly. However, the city's Labour leaders asked for £10m to surrender board power.

The vehicle to make the other £2m is the new property company, to be called Manchester Ship Canal Developments.

The city will own 49 per cent and will sell its land on which to build. The company need not pay for any land until eight years after each conveyance. Outstanding sums will be interest-free.

Land developed by the company will be retained by it, except where housing has been built for sale.

If the company's net assets are less than £2m after three years, Greathey will put in cash to make up value. The city's entitlement to that would then be half.

The deal includes the city helping to get a harbour revision order through Parliament so legal changes can be made to MSCC's constitution to allow a new board structure.

Mr Whittaker will keep the canal's disused upper reaches open for navigation and fulfil all drainage obligations. The canal is main drainage channel for 1,000 miles of streams and minor rivers comprising most of the Mersey basin.

Mr Graham Stringer, council leader, believes that keeping the upper reaches open, for pleasure craft at least, will help to regenerate Manchester.

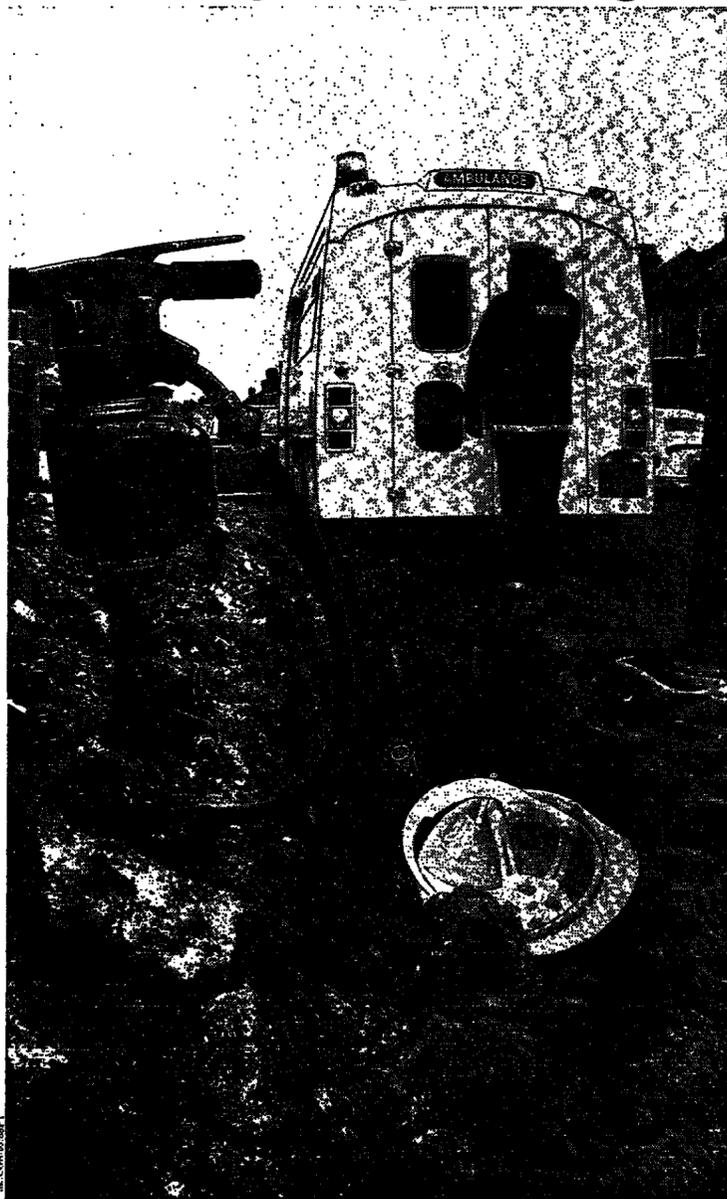
The issue helped to win Labour over. It was something the canal's previous management was loth to do. A mutually acceptable city council nominee will be an MSCC director.

This will set up an interlinking directorship with the new property company, the board of which must be unanimous on decisions worth more than £100,000.

The last issue seems to be the scale of management fees paid to MSCC for all successful projects by the property company. City officials call this rather high and will ask independent consultants to assess reasonableness.

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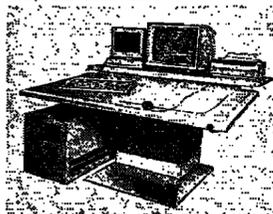
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UK NEWS — EMPLOYMENT

Kevin Brown looks at European Ferries' fight for profits

High stakes in battle at Dover

THE INCREASINGLY bitter battle between Peninsular and Oriental Steam Navigation and the National Union of Seamen over ferry crowding at Dover hides a huge gulf in the relative importance of the dispute to the two sides.

For the NUS, battered by a sharp fall in its deep-sea membership and negotiating a possible merger with the National Union of Railwaymen, the loss of negotiating rights with one of the UK's two large ferry operators would be a mortal blow.

For P&O, the struggle with the NUS is a vital test of whether its European Ferries subsidiary can match the profitability of the group's other interests in shipping, construction and services.

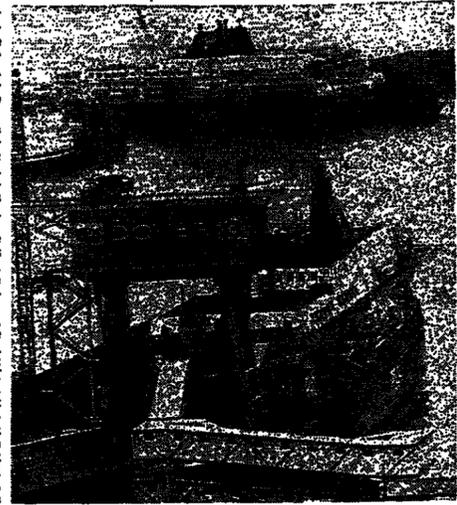
At the same time, however, European Ferries is small in the context of the group's overall financial strength at £12.5m, it accounted for only 4.7 per cent of last year's pre-tax profit of £262m. The dispute has so far cost P&O less than £5m in lost revenue and considerably less in lost profits, because of the huge savings made on wages. The cost has to be set against potential cost-savings of £5m a year which will feed straight through to the bottom line.

On the other hand, senior managers are adamant that they did not enter negotiations with the NUS in the hope of breaking the union. There is anger over the refusal of the union to come to terms with what P&O views as stark reality.

None the less, the company seems to have given up all hope of a rapprochement with the NUS and placed its hopes on a possible financial strengthening of services from Dover to Calais, Boulogne and Zeebrugge.

However, the short-term gamble has to be seen in the light of the serious problems identified by P&O when it took over European Ferries just before the Herald of Free Enterprise disaster.

Senior managers say the company turned out to be in a far



In troubled waters: The Pride of Kent at Dover

worse state than had appeared during the takeover negotiations. P&O has attacked the root of these problems by replacing most of Euroferries' former managers, closing the headquarters and pushing through cuts in the shore-side workforce.

Seen in this context, the dispute with the NUS is simply the extension of a management philosophy already applied to the rest of the company.

Externally, there are three problems on the horizon. The first, and least serious, is the European Community's proposals to extend Value Added Tax to ferry fares, which British shipowners say could raise prices by up to 8 per cent.

fall by just over 12 per cent over the next five years to be competitive when the tunnel opens.

P&O's problem is that it cannot reduce tariffs on this scale and finance its future requirements for new tonnage without a big reduction in costs. This is because the present return on capital employed in the business — around £15m — is only 9 per cent, a level the company says is insufficient even to pay for refurbishment of existing ships.

The revised crowding arrangements for seamen, together with the carrier savings on shore, will generate total extra profits of around £10m, some 15 per cent of capital employed, based on last year's results.

Also, they will maximise the competitive advantages of P&O European Ferries' two biggest ships, which are capable of operating with unit costs up to 40 per cent less than older tonnage, leaving room for tariff cuts in a battle with Eurotunnel.

P&O appears to have a choice between fighting Eurotunnel alone or in alliance with Sealink. An alliance with the other large ferry operator would remove one element of the competition on the Channel, but it would also require permission from the Office of Fair Trading, which has so far indicated that it would be unwilling to accede.

There is a third option, which is for P&O to join forces with Eurotunnel, either through an equity stake or an operating agreement, and run what would amount to a joint service.

The rationale for this is that P&O has skills in areas where Eurotunnel will have no experience, such as ticketing, loading and scheduling.

For the moment, the company's long-term strategy is built on the belief that, whatever happens about the tunnel, European Ferries will be in a stronger position to fight or negotiate with five years of healthy earnings behind it.

CEGB plans power sharing transition

BY MAURICE SAMUELSON

DRAFT proposals on dividing the 78 power stations of England and Wales between two rival companies should be ready in the next two or three months as part of the preparations for privatising the electricity industry.

And from early next year, the Central Electricity Generating Board management may start rehearsing for the day when the split comes into effect two or three years later.

Mr John Baker, the CEGB's corporate managing director, who disclosed the plans, said they demonstrated the Board's eagerness to expedite the privatisation programme smoothly, although some of its views had been rejected by the Government.

The Government, contrary to the CEGB's advice, will transfer the national grid to a company owned by the 12 area distribution boards. In the division of its generating capacity, some 70 per cent, including all the nuclear plant, will be assigned to one company, E.g. G., and the remainder to E.g. W.

Mr Baker also said the CEGB would seek planning permission for its existing investment programme, and

would bring forward plans for "at least one more" PWE station and a coal station this year.

Mr Baker, who is expected to become chief executive of one of the generating companies, added that although "a first cut" in the CEGB's generating assets was easy to work out, it could not be finalised until the privatisation legislation was enacted.

This legislation, which would require the electricity industry to draw up a scheme for dividing its assets, was unlikely to become law before the autumn of 1988.

In order to "sensitise" the CEGB's management, he said the two packages of assets should be identified well before the vesting date "and it would be wise to run the whole system for at least a year on the new basis."

Spelling out the criteria for splitting up the CEGB's coal and oil-fired power stations, he said the two generating companies should have equal access to indigenous and imported fuel, a fair mix of oil and gas turbine plant, similar manpower characteristics and plant with technical compatibility.

Setting standards for mobile phones

BY TERRY DODSWORTH

SEVEN BRITISH companies aiming to establish a world lead in a new generation of cordless telephone technology have reached preliminary agreement on a crash programme to standardise their products.

The deal follows recent announcements by two of the companies, the Ferranti electronics group and British Telecom, which are planning to set up mobile telephone services using digital cordless phone handsets.

If these projects go smoothly, the two new services, which would allow customers to make calls from certain locations using their own portable telephones, should be in operation within the next eight months.

Some telecommunications industry executives believe that digital cordless phone technology could have a greater market potential than cellular car telephone systems, which have had runaway success in Britain since their launch three years ago.

The cordless equipment will be more limited than cellular because callers will have to go to specific points to pick up a radio link into the public telephone system. They will not be able to receive calls either. Nevertheless, the service will be much cheaper than cellular phones, and customers will be able to carry their own portable phones.

In talks led by the Department of Trade and Industry, the seven UK companies decided to develop standard systems within the next 18 months. These will involve compromises by all the companies, but a set of guidelines is expected to be established over the next two months.

The companies in the discussions are a mixture of service operators — Ferranti, British Telecom and Mercury — and equipment providers — Ferranti, Siemens, the GPT group formed by Plessey and Genservic, and Company, and STC, which will make a handset largely developed by BT.

The talks have been held against a background of increasing anxiety that variations in the transmission standards on the equipment could prejudice the launch. Officials are worried that different systems could undermine quality when it is important to establish a strong marketing image.

The Government has emphasised to the UK industry that it could lose its chance to establish a strong position in export markets if it does not have a standard technology to sell.

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Thomas Cook tries out 'smart card' for travel

BY ALAN CAINE

TRAVELLERS' cheques and travel documentation in paper form might be redundant within three years, if an experiment at Thomas Cook, the Midland Bank travel subsidiary, is successful.

It is carrying out trials to see whether "smart cards", credit-card-sized pieces of plastic containing an entire computer, can take the place of much of the documentation, including travellers' cheques, itineraries, airline tickets and boarding cards.

The advantages would include an end to the costly and labour-intensive clearing of cheques and credit cards and greater protection against lost, stolen or fraudulent travellers' cheques.

The scheme, which is in its earliest stages, will be aimed primarily at the business travel market. The smart card, developed in France in the 1970s as an electronic cheque book, but is only now beginning to be accepted by the world's financial institutions.

The Thomas Cook experiments will use a new and sophisticated version, the Ulticard, developed by SmartCard International of New York. It is essentially a pocket personal computer, with a tiny screen and keyboard.

Thomas Cook envisages com-

Trials of a company that never closed

By Richard Waters

ON THE FACE OF IT there seems little in common between the author Mark Twain and Mr Peter Williams, the managing director of Omega Electric, a small Gloucestershire-based electrical engineering concern.

Mr Williams, though, has experienced a famous Twain complaint: reports of his death have been greatly exaggerated, or, to be precise, reports of the death of his company. He has, however, no legal redress for the mistake.

Mr Williams's brush with one of the international giants of the credit rating and information industry, Dun & Bradstreet, has left him convinced that companies such as his can do little if mistaken information is given about them.

The trouble began last May, when D&B reported that Omega was the subject of a compulsory winding-up petition. It was not the subject of the petition was in fact the similarly named Omega Electric.

The mistake only came to light earlier this year, when a client of D&B noticed the error and broke a confidentiality agreement with the agency to inform Omega.

"We have corrected the mistake and published an apology. We have gone back to them through our solicitors and made them a reasonable offer," said Mr Ray Fox, company secretary of D&B. The two sides have failed to agree on the offer.

Another agency, Infolink, made the same error as D&B and also apologised to Omega. But Mr Williams feels aggrieved that the error may never have come to light, and that he has no legal case against either agency.

According to D&B's lawyers, Oswald Hickson Collier, D&B denied liability on the ground that "matter referring to a subject's financial standing, if published by a credit agency in good faith in the course of its business, attracts qualified privilege." Such privilege is based on the "reciprocity of interest between the parties communicating and receiving the information concerned," said the solicitors.

Counsel's opinion obtained by Omega confirmed that it had no case, said Mr Williams. D&B emphasised that it checks all publicly available information with the companies concerned and takes every care to avoid errors. It failed to contact Omega about its report because it believed the company had been wound up, Mr Fox said.

"We are not indifferent to companies. If we have done something wrong, we will correct it," Mr Fox said. He added that all companies could obtain copies of reports prepared on them by the agency.

Peter Riddell looks at the political struggles behind this week's city council elections

Oxford weighs up its balance of power

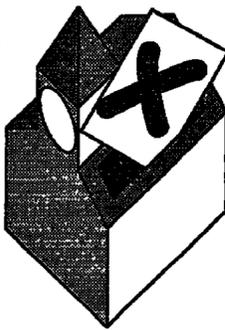
OXFORD CITY Council has increased its rates this year by 88 per cent. Yet there is no ratepayers' revolt, no stirring in the streets - and no one expects any dramatic changes in the balance of the council after this Thursday's elections. Labour Party members will remain firmly in control, as they have for the whole of this decade.

The explanation for this apparent paradox is that the city council accounts for only about a tenth of the total rates bill of Oxford residents. The other 90 per cent goes to the county council, which has increased its rates by 9 per cent.

In cash terms the city and county increases are roughly the same, leaving an overall percentage rise of 18 per cent, with little evidence that many voters look at how the bill is constructed.

Over the years, the role of the city council has been steadily eroded, especially as a result of the tightening squeeze by central government since 1979. As a district authority in a shire county, Oxford's main spending is on housing, recreational facilities and certain social functions.

This year the city has lost its remaining £3m in Whitehall grant - creating a need for a big rates rise in view of the city's



LOCAL ELECTIONS

the council will be even further eroded.

The Government, of course, believes that local authorities should no longer be large-scale housing developers or managers. With the education reform bill undermining the role of county authorities in running schools, a two-tier structure of local government looks increasingly redundant, reviving the case for county boroughs in places like Oxford.

After last May's elections,

Labour had 29 seats on the council to 11 for the Tories and five for the Democrats. The third of the seats up for election on Thursday were last fought in the good Labour year of 1984, so the party will do well to make gains.

The Tories admit that the Government's recent problems have begun to be reflected on doorsteps. However, one experienced canvasser said it was a matter of nerves and anxiety rather than the outright hostility of 1985 and 1986.

The nurses' pay award went down well, say the Tories, but there have been complaints about the social security changes, especially by pensioners. Labour is also emphasising the cuts in housing benefit, which have had a big effect in a city like Oxford, which still has much private rented housing.

If the Tories do less well in Oxford and nationally than the opinion polls suggested until a few weeks ago, the other main battle will be between the Democrats and the continuing SDP led by Dr David Owen.

The vast majority of the large Oxford SDP - all its councillors and most of its activists - moved over to the merged party.

The Democrats are fighting all but one of the 15 wards and the continuing SDP only four - a suggested electoral arrangement by the latter predictably having been rejected by the former. The SDP portrays itself as a "constructive" force in contrast to the "destructive" Democrats.

According to local SDP party secretary, Ms Katherine MacLarnon, the party's main objective is to show it is still in business, accepting that it is unlikely to win seats. There has been a certain amount of activity - fund-raising, distributing leaflets and canvassing - to fulfil that aim, but the Democrats hold most of the cards.

What Ms MacLarnon describes as "a band of happy optimists" looks a pretty marginal group at present in Oxford - depending largely on Dr Owen for its appeal. It is going to be hard work to maintain the self-styled independent force without some local advances.

However, perhaps the most striking impression is how, in spite of Tory successes in the 1980s and 1970s, all parties accept that Labour will remain in control of the city council for the foreseeable future - and none of the other parties really appears to care.

They know that the real power lies elsewhere - in Whitehall.

Shoe shop report suggests 1,000 outlets should close

BY MAGGIE URRY

THERE ARE far too many shoe shops for the UK market to support, says a report on the industry.

It would take the closure of 1,000 of the 11,500 shoe shops in Britain to leave the rest with an acceptable level of business, according to Verdict, the retail consultant.

Footwear retailing has shown sluggish growth in recent years in spite of buoyant demand in other retail sectors. The report suggests that there has been a lack of product innovation.

There are some success stories, however. Marks and Spencer took a more determined approach to footwear in 1980 and has built a market share of about 35 per cent, the third largest in the UK. Next's introduction of shoe departments in 1984 has brought it a 1 per cent market share from high street operations alone.

Verdict also identifies a new mood of realism in footwear retailing. Whereas many shoe shop chains had been regarded primarily as outlets for their owners' manufacturing capacity, there is now an emphasis on marketing.

British Shoe Corporation, part of Sears, the dominant retailer with about 22.8 per cent of the market, has launched a marketing strategy. It now takes only 14 per cent of sales from its own factories.

The economics of shoe shops has worsened during the 1980s. Prices have risen by only 10 per cent while costs have risen by well over 50 per cent.

Rising imports of shoes have kept prices down. In 1970, imports took 28 per cent of the market compared with nearly 60 per cent last year.

Verdict on Footwear Retailers. Verdict Research, 112 High Holborn, London WC1V 6JS. £250.

Drop seen in store shares

BY MAGGIE URRY

STORES' shares will fall 10 per cent relative to the stock market over the next year, brokers predict in a report on the sector published today.

CL Alexander Leung & Co. and Shank suggest that a slowing of consumer spending, growth and the switch of expenditure from retail sales to holidays, eating out and housing are adverse trends for stores groups.

Meanwhile, stores are becoming more competitive, many having big expansion programmes. The inflation of retail prices also means that stores' turnover gains are lagging behind rises in costs, squeezing profit margins.

NEDC to probe packaging trade deficit

BY MAGGIE URRY

THE NATIONAL Economic Development Council has set up a working party to investigate the UK packaging industry's large trade deficit.

In 1986, the latest year for which figures are available, exports of packaging from the UK totalled £1bn against £1.8bn of imports.

The working party is chaired by Mrs Rowena Mills, a leading consultant to the packaging industry. She says: "Our prime task is to initiate action to improve the international trade performance of the UK packaging industry."

The industry produces about £3.5bn of packaging a year, and grew by 20 per cent between 1982 and 1986. However, the share of the market taken by imports has grown over the same period. In 1986, imports represented nearly a quarter of apparent consumption.

Import penetration is more than 50 per cent in the packaging board and lining and paper categories. Exports exceed imports by a significant amount in only two sectors - metal cans and closures.

Drug companies 'will have to prove value for money'

BY DAVID FISHLICK, SCIENCE EDITOR

DRUG COMPANIES may in future have to demonstrate their products' economic benefit to the health service as well as medicines' efficacy and safety, the pharmaceutical industry is warned in a report published today.

The Office of Health Economics, think-tank of the British drug industry, also says in the report that by the end of the century, evaluation of the effects of medicine on "quality of life" will be as common as today's use of controlled clinical trials.

By then, economic factors may be considered in assessing reimbursement under health insurance schemes, and even in deciding whether to permit the sale of a medicine, the report says.

It forecasts that economic analysis will be undertaken mainly by health care decision-makers. "Hospital managers and pharmacists may wish to review the evidence on the cost and effective-

ness of medicines in order to decide whether they should be included in their hospital formulary."

The report says clinicians may take more interest in economic factors "when incentives change in such a way as to encourage more efficient medical practice."

Present methods of economic analysis should be validated as fast as possible, the report urges. Drug companies that remain ignorant of the techniques "are

likely to find themselves at considerable disadvantage in the future when economic evaluations may be considered alongside clinical evaluations."

The report concludes that this mixture of clinical and economic evaluation of drugs is a "wise and rational approach."

It says that all concerned with the provision of health care must be prepared to accept more critical economic evaluation.

The study provides detailed examples of drugs' potential for cutting medical costs while improving quality of life. For instance, when an antibiotic is used to prevent post-operative infection, savings can be 60 times the cost of the medicine.

Economic evaluation in the development of medicines by Michael Drummond, George Festing Smith and Nicholas Wells. Office of Health Economics, 12 Whitehall, London SW1 2DY. £5.

Highlights from the statement by Edwin Phillips, MBE, Chairman of Friends' Provident Life Office.

Friends Provident make excellent progress at home and abroad.

Board

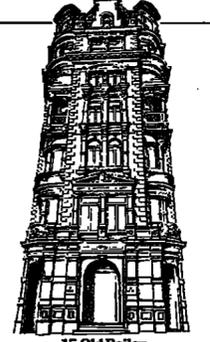
This is the last occasion on which I shall have the pleasure and privilege of reporting to members as I shall be retiring after this year's Annual General Meeting. I have greatly enjoyed my years on the Board of Friends Provident and am proud to have been elected to serve as Chairman for the past 20 years, a period in which the Office has emerged as one of the leading life offices in the country.

Trading Activities

I am pleased to record continued progress in our trading in all territories. In sterling terms our worldwide new annual premiums increased from £86.1m to £92.5m and single premiums from £177.5m to £265.9m.

New business sales in the UK were a continuation of our past success. Savings and investment plans produced a 30% growth in new annual premiums whilst the growth in single premium bonds was even more impressive rising from £19m to £84m. New premiums from pension schemes and individual pension benefits rose from £53m to £69m. About a fifth of our new business last year was unit-linked in line with the greater emphasis we are now placing on this sector. During the year we started two new ethical funds, The Stewardship Income Trust and the Stewardship North American Trust. The performance of these funds and our existing Stewardship Trust has been excellent. Even after "Black Monday" funds continued to flow into these Trusts indicating the extent to which this new concept has caught the public's imagination.

In the Republic of Ireland, new annual premium income for ordinary life business exceeded IR£2m for the first time, a 50% increase over the 1986 result. In Australia, the Office's policy of developing distribution channels through both independent intermediaries and "first option" agents has reaped handsome dividends during 1987. In Canada, sales of new regular premium business fell a little short of expectations, but the year ended on a strong note with last quarter sales boosted by the new Universal life policy.



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channels and we expect it to produce opportunities for the development of new products and for extending our range of services to the benefit of all our policyholders and agents.

Investments

Although "Black Monday" as it was referred to by the press, will remain long in most people's minds, the events of last October should be seen in perspective. Whilst the fall in equity prices took the value of our equity investments back to early 1987 levels, the drop in interest rates that followed increased the value of our fixed interest stocks, and the value of our property portfolio rose strongly over the year. The benefits of a well spread investment portfolio were demonstrated most clearly.

We are pleased that our Norwich Castle Mall shopping development is underway, promising to be one of the most striking schemes in Europe. I am pleased also to record that recently we entered into a conditional agreement with the Commission for New Towns for the purchase of the freehold interest in a major site in the centre of Crawley. We intend to finance what will be one of the largest regional shopping malls in the country at around 450,000 sq. feet and which will be developed with Greycost Shopping Centres Plc. This will be our most ambitious shopping project to date and we expect work to start early in 1989.

The Future

The new pensions legislation will introduce major changes to the design of pension schemes and pension benefits in the future and create important opportunities for us to build on our portfolio of pension clients. Our "1988 Guide" is a comprehensive summary of the changes and opportunities that will flow from the legislation and has been well received in the market.

Providing financial services to the high standards to which our policyholders have become accustomed, and on a cost-effective basis, is growing ever more difficult. It demands the establishment of wider distribution channels to generate business in sufficient volumes to enable unit costs to be contained; requires considerable investment in modern technology; and calls for a high level of competence and experience on the part of our staff. We are fortunate in having a world-wide operation already in being, and in the quality of the staff who serve us in all territories. I would like to take this opportunity to express our confidence in their ability to continue to keep Friends Provident pre-eminent in our field in the future.

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New Annual Premiums		
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UK £m	78.6	71.7
IR £m	5.5	4.3
AUS A\$m	16.6	16.1
CAN C\$m	6.3	6.5

New Single Premiums		
	1987	1986
UK £m	123.5	50.2
IR £m	22.2	25.5
AUS A\$m	169.3	118.0
CAN C\$m	139.1	102.6

UK Provident

Last year I reported on the excellent way the operational merger with UK Provident was progressing. I am pleased to report that we have moved on to the next stage by petitioning the High Court for a transfer of the UK Provident business to Friends Provident under the provisions of Section 49 of the Insurance Companies Act. A full explanation of the terms of the scheme of transfer and a summary of a separate report by an Independent Actuary have already been circulated to members and policyholders and it is expected that the High Court hearing will be in June.

Financial Services Act

The Financial Services Act continued to be the dominant factor driving the direction of life assurance markets in 1987. We announced last summer that we would be pleased to offer appointed representative status to experienced agents who were looking for a reputable company whose products they could confidently recommend to their clients. I am pleased to report that about seven hundred such agents have already joined us. I would like, though, to stress that we still regard the independent sector as our primary market and we shall continue to strive to provide our independent intermediaries with the high standards of products and service for which we have become justifiably renowned.

Abbey National Building Society

Late last summer we announced that we had reached a joint marketing agreement with Abbey National Building Society under which their branches would sell Friends Provident life policies exclusively from 1st January 1988. This joint venture is a major development in our drive to widen our distribution.

FRIENDS PROVIDENT

A member of the Association of British Insurers. Friends' Provident Life Office, Fitcham End, Dorking, Surrey RH4 1QA. Established 1822. Incorporated by Act of Parliament in the United Kingdom with Royal Warrant.

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To: Company Secretary, Friends' Provident Life Office, Fitcham End, Dorking, Surrey RH4 1QA. Please send a copy of the Report and Accounts for the year 1987 to:

NAME _____ FT

ADDRESS _____

POSTCODE _____

UK NEWS

Justice and investigative journalism

IT IS ABSURD in one sense to portray Thames Television's programme on the Gibraltar killings as trial by television. The programme was no different from much investigative journalism which keeps the public informed about current affairs.

Reporting, whether in print or by the television camera, in advance of any court proceedings will reveal some evidence which is unsworn, has not been confronted and goes unchallenged. One might consider that no different from someone privately sending a note to a friend commenting about a case. Such a programme is necessarily partial in content and hence partisan.

The trouble is that politicians overreact to revelations about public affairs of a sensitive nature, the more readily because they perceive broadcasters (especially television producers) as more enterprising. That is a puzzling view in the light of almost all news and current affairs programmes on radio and television.

What is at issue in Thames Television's *Death on the Rock* documentary is a matter both of space and time. No one doubts that the programme did not violate any canon of law. What government sources sought was a postponement, rather than a ban, arguing that the partisan nature of the documentary might prejudice the forthcoming coroner's inquest in Gibraltar.

The issue was with what legal power the programme could be halted. The law in England was powerless to prohibit the relay of the programme to Gibraltar, outside the jurisdiction of the English courts.

However, the law does not seem to have been powerless in Gibraltar to keep the offending material from the eyes of potential inquest jurors.

The Supreme Court of Gibraltar barred reporting on the subject by all media there after the satellite transmission of *Death on the Rock*. Presumably under the laws of Gibraltar the programme constituted contempt of court. Belatedly that law was brought into action.



JUSTINIAN

However, short of contempt of court, which restrains media publication pending legal proceedings, there is no law that generally restricts reporting by any media.

The issue, therefore, is whether admitted partial and partisan reporting does potentially prejudice a fair trial. One says "trial" because it is only when some party to the proceedings is in jeopardy of losing some right or interest, be it an accused's liberty or the public's right to prosecute to conviction without improper influence, that the law intervenes in the freedom to publish.

The task of a coroner's inquest is to determine the cause of death and not to affix criminal or civil responsibility to any particular person or organisation.

A coroner's verdict may point to someone in threat of prosecution or civil suit. In that sense, protection may be afforded, and this is acknowledged by coroners allowing such potential defendants to be legally represented at the inquest.

Assuming, for the purposes of debate, that the IRA terrorists' killings had taken place in Greenwich instead of Gibraltar, should and would the courts then have responded favourably to the Attorney General's request for an injunction against Thames Television?

Would a coroner's jury not have been able to perform its task with impartiality, as a result of the television programme, even though at the time of trans-

mission no one would have known who was to serve on the jury?

Further, would each person selected to serve prove able to recall the programme's contents - that is, if he or she saw it in the first place?

Assuming that one or more persons on a coroner's jury did see the programme and could also recall broadly what witnesses had said on it, what then could one make of the disadvantage of a lack of cross-examination and correlation with other testimony?

It is normal practice for the coroner to direct the jury to ignore whatever it may have heard or read outside the coroner's court and to stick strictly to inquest evidence. Does it not suffice to separate admissible evidence from inadmissible stories in this way?

The key question is not whether a free press is inherently inconsistent with a fair trial system, but rather whether media coverage of crime and other events that come to court prejudices jurors. Whether the nature of the media should be changed is not in question.

Distinctions are made by the law between the written word and television, but the basic rule of restriction should be the same. The only question is whether the media should be restricted on grounds that its communications will undermine the quality of justice.

It is argued that media coverage creates prejudice and thus jeopardises the right to trial before an impartial tribunal in the following ways:

• When coverage includes specific items of news that either do not make their way into evidence at the trial or which come to the attention of jurors before trial, unchallenged and unexamined;

• When the amount, immediacy and intensity of media coverage becomes so significant and partisan that the community is saturated to the point where a fair, detached adjudication is affected.

Justice Holmes of the US Supreme Court described the

effect as when "the whole proceeding is a mask - counsel, jury and judge are swept to the fatal end by an irresistible wave of public passion."

In such a case it is fruitless to talk about jury prejudice; it is trial by mob. The mob will have taken its cue from television, no doubt, but from much else besides. Death on the Rock hardly falls within such a description.

The situation in which particular points do not surface as evidence or are drawn to the attention of jurors before the inquest is much more common. It involves such things as pre-trial confessions, identifications by witnesses at identity parades conducted by the police, and revelations outside a jury's presence of previous convictions of an accused. These matters may never be heard by the jury because of the strict rules of evidence.

The coroner's inquest is an inquiry to search for facts disclosing the cause of death. Jury trial on the other hand is only a semblance of truth, the prosecution being required to prove its case against the defendant "beyond a reasonable doubt" - a very different exercise.

The rules of evidence, articulated and developed through years of practice, govern what may be presented for the jury's consideration.

Most of them make sense; some seem illogical. All of them combine to select and funnel the information permissible for the jury to consider.

The truth is that we do not know how, if at all, pre-trial publicity affects the minds of judges and jurors. We proceed as best we can without an answer.

Our assumptions are that publications do influence jurors to some unknown extent. The extent is probably less than the amount ascribed by those who hold that publication is automatically prejudicial - and probably more than the nil effect proclaimed by an impassioned media man.

Whitehall tea ladies pour their final cuppas

By Ralph Atkins

WITH MUCH dignity and little fuss, a great British institution has come to an end. Mrs Char, the Civil Service tea lady, is officially dead.

A short statement from the Government last week confirmed rumours that this grand lady had finally passed away. Nobody has been around long enough to remember how old she was.

Mrs Char's death notice came in a parliamentary written answer in Hansard, the official record of the House of Commons.

It read simply: "The Civil Service does not employ tea ladies. Refreshment machines are provided where these are cost-effective and where funds permit."

Her demise would have come as little surprise to most civil servants. Her metal trolley with squeaky wheels, leaking tea urn and wrinkled sandwiches has long been absent from many a corridor of power.

An official at the Treasury, the department responsible for civil service pay, said he found it hard to remember when he had last seen a tea lady.

"Tea and coffee are served only twice a day, once in the morning and once in the afternoon, so what would they do for the rest of the time?" he asked.

The source of these government disclosures are questions put by Mr Barry Field, Tory MP for the Isle of Wight.

His motive is not clear. Has he seen the ghost of Mrs Char trundling her trolley along the corridors of state? Or did he just want to get his name in the paper?

Industry 'failing to make most of' Star Wars deals

BY PETER MARSH

INDUSTRY HAD failed to make the most of chances to participate in the US Strategic Defence Initiative, Star Wars, said the UK official in charge of the UK's role in the project.

He is Dr Stanley Orman, director general of the SDI Participation Office at the Ministry of Defence.

Dr Orman said only a few UK companies had shown the determination and expertise required to win contracts in the programme.

The programme is being managed by the US Defence Department.

"Overall, we are letting ourselves down," he said. UK companies and government bodies have won \$61m (£32.5m) worth of Star Wars contracts since formal collaboration with the US in the project started in December 1985, in contrast to the \$10bn handed to US contractors.

The programme is exploring ideas for establishing a ground and space-based defensive system to shield the West from missile attack.

When collaboration was announced it was hoped UK groups would win contracts

worth hundreds of millions of pounds over the life of the project, which is due to continue into the early 1990s.

Under a US-UK government deal, British companies can bid on all but the most secret contracts associated with Star Wars, spending on which is running at about \$4bn a year.

Dr Orman has a staff of 25 who help to arrange contacts with the Pentagon and US companies working on the programme.

About a quarter of the \$61m awarded to UK organisations has gone to Ferranti, which has most of these SDI contracts.

Dr Orman said Ferranti had learnt lessons about the potential for UK participation in the programme and had progressed.

Many other UK companies had not shown the same purposeful attitudes.

He said relatively few other UK organisations had done well. They included Plessey, Short Brothers, the UK Atomic Energy Authority's Culham Laboratory and Advanced Systems Architecture, a small software company.

He said a difficulty for Britain had been the need to change the US Defence Department's in-built

inclination not to award significant contracts to non-US companies.

Another impediment had been cuts in the proposed Star Wars budget, instituted by Congress. That reduced the Defence Department's scope for handing contracts to overseas concerns, said Dr Orman.

The value of UK SDI work has about doubled in the past year but is still well below the \$100m figure Dr Orman had set his sights on attaining by the end of last year.

The UK share of total Star Wars contracts may seem meagre but appears to be significantly more than that gained by other countries also collaborating with the US on the programme.

Government groups have been the second most successful in gaining Star Wars contracts, with work valued at \$42m, according to Defence Ministry figures.

Work worth about \$15m has been given to Israeli groups, \$7m to Italy and \$2m to France.

Japan, also formally involved in the programme, has yet to receive any contracts, according to the ministry's figures.

EC plan for alcohol tax criticised

By Lisa Wood

BRITAIN'S main spirits producers are urging the Government to reject European Commission proposals for harmonisation of excise duties on alcoholic drinks.

A report commissioned by the Scotch Whisky Association and sent to the Government today said that if the proposals were accepted in their present form they would entrench "massive tax discrimination" against spirits, including Scotch whisky, in favour of beer and wine.

Spirits, including Scotch, would be taxed in the EC eight times as heavily as wine and four times as heavily as beer on a degree of alcohol basis.

The recommendation, said the report, was based on existing excise duty rates and structures evolved through political and agricultural pressures aimed at protecting national domestic production against competition from imported alcoholic drinks.

Throughout the EC, beer and wine are the dominant national drinks with the share of spirits, in absolute alcohol terms, varying from 10 per cent of the Italian market to 26 per cent of the Spanish market.

Member states tend to consume the products of which they are the largest producers and, alleges the SWA, use tax discrimination to protect domestic production.

The report said: "For example, the discriminatory use of excise duty is a major factor in encouraging wine consumption in France and Italy and beer consumption in the UK and West Germany."

In the UK, for example, beer and wine excise duty is based on the volume of liquid while that on spirits is per degree of alcohol, which has brought protest from the SWA for some years. The UK, however, is the largest spirits producer in the Community.

The Spirit of Harmonisation? A Report prepared for the Scotch Whisky Association by Peden, 10 Chester Street, Edinburgh, EH3 7RA.

Lloyds forecasts business investment growth of 9%

BY SIMON HOLBERTON

THE OUTLOOK for growth of investment by British companies is particularly favourable this year although it may well slow in 1989, Lloyds Bank says in its latest economic bulletin.

The bank endorses the Treasury's forecast of a 9 per cent rise in business investment this year. It finds plausible the Treasury's forecast of a 6 1/2 per cent increase in total investment, including an 11 1/2 per cent rise in manufacturing investment.

Investment in the UK during the 1980s has been sluggish, the bank says. Investment in agriculture and the North Sea has declined over the decade and it is only in distribution, financial and other services together with selected areas of manufacturing that investment has been buoyant.

A number of factors have, however, come together which makes the outlook for this year, at least, much better than in the past.

There has been a rise in the rate of return on capital employed, which, at about 11 per cent, is at its highest level since the late 1960s. Also many companies have high levels of cash - in total about \$52bn - and real interest rates have fallen.

This lower level of real interest rates is a factor in promoting investment "since it will encourage firms to switch their

short-term financial assets into higher yielding ones," Lloyds says.

The bank says that higher levels of investment are partly responsible for Britain's widening balance-of-payments deficit. In 1987 the deficit on trade in capital goods widened from \$263m to \$743m.

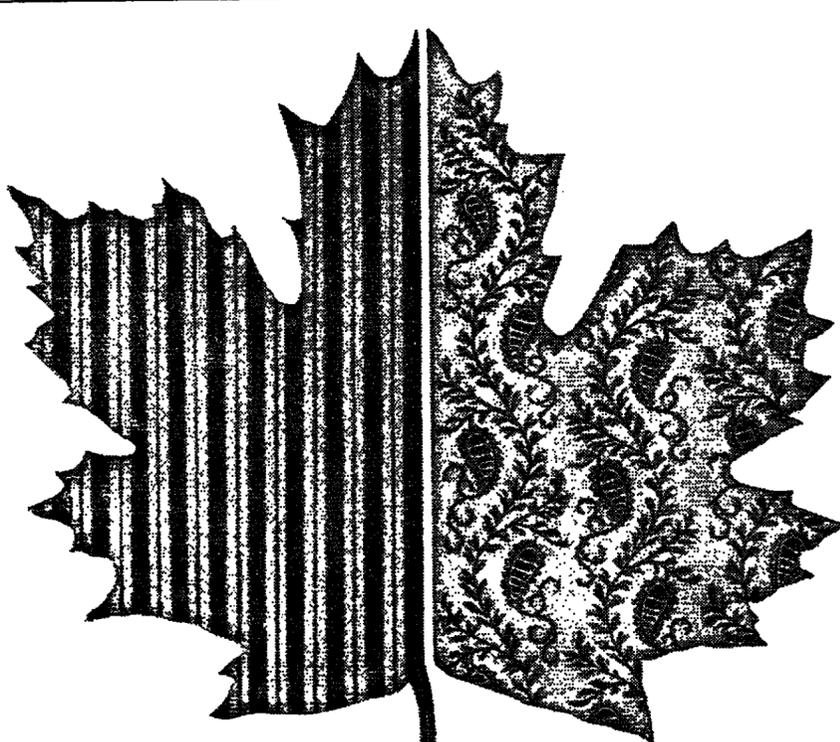
"However, to the extent that foreign capital goods will make British industry more efficient, this element of the trade deficit will contribute in the long term to a stronger balance of payments position."

Looking ahead, Lloyds says there is little evidence that British industry shares the bearish view of its own prospects which is common in the City. This view holds that business will be squeezed by the stronger pound and that investment may be curtailed.

Nevertheless, Lloyds says the rate of growth of investment may moderate next year.

Interest rates may have to be pushed up to 10 per cent to keep monetary and wage pressures in check, County NatWest, the investment banking arm of National Westminster Bank, said yesterday.

County says that current growth in the money supply and trends in pay settlements point to inflation of about 6 per cent - more than 2 percentage points higher than the present rate.



WITH AIR CANADA THE OTHER HALF FLIES HALF-PRICE.

Air Canada have introduced a new fare structure for all main destinations in Canada. It's called Executive Class Point-to-Point. We're marking the occasion with a special half-price fare, for your better half. The new fares could mean savings of up to 20% when you travel Executive Class, providing there are no stopovers. For example, where the Executive Class return fare was £1384, the new Point-to-Point fare to Toronto is just £1104.

(These fares are subject to Government approval.)

And on journeys completed before August 31, you can treat the other half to a special trip for just half of your fare. They must travel with you. The company will make a refreshing change to an ordinary business trip. Of course, nothing else changes. We still offer a wide choice of destinations. And you'll both enjoy the same relaxed, efficient service and first-class food and wine. For details and reservations ring 01-759 2636 from London, or 0800 181313 from elsewhere in the UK.

A BREATH OF FRESH AIR AIR CANADA

DAKS Simpson GROUP PLC

"We are confident that our performance will be maintained in the second half year."

Johnny Mengers, Chairman

Principal Group Activities

- Manufacturing - DAKS menswear, womenswear rainwear and leisurewear for UK and export
- Licensing - DAKS clothing and accessories produced locally in major world markets
- Distribution - The 'DAKS Companions' range of accessories
- Contract - Suppliers of tailored clothing to Marks & Spencer
- Retailing - Simpson Piccadilly, London's leading speciality store

Results in brief

	1988	1987	1987 (full year)
(Unaudited)	£'000	£'000	£'000
Turnover	28,514	25,965	50,342
Profit before tax	2,330	1,863	4,888
Profit after tax	1,482	1,174	3,091
Ordinary Dividends	190	143	544

34, Jermyn Street, London, SW1Y 6HS

NOTICE TO THE HOLDERS OF

K mart (Australia) Finance Limited

Debentures as Extended to July 1, 2002

WE HEREBY NOTIFY YOU of the resignation of The Royal Bank and Trust Company (formerly The Royal Bank of Canada Trust Company) as Trustee under the Indenture, dated as of July 1, 1976.

K mart (Australia) Finance Limited has appointed National Westminster Bank USA, whose Corporate Trust Office is located at 175 Water Street, New York, New York 10038 as Successor Trustee under the Indenture, which appointment has been accepted and became effective as of April 19, 1988.

WE ALSO NOTIFY YOU THAT RoyWest Trust Corporation (Cayman) Limited, the Stock Trustee of the Arana Hills Properties Stock Trust created for the beneficial interest of the Debenture Holders has announced that with effect from February 15, 1988, it has changed its name to

NATWEST INTERNATIONAL TRUST CORPORATION (CAYMAN) LIMITED following the acquisition by National Westminster Bank PLC, 41 Leithbury, London EC2 2BP of 100% of the RoyWest Group. The Stock Trustee's address is

NatWest International Trust Corporation (Cayman) Limited
P.O. Box 707
West Bay Road
Grand Cayman
British West Indies

April 19, 1988

Tin claims are struck out

JH RAYNER (MENCING LANE) LTD v DEPARTMENT OF TRADE AND INDUSTRY AND OTHERS; **AMALGAMATED METAL TRADING LTD AND OTHERS v DEPT AND OTHERS**; **OSBURN POT LATHAM BANK LTD AND OTHERS v DIT AND OTHERS**; **MACLAINE WATSON AND CO LTD v DIT**. Court of Appeal (Lord Justice Kerr, Lord Justice Nourse and Lord Justice Ralph Gibson): April 27 1988.

THE INTERNATIONAL Tin Council is a legal entity distinct from its members and they therefore cannot be held liable for its debts. Nor can they be made concurrently or secondarily liable as quasi-partners in a "mixed entity" in the absence of the provisions of the International Law in that there is no such concept in English law. The Court of Appeal so held, Lord Justice Nourse dissenting, when dismissing appeals by the plaintiffs, 11 brokers and six banks, from judgments by which Mr Justice Staughton and Mr Justice Millett struck out four actions against the 24 members of the International Tin Council (ITC) in respect of debts owed to the plaintiffs by the ITC on its collapse in 1985.

LORD JUSTICE KERR said that the primary issue was whether the ITC members could be held liable for its contractual debts. They argued that they disclosed no reasonable cause of action, or on the basis of sovereign immunity.

The first three actions were struck out by Mr Justice Staughton and the fourth by Mr Justice Millett. The plaintiffs appealed.

The plaintiffs advanced three alternative submissions: A, that the ITC had no legal personality apart from its members; B, if it had legal personality, members were concurrently or secondarily liable for its debts; C, the ITC contracted as agent for its members.

The defendants said it was clear from the treaties creating the ITC and from the relevant Order in Council, that the ITC was a legal entity distinct from its members and had contracted in its own name.

An international organisation was a legal entity in international law in the sense of being a juridical person or having legal personality, and was created by treaty.

The first relevant treaty in the present case was the Sixth International Tin Agreement (ITA 6). Article 16 provided that the ITC "shall have legal personality". The treaty nowhere dealt with the possibility of a trading deficiency on termination. There was no assumption of liability by members for ITC obligations.

The second relevant treaty was the Headquarters Agreement 1972 made between the UK and the ITC. Article 3 provided that the ITC "shall have

legal personality".

The Order in Council designed to receive and deal with the ITC in UK domestic law was the International Tin Council (Immunities and Privileges) Order 1972. Paragraph 4 recognised the ITC as an international organisation, and paragraph 5 provided that the ITC "shall have the legal capacities of a body corporate".

That was consistent with UK legislative practice consequent on treaties creating international organisations. The treaties generally made it clear that the organisation should have "legal personality" or "full juridical personality", whereas the consequent Orders in Council invariably conferred "the legal capacities of a body corporate".

No international organisation was ever incorporated or given the status of a body corporate. The purpose and effect of UK legislation was to enable the international entity to function at the level of English law.

The wording of the 1972 Order distinguished throughout between the ITC and its members, as did ITA 6 and the Headquarters Agreement. Nowhere could references to the ITC be read as intended to include the members.

The defendants contended that interpretation of ITA 6 was "non-judicial", in the effect of treaties not incorporated into English domestic law could not be considered by the courts.

The doctrine of non-judiciality did not preclude the decision of the House of Lords in *Attorney General v Guardian Newspapers* which arose against the background of an unincorporated treaty. The court had a duty to inform itself as best it could about the juridical nature of the ITC in order to consider justiciable issues. It was required to consider ITA 6 and the Headquarters Agreement so far as necessary and to determine what were the relevant international law principles.

Submission A: Direct liability of member states
The plaintiffs submitted that the ITC was not a legal entity with legal personality distinct from its members. They said the members were an unincorporated association jointly and severally liable on contracts made in their trading or partnership name of "ITC".

The submission was untenable for the following reasons:
(1) It disregarded entirely that the ITC was a legal entity on the plane of international law. It ignored the consistent pattern of the treaties and UK legislation of which the ITC's position was typical, providing for "legal personality" on the one hand and "the legal capacities of a body corporate" on the other.

There were obvious reasons for not incorporating international organisations. To have done so would have subjected them to the requirements of municipal law which would be inconsistent with their international character. Also, the objective was not merely to enable the organisation

to function within the framework of English law, but to recognise that members intended the organisation to have legal personality.

(2) It had become standard practice that international constituent instruments conferred legal personality on the organisation. When the treaty expressly provided that it should have "legal personality", the consequent Order must have been intended to recognise it as a legal entity for the purposes of UK law. If it had been thought that that form of legislation would not be sufficient for the purpose, some other formula would have been adopted.

(3) In *Nissan (1970) AC 179* Lord Pearce said obiter that "The United Nations... is a unique legal person or corporation". Legislation concerning the United Nations followed the same pattern as in the present case. The same reasoning applied to the ITC.

(4) Until 1977 before modification of the doctrine of absolute sovereign immunity, submission A would have meant that anyone dealing with the ITC would have had no enforceable contracts against anyone. It was highly unlikely that that was the legislative intention.

(5) Paragraph 6 of the Order provided that the ITC should have immunity from suit and legal process except in respect of the enforcement of arbitration awards. The paragraph only made sense if the ITC was a legal entity in its own right.

Submission B: concurrent or secondary liability

The plaintiffs submitted that the ITC was not a legal entity with legal personality distinct from its members. They said the members were an unincorporated association jointly and severally liable on contracts made in their trading or partnership name of "ITC".

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Section 3 of the State Immunity Act 1978 provided that a state was not immune from the jurisdiction of UK courts in respect of "(1) proceedings relating to (a) a commercial transaction entered into by the state; or (b) an obligation of the state which by... contract... falls to be performed... in the UK."

Whenever the question of immunity under section 3 arose it must be decided as a preliminary issue.

It was conceded that if the plaintiffs succeeded on submission A, section 3(1)(a) applied - bank loans were commercial transactions. Concurrent or secondary liability under submission B, or as undisclosed principals under submission C would, on the facts, both come within subsection(b).

Accordingly, had the plaintiffs succeeded on any of their submissions, it would have been decided that none of the member states were immune from the court's jurisdiction.

The EC contended it was entitled to sovereign immunity analogous to that of foreign states under common law principles. The contention was misconceived. Sovereign immunity should be accorded only in clear cases. The basis of immunity was *par in parem* - which meant that the acts of one state were not matters on which the courts of others would adjudicate. The existence of a *par in parem* relationship must depend on recognition of such a relationship. In the present case there had been no recognition of an immunity of the EC by anyone.

The appeals were dismissed. Lord Justice Ralph Gibson gave a concurring judgment.

LORD JUSTICE NOURSE dissenting said that in ITA 6 the members did not, as they easily could have done expressly

exclude or limit their liability for ITC obligations. The intention was that ITC members should be liable for its obligations. The ITC had separate personality in international law, but its members were nevertheless jointly and severally, directly and without limitation liable for its undischarged debts.

For *MacLaine Watson and the DIT*: **Mark Latham QC**, **Richard Aikens QC**, **Richard McCombe** and **Adrian Hughes** (Elborne Mitchell).

For *JH Rayner*: **Sydney Kenridge QC** and **Jonathan Hirst** (Clyde & Co).

For the six banks: **Stanley Burton QC**, **Maurice Mendelson** (Stanger & Moss).

For the brokers: **Jonathan Sumption QC** and **Richard Field QC** (Allen & Overy).

For the DIT: **Anthony Grabner QC**, **Nicolas Bratza** and **David Richards** (Treasury Solicitor).

For *Australia*: **Jay Malaysia**, **Nigeria**, **Thailand**: **Gordon Follock QC**, **Alan Boyle** and **Richard Sibery** (Clifford Chance).

For *Belgium*, **Denmark**, **Greece**, **Ireland**, **Italy**, **Luxembourg**, **Zaire**: **Peter Leaver QC** (Trauers Smith Braithwaite).

For *Canada*: **Patrick Talbot** (Boodle Hatfield).

For the EC: **Bernard Eder** (Clifford Chance).

For *Finland*, **Norway**, **Sweden**, **Switzerland**: **Suatt Isaacs** (Herbert Oppenheimer Nathan & Vandijk).

For *France*, **Germany**, **The Netherlands**: **Richard Jacobs** (Lovel White & King).

For *India*: **E Huo Davies** (Stocken & Lambert).

For *Indonesia*: **Howard Page QC** (Macfarlanes).

For the ITC: **Peter Irwin** (Cameron Marking).

Rachel Davies
Barrister



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Contributing to the conference are H E Karoly Grosz, Chairman of the Council of Ministers of the Hungarian People's Republic, Mr David Mellor, QC, MP, Minister of State for Foreign and Commonwealth Affairs, Dr Jaromir Matejka, Deputy Minister & Secretary to the Government Committee for the Questions of the Planned Management of the National Economy Federal Government of Czechoslovakia, Dr Werner Poize, President of the Deutsche Aussenhandelsbank AG, Mr Tamas Beck, President of the Hungarian Chamber of Commerce, Professor Josef Paljetka, Director of the Institute of Economic Sciences at the Polish Academy of Sciences, Professor Ruben N Eysigneev, Chief of Section at the Institute of Economics of the World Socialist System, USSR, Dr Anders Aslund, Resident Scholar at the Kennan Institute for Advanced Russian Studies, Smithsonian Institution, USA, Dr Sergey M Piekhanov, Deputy Director at the Institute of the USA and Canada, USSR, Academy of Sciences of the USSR, Mr Francesco Gallo, Director of International Activities at Fiat SpA, Mr Ralph Land, General Manager, East European Operations at Rank Xerox (EEO) Ltd, Mr Sander Demjen, Chairman & Chief Executive of the Hungarian Credit Bank Limited, Professor Paul Lendvai, Director of Radio Austria International at ORF, Mr Andrea Tarquinii, Deputy Foreign Editor of La Repubblica, Mr Patrick Cockburn, Senior Associate at Carnegie Endowment for International Peace, USA, Mr Gilbert Nookies, Trade Finance Director at Midland Bank PLC, Mr Campbell Dunford, General Manager of the Moscow Narodny Bank Limited and Mr Alexandre V Minin, Managing Director of the "GARANT" insurance Company.

The Financial Times is delighted that the Chair is to be taken by Mr Janos Fekete, First Deputy President of the National Bank of Hungary and Mr Otto Wolff von Amerongen, Chairman of the German East-West Trade Committee and Honorary President of the Association of German Chambers of Industry and Commerce.

All enquiries should be addressed to:
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Telex: 27347 FT CONF G Fax: 01-825 2125



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 Maturity 15th July 1988. Second instalment.

2500 Notes each NOK 10,000.	536 1552 2565 3546 4566 5420 6431 7486 8512 9556
4 967 2010 2946 3973 4919 5759 6877 7952 8959	540 1553 2568 3548 4567 5421 6436 7490 8519 9559
5 969 2015 2949 3974 4923 5771 6880 7954 8963	544 1554 2569 3555 4568 5422 6438 7503 8520 9560
6 971 2016 2950 3978 4924 5775 6885 7963 8970	549 1556 2570 3556 4570 5424 6443 7504 8538 9561
10 972 2017 2952 3978 4925 5777 6893 7965 8972	550 1559 2571 3558 4575 5429 6450 7507 8539 9575
12 973 2018 2959 3987 4926 5783 6902 7966 8975	554 1563 2576 3559 4576 5432 6454 7508 8541 9587
20 978 2021 2964 3994 4931 5789 6908 7969 8978	557 1569 2577 3560 4586 5442 6455 7510 8545 9589
22 1013 2022 2966 3996 4935 5792 6919 7974 8982	563 1574 2582 3570 4593 5443 6461 7513 8552 9591
26 1015 2023 2972 4007 4939 5799 6925 7975 8987	564 1580 2583 3571 4595 5444 6463 7517 8554 9594
28 1016 2025 2977 4009 4941 5802 6927 7980 8988	566 1581 2584 3574 4597 5446 6466 7521 8556 9601
29 1017 2026 3000 4011 4954 5804 6933 7981 8990	568 1583 2587 3581 4599 5447 6467 7522 8553 9603
30 1018 2027 3013 4016 4957 5831 6944 7982 8993	576 1584 2588 3582 4601 5450 6471 7524 8557 9604
32 1021 2035 3019 4034 4959 5837 6946 7985 8994	577 1588 2603 3592 4606 5451 6472 7526 8572 9605
33 1022 2038 3021 4043 4962 5844 6947 7993 8998	579 1590 2604 3596 4608 5453 6475 7529 8573 9607
34 1023 2042 3028 4043 4965 5849 6948 7997 9005	586 1592 2607 3597 4609 5454 6477 7531 8577 9617
36 1028 2053 3025 4048 4947 5852 6951 7998 9004	588 1593 2608 3598 4616 5455 6478 7535 8584 9618
45 1030 2054 3033 4049 4976 5870 6956 7999 9008	596 1597 2609 3601 4620 5460 6487 7542 8589 9625
56 1031 2059 3035 4057 4977 5871 6957 8000 9015	598 1598 2615 3611 4621 5462 6493 7550 8591 9630
58 1032 2069 3037 4058 4981 5876 6959 8001 9017	600 1601 2617 3612 4622 5463 6495 7551 8593 9633
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62 1042 2076 3044 4060 4995 5879 6963 8013 9025	607 1608 2622 3614 4629 5474 6500 7559 8598 9635
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109 1070 2112 3073 4088 5014 5903 6985 8044 9048	637 1661 2663 3632 4669 5495 6529 7608 8652 9682
112 1071 2114 3075 4090 5023 5911 6989 8045 9052	646 1662 2664 3634 4671 5497 6532 7612 8653 9684
117 1072 2163 3076 4091 5021 5916 6995 8048 9053	650 1674 2665 3638 4672 5501 6535 7614 8656 9689
120 1076 2137 3082 4093 5023 5921 6996 8054 9056	651 1675 2668 3641 4680 5502 6536 7617 8658 9690
123 1077 2138 3085 4095 5025 5924 7010 8055 9057	652 1684 2672 3647 4682 5509 6545 7621 8662 9691
127 1078 2140 3087 4101 5026 5929 7011 8056 9061	656 1686 2674 3649 4683 5510 6556 7624 8666 9692
132 1082 2145 3092 4104 5030 5934 7012 8062 9063	657 1693 2676 3658 4691 5513 6558 7626 8671 9699
134 1083 2147 3094 4110 5032 5944 7015 8069 9064	660 1705 2690 3664 4701 5519 6560 7627 8673 9703
135 1087 2149 3107 4117 5042 5947 7022 8071 9068	667 1706 2691 3668 4715 5523 6561 7634 8685 9704
138 1089 2150 3113 4118 5042 5954 7027 8073 9068	676 1707 2703 3677 4719 5524 6563 7642 8689 9717
138 1092 2151 3114 4119 5046 5960 7028 8074 9071	681 1708 2707 3680 4728 5535 6570 7643 8690 9724
140 1099 2156 3117 4120 5049 5962 7032 8075 9074	687 1714 2708 3685 4729 5536 6571 7648 8691 9739
141 1106 2157 3119 4122 5053 5967 7033 8078 9078	692 1718 2718 3687 4732 5537 6573 7651 8696 9741
142 1112 2158 3124 4126 5060 5970 7034 8081 9080	694 1725 2719 3709 4734 5539 6579 7653 8700 9744
148 1119 2159 3132 4131 5061 5971 7044 8082 9083	698 1727 2732 3710 4736 5544 6583 7659 8702 9745
154 1127 2163 3142 4136 5063 5985 7045 8084 9088	703 1731 2738 3711 4737 5547 6587 7669 8705 9748
158 1138 2168 3144 4140 5067 6002 7050 8087 9090	706 1732 2743 3715 4740 5553 6606 7678 8712 9752
161 1144 2169 3147 4141 5069 6006 7055 8090 9093	708 1736 2744 3731 4742 5557 6624 7679 8713 9755
162 1149 2172 3149 4142 5070 6007 7067 8091 9094	711 1744 2747 3733 4743 5560 6627 7684 8725 9756
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169 1155 2179 3155 4157 5075 6027 7077 8096 9096	717 1755 2754 3738 4745 5564 6639 7707 8729 9765
170 1156 2180 3157 4170 5077 6030 7090 8098 9099	736 1756 2756 3739 4747 5571 6647 7715 8735 9768
171 1160 2181 3165 4173 5084 6039 7092 8102 9100	743 1760 2761 3741 4750 5571 6648 7716 8737 9771
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184 1171 2199 3175 4186 5097 6062 7110 8122 9116	760 1773 2769 3786 4781 5599 6659 7731 8756 9781
185 1187 2203 3182 4188 5098 6065 7116 8123 9120	767 1774 2775 3790 4786 5600 6662 7743 8758 9784
187 1190 2206 3183 4191 5100 6067 7119 8124 9129	769 1775 2776 3796 4793 5605 6663 7745 8761 9790
197 1193 2207 3185 4192 5102 6073 7122 8137 9131	770 1781 2788 3798 4795 5606 6664 7746 8766 9791
198 1200 2211 3186 4194 5103 6075 7124 8140 9135	771 1783 2790 3801 4800 5607 6670 7747 8767 9792
202 1206 2214 3188 4196 5105 6078 7125 8141 9138	775 1789 2792 3803 4801 5609 6675 7754 8776 9798
204 1209 2220 3189 4197 5106 6082 7134 8147 9141	787 1794 2793 3804 4802 5612 6676 7755 8784 9802
214 1212 2225 3194 4200 5120 6083 7138 8148 9151	788 1797 2795 3806 4804 5616 6687 7756 8785 9807
228 1219 2232 3197 4201 5128 6093 7141 8153 9176	790 1798 2801 3808 4805 5620 6689 7759 8789 9809
232 1224 2241 3198 4212 5129 6095 7142 8157 9180	792 1801 2803 3810 4806 5621 6696 7761 8791 9817
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237 1235 2257 3204 4214 5136 6099 7149 8160 9191	802 1816 2807 3814 4808 5625 6708 7763 8796 9828
238 1239 2267 3206 4216 5141 6104 7154 8164 9198	808 1818 2808 3817 4810 5632 6713 7766 8800 9833
238 1241 2274 3212 4217 5152 6104 7154 8164 9198	818 1820 2811 3818 4811 5636 6721 7767 8807 9862
244 1247 2277 3211 4224 5162 6108 7153 8172 9207	821 1821 2812 3825 4814 5640 6723 7778 8808 9866
251 1250 2282 3219 4230 5163 6114 7166 8178 9211	827 1823 2816 3827 4815 5643 6725 7779 8809 9868
256 1251 2290 3221 4232 5164 6125 7167 8179 9213	829 1829 2821 3829 4816 5646 6730 7780 8813 9872
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268 1256 2298 3234 4236 5169 6136 7170 8183 9228	836 1839 2830 3839 4819 5656 6746 7793 8817 9878
270 1260 2300 3239 4242 5177 6142 7175 8184 9238	847 1852 2838 3842 4830 5661 6748 7795 8826 9884
284 1263 2301 3246 4247 5178 6143 7176 8188 9239	852 1872 2831 3845 4831 5663 6751 7810 8827 9895
286 1266 2304 3247 4250 5179 6146 7180 8203 9249	854 1875 2835 3848 4837 5663 6757 7818 8829 9901
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UK NEWS — EMPLOYMENT

Non-unionism doubled in four years, says study

BY PHILIP BASSETT, LABOUR EDITOR

Non-unionism among British manual workers almost doubled in four years — with considerably higher rises in some regions. The information comes in a study marking the first detailed evidence of the geographical pattern of trade union membership in the UK, and the change in union membership and non-unionism over time.

Using data from Government-supported workplace surveys taken in 1980 and 1984, the study shows marked growth in the number of workers employed in non-union establishments.

Non-unionism has traditionally been higher among white-collar employees — a finding confirmed by the study. But it is the growth of non-unionism among the manual workers — the bedrock of the UK union movement — which will worry union leaders currently considering unions' future role.

Among the principal findings of the study are:

- A sharp drop of 18 per cent in the number of manual workers in unionised establishments, from 88.7 per cent in 1980 to 70.3 per cent in 1984.
- Membership decline has been particularly severe in some of the key trade union areas such as Wales and Scotland, as well as in already thinly-unionised areas such as East Anglia and the South-east.
- Non-unionism has risen across the country by 88 per cent among manual workers — and surveys taken since 1984 will probably find an even higher growth.
- Unionisation has also fallen by a fifth among white-collar workers and non-unionism has risen by a third, so that more than half the country's non-manual employees at the time of the survey were not union members. Again, that figure is likely to have increased.
- Regional increases in non-unionism are less steep in some cases for white-collar than for manual employees, though that is partly because non-unionism was traditionally higher among non-manual workers.

REGIONAL TRENDS IN TRADE UNION MEMBERSHIP AND NON-UNIONISM
Proportion of workers in establishments — %

	UNION			NON-UNION		
	1980	1984	Change	1980	1984	Change
MANUAL						
Scotland	85.4	67.2	-18.2	14.6	32.8	18.2
Wales	85.7	73.3	-12.4	14.3	26.7	12.4
North	91.5	84.1	-7.4	8.5	15.9	7.4
North-West	89.4	83.6	-5.8	10.6	16.4	5.8
York & H'side	86.5	86.4	-0.1	13.5	13.6	0.1
West Midlands	80.9	77.1	-3.8	19.1	22.9	3.8
East Midlands	83.0	83.1	+0.1	17.0	16.9	-0.1
East Anglia	82.1	81.1	-1.0	17.9	18.9	1.0
South-West	79.2	61.2	-18.0	20.8	38.8	18.0
South-East	69.4	61.5	-7.9	30.6	38.5	7.9
London	75.8	68.3	-7.5	24.2	31.7	7.5
GB	83.7	70.3	-13.4	16.3	29.7	13.4
NON-MANUAL						
Scotland	62.5	46.5	-16.0	37.5	53.5	16.0
Wales	73.0	69.9	-3.1	27.0	30.1	3.1
North	71.7	48.5	-23.2	28.3	51.5	23.2
North-West	68.6	64.6	-4.0	31.4	35.4	4.0
York & H'side	57.2	55.8	-1.4	42.8	44.2	1.4
West Midlands	68.1	58.5	-9.6	31.9	41.5	9.6
East Midlands	74.2	55.8	-18.4	25.8	44.2	18.4
East Anglia	68.3	53.1	-15.2	31.7	46.9	15.2
South-West	67.7	43.0	-24.7	32.3	57.0	24.7
South-East	44.4	43.2	-1.2	55.6	56.8	1.2
London	54.9	36.0	-18.9	45.1	64.0	18.9
GB	61.3	48.7	-12.6	38.7	51.3	12.6

NGA leaders urge subscriptions offer

BY JOHN GAPPER, LABOUR STAFF

LEADERS OF THE National Graphical Association are recommending that the union becomes one of the first to introduce a lower subscription rate for new recruits in an attempt to stem a decline in membership.

New full-time members would pay a flat rate of £1 a week for the first two years and new part-timers would pay only 50p a week under a proposal to be put to the union's biennial delegates meeting.

The motion, to be considered at the meeting in Blackpool on Wednesday, suggests the new introductory rates as a means of helping the union extend its influence into "unrecognised offices and unorganised areas."

It is being proposed by the NGA's executive council, which has been studying ways of halting a membership decline which has afflicted the NGA in recent years, in common with many unions organising in the private sector.

The introductory subscription would cover national, branch and chapel (offices branch) subscriptions. The current NGA national subscription is £190 a week.

The idea of a lower rate for new members or part-timers has been considered by several other unions. Usdaw, the shopworkers' union, last week voted down a move at its annual meeting to introduce a lower rate for part-timers.

Mr Tony Dubbins, NGA general secretary, told the meeting yesterday that there was a "climate of fear" in the newspaper industry because of hostility among employers towards unions in the wake of government trade union legislation.

Mr Dubbins also attacked TUC leaders for failing to suspend the EETPU electricians' union over its role in the News International dispute at Wapping, London, accusing them of "bowing to the arrogance and implied legal threats" of the EETPU.

He said the TUC's decision to accept the result of the EETPU's own inquiry into its behaviour rather than launching a separate one had been a "total abdication of their responsibility as the custodians of the TUC's constitution."

Mr Dubbins accused the EETPU of following principles "more in line with Thatcherism than trade unionism" in signing single union deals with employers, and said its behaviour was "damaging, divisive and unacceptable to the vast majority of this movement."

Philip Bassett examines geographical information which paints a bleak picture for Britain's unions

Research tells the TUC where to find its members

BRITAIN, the cradle of trade unions, does not know where its trade union members are. In the USA, union membership is monitored state by state but in the UK, official Government figures only look nationally at trade union membership, so that in a recent internal report the TUC admitted it could not say with confidence how many trade union members there are even in each UK region.

This is to change, however, as research by Mr Philip Bassett of Glasgow University and Mr Richard Harris of Queen's University in Belfast shows for the first time the geographic dispersal of union membership in Britain, as well as non-union membership, and also shows how it changed in the last years of the recession of the early 1980s.

The research, presented to a recent labour economics study group at Swansea University, uses unpublished data from the Government-funded Workplace Industrial Relations Surveys for 1980 and 1984 to detail the geography of trade union membership.

Though the data is some years old, it is the most recent reliable information on industrial relations taken from a sample of more than 2,000 establishments. At the time, the recession was hitting hard into both employment and union membership.

If anything, the dire position it details for Britain's unions may well have worsened since then: employment has grown and union membership has continued to fall since 1984.

Also, following the Government's union de-recognition at GCEQ in that year, employers have become bolder in either setting up without unions or in de-recognising them, as seen in the current P&O dispute. The 1988 WIRS survey, to be published at the end of the decade, may show intensification of these membership trends.

The table shows the research's overall findings on union membership for manual and white-collar employees in the standard British economic regions.

It also includes details on non-unionism, aggregating the study's more detailed findings for establishments where unions are not recognised for collective bargaining purposes, but where there are some members or where there is no union membership.

Among manual workers, union membership is below average in London, the south east, East Anglia and the south west. By 1984, however, with a 16 per cent drop in union recognition in Britain overall, Scotland and the East Midlands dropped below the national average level too, with the East Midlands recording the largest percentage fall. Among white collar workers, unionisation was only at two-thirds in Wales.

The study looks at whether these patterns are related to industrial structure — certain industries with particularly high or low historical levels of union recognition. It finds, however, that these are of secondary importance and concludes that "union membership in Britain is disproportionately concentrated in the northern regions of the country."

In the four southern regions (including London), non-unionism is equally disproportionately concentrated. Among manual workers, it was above average in only those four areas in 1980.

Four years later, non-unionism among manual workers had shown a remarkable growth, rising by more than four-fifths across the whole country, and showing much larger rises elsewhere, especially in the east and west Midlands, and in Scotland.

Among manual employees, non-unionism is seen at above-average levels in six out of the 11 economic regions in 1984, and its lowest point in 1984 is still more than double the low of four years previously. In the south east, almost half the manual workers — traditionally trade unionism's bedrock — are recorded as non-union.

For white collar workers, non-unionism covers more than half the employees in six out of the 11 regions.

Non-unionism overall was higher for white collar than manual employees in 1980, especially in the south east. By 1984, however, non-unionism was proportionately higher among manual workers in the east Midlands than among white-collar workers.

The study also finds that though size of establishment is clearly an important factor in relation to non-unionism — smaller establishments are less likely to be unionised — the spatial pattern of non-unionisation again is not simply explained by differences of industrial structure.

The north-south divide in Britain: the case of trade union recognition, by PB Bassett and RD Harris. Mimeographed paper, Department of Economics, Queen's University of Belfast.

Doubt voiced on training plans

THE GOVERNMENT is being unrealistic in expecting employers to provide the practical training planned for its proposed ELAM Employment Training programme, according to a leading personnel specialist.

Privately, some employers' representatives report doubts about the value of the Government's new scheme for the long-term unemployed, and some believe the Government will have difficulty persuading employers to make their ELAM a great contribution to the long-term unemployed.

The scepticism about the scheme from Ms Sheila Forbes, group head of personnel at Unigate, is one of the few public expressions so far of an employer's reservations.

Ms Forbes says the Government's expectation that employers will provide the training in ET, as with the Youth Training Scheme, is "unrealistic and inappropriate", and says employers do not support it.

She suggests Government and employers' money should be channelled into independent organisations charged with providing training within a local network. That would then be an "appropriate role" for employers.

Writing in the latest issue of the journal Personnel Management, Ms Forbes says there are "real question marks over the Manpower Services Commission's ability to deliver." The MSC, renamed the Training Commission, will run the scheme.

There is a risk of providing a range of individually-tailored programmes not related clearly to local labour market needs.

While such training is good practice, she says, it will not achieve its objectives unless done within a context where the skills match the demand.

Benefit probe cuts claims

BY OUR LABOUR EDITOR

TWO recent government investigations into benefit fraud have led to savings of more than £500,000 and to about 550 people ceasing to claim benefit, Mr Norman Fowler, Employment Secretary, is due to announce today.

Investigators found that:

- Many West Midlands taxi drivers were claiming benefit while working, when a list of about 5,000 drivers was checked against the unemployment register.
- About 500 people subsequently withdrew their claims, leading to savings of about £500,000. Prosecutions are being considered.
- Coventry was the scene of a potential fraud when about 300 benefit claimants failed to collect their cheques, in spite of extensive publicity, after a postal dispute led to the cheques being sent to local unemployment offices for personal collection.

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PAYMENT OF DIVIDEND
Notice is hereby given that the 28th April, 1988 General Meeting of Shareholders has resolved upon a distribution of net profit for the year ended 31st December 1987.

Accordingly a dividend, in the gross amount of Lit. 600 per share (withholding taxes are to be applied, will be payable as of 17th May 1988. Payment of the net amount, subject to detachment of coupon No. 3, will be made by one of the following institutions:

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- Who's Next in Japan?
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- American chip makers will hold out for sanctions against Japan
- Business in Japan
- The Japanese may soon be living in American houses

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BUSINESS TOKYO

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CONSTRUCTION CONTRACTS

£55m Westminster offices

Land Securities has awarded a £55m contract - its largest this year - to JOHN MOWLEM & CO for the redevelopment of Sanctuary Buildings, a major office holding at the Parliament Square end of Great Smith Street, London, SW1.

The design will result in a total redevelopment behind existing facades to provide a 13-storey structure of some 220,000 sq ft of air-conditioned offices and extensive basements. The central fea-

ture of the design is the atrium which has a southern orientation to maximise the available daylight.

Some months ago Land Securities obtained planning permission from Westminster City Council for the scheme which has been designed by Frederick Gibberd Coombes & Partners.

According to Land Securities' director Ian Henderson, the project entails the retention of proba-

bly the tallest facade currently being undertaken in London. The elevation being retained is over 130 ft long and more than 80 ft high.

"Because Great Smith Street is so narrow, we have to retain the facade from within the site which renders the building operation far more complex than would otherwise be the case," he says. Work has started on site, with completion scheduled for late 1990.

Three for Norwest Holst

NORWEST HOLST has been awarded three major contracts in London worth a total of £36m.

The orders include an office and shop development in the City, a prison in Woolwich, and a printing works extension on the Isle of Dogs.

Largest award is the £26m facade retention office and shop development for the Norwich Union Life Insurance Society. During demolition of the existing buildings the facade fronting New Broad Street, Old Broad Street and part of Broad Street Avenue will be supported and retained.

Behind this, a seven and an eight-storey office block will be constructed which can be interlinked if necessary.

When the contract is completed early in 1990 the taller building - New Broad Street House - will feature 110,000 sq ft of office with shop accommodation on the lower ground and top-level floors. The smaller Orient House development will provide 22,000 sq ft of office space.

Norwest Holst has started work on the £12.2m extension to the recently completed Daily Telegraph/West Farcy works and office buildings on the Isle of Dogs, for Express Newspapers.

Work - under a design and manage contract - includes alterations to the building and services, as well as new construction. Within the existing building, work must be carried out carefully because of the controlled temperature, humidity and dust conditions.

Norwest Holst has already carried out several contracts for the Daily Telegraph including the £12m design and construct printing works in Manchester which was completed early in 1988.

Making up the trio of contracts is an £18.5m superstructure package on the Woolwich Urban Prison. Client for the contract is the Property Services Agency.

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Hyatt Hotel in Birmingham's centre

WILLETT, part of the Trafalgar House group, has won a £27m turnkey design and build contract for a Hyatt Hotel in the centre of Birmingham.

Trafalgar House, Hyatt International Corporation and Birmingham City Council are carrying out the development as a joint venture.

Financing for the scheme includes an equity stake from Trafalgar House, a major Urban Development Grant, and a loan from the European Investment

Bank. It is expected that the project will have wide economic implications - by the creation of jobs directly and indirectly, and by expanding the amount of top-level hotel accommodation for the increasing numbers of conference delegates, business travellers and tourists visiting Birmingham.

The new hotel will provide a 23-storey, 319-bed complex in Broad Street in the heart of the city. It will overlook Birmingham's new multi-million pound international convention centre

now under construction and due to open in the late summer of 1990.

Rectangular in shape, the new hotel will be of contemporary design, clad in reflective solar-glass panels. A major feature will be an open lobby with fountains, waterfalls and trees. There will be fitness and leisure facilities as well as banqueting and meeting rooms.

Work starts early this month, and completion is scheduled for the late summer of 1990.

Wyth Farm export pipeline project

AMEC subsidiary PRESS CONSTRUCTION has won the biggest pipeline contract to be placed in UK for several years.

On a £15m award from BP Petroleum Development, Press is to lay the export pipelines from Wyth Farm on the Dorset coast to the Southampton area.

About 162 km of steel pipelines varying in diameter from 4 to 16 inches will be constructed during the nine-month project, the major elements being 90 km of 16 inch and 50 km of 8 inch pipeline to carry oil and gas respectively.

The gas line is being laid on behalf of British Gas in a separate trench from the gathering station at Wyth Farm to Sopley in Hampshire where it will link into the region's transmission system.

The contract also includes provision of 2.5 km of fibre-optic cabling for control and instrumentation systems and 4.2 km of 11kV power cable.

The epoxy-coated welded pipelines will be buried with a minimum of 3 feet of cover for the oil line and 5 feet 7 inch cover for

the gas line. The cross-country route will involve 26 river crossings, 68 road crossings and four rail crossings. The company's environmental officer will closely monitor construction throughout the project.

During pipelaying, all welded joints will be epoxy coated and subjected to 100 per cent radiographic examination for defects. Press will also carry out hydrostatic pressure testing on completed pipelines using the services of subsidiary Mobile Testing Services.

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Offices with view over River Thames

Work has started on Tower Bridge Court, Grosvenor Square's new 7-storey office development at 226 Tower Bridge Road, London. The £10.5m shell and core contract was awarded to WATES CONSTRUCTION. Completion will take place in November 1988.

The site, formerly the home of the Courage Horselydown Brewery, is next to Tower Bridge on the south side of the River Thames.

The 70,000 sq ft development includes full air conditioning, five lifts, raised floors and basement car parking for 38 cars. An atrium and many of the offices will have views across the Thames.

Tower Bridge Court will be available on a leasehold or freehold basis. Joint letting agents for the project are Healey & Baker and Goodman Mann Associates.

Old hospital makes 66 new homes

A £4.75m contract for Phase I of the redevelopment of the Royal Free Hospital site at Liverpool Road, London N1, has been awarded to EVE CONSTRUCTION by the Circle 33 Housing Trust.

The contract involves construction of four blocks containing 17 homes and reconstruction of six Grade II listed hospital buildings which will provide a further 49 homes.

The old buildings, dating from the 1840s, will be gutted leaving only the facades to be incorporated in the redevelopment scheme.

The new homes will generally be constructed with load-bearing brick walls, both pre-cast concrete and timber intermediate floors, and timber pitched roof. Work has started.

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MANAGEMENT: Small Business

Small business in Belgium Financial backers — could do better

BY CHARLES BATCHELOR

HUGO van de Voorde, founder of a small horticultural consultancy business in Ghent, Belgium, tells a tale which will be familiar to small businessmen throughout Europe.

Two years after leaving university in 1982, Van de Voorde had confirmed that there was a market for his services: advising growers of pot plants on questions of greenhouse management, exports and the viability of investment projects. He was equally convinced that there was no future for a one-man business and that he would have to expand.

The manager at the local branch of the agricultural co-operative bank Van de Voorde used could not be persuaded to back the venture, however. "The banks can be very conservative," says Van de Voorde. "They don't look at your business plan and your prospects. They look at the past. You are all right if you have enough assets but a young start-up company has problems."

For many would-be entrepreneurs the story ends there. But Van de Voorde, who had received a business training alongside his horticultural studies at Ghent University, persisted.

He changed his bank and also went looking for venture capital, a source of funding which has made rapid strides in Belgium in recent years. Van de Voorde secured ISEP, a venture fund set up by Belgium's savings banks, that he had a viable proposition and they backed him with BF2m (£430,000) in return for a 49 per cent stake in the business.

Teelinfo now employs 10 people and has grown from turnover of BF74m in 1984 to an expected BF72m this year. It moved into profit for the first time in 1987.

Establishing a rapport with a financial backer is not an exact science — much depends on personal chemistry — and other businessmen report finding their bank managers extremely helpful.

The overall financial picture for the small businessman in Belgium is not particularly favourable, however. Most start-ups are financed by the entrepreneur's family and the sums available are usually modest — less than

BF500,000 in seven cases out of 10. Soft loans are available from the government for investment in certain industrial sectors but many small businesspeople are unaware of their existence and the procedures to get the funds are complex and time-consuming, says Professor Rik Donckels, director of Belgium's Small Business Research Institute.

Van de Voorde considered seeking government finance but says he dropped the idea because of the conditions. He did apply for tax exemptions under a government programme to help innovative companies but was told Teelinfo did not qualify. This experience has left him with a jaundiced view of government programmes.

Of course, small businesses do not always set about raising funds in a very effective manner. Very few present their project in the form of a fully worked-out business plan and, when it comes to raising equity finance, they are often reluctant to let outsiders take up shares.

"Up to a year or so ago small businesspeople did not know about business plans," says Jo van Mol, an adviser in the small firms division at Generale de Banque, Belgium's largest commercial bank. "The bank has produced a formidable 60-page business plan which can take up to a week to complete for business people who come to it for start-up funds."

Generale de Banque's efforts to improve the quality of the business proposals coming from would-be entrepreneurs forms part of a campaign, launched last year, to target small and medium sized firms — those with turnover up to BF1bn (£15m) — more effectively.

It has also launched a loan facility which it claims is unique in Belgium to meet the complaint of entrepreneurs like Van de Voorde that banks only lend against assets.

The *credit partenaire* is a combination of overdraft, standard investment loan and subordinated loan which is granted usable, however. Most start-ups are financed by the entrepreneur's family and the sums available are usually modest — less than

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Hugo van de Voorde: flourishing with the help of venture capital

been made since these credits were launched last May. The bank is prepared to lend an amount twice that of the entrepreneur's own financial contribution and has typically made loans of BF5m.

It sees an opening in providing funding on this scale because of what it regards as the failure of the venture capital industry to provide smaller sums to companies. "If you want up to BF2m you can get it from most banks," notes Van Mol. "But between BF2m and BF10m there is a gap in the market."

Equity funding proper comes from a range of institutions, though very few would qualify for the description of venture capitalists in the Anglo-American sense — that is, independent providers of finance who are willing to become involved in the management of the companies they back.

Despite the small size of its economy, Belgium ranked fourth — after Britain, the Netherlands and France — in the European venture capital league table in 1986 with a pool of venture finance of Ecu965m (£571m), according to the European Venture Capital Association.

But many of the providers of equity capital in Belgium are regional investment companies or financial holding companies which take a more passive view of their investments than would be normal in Britain or the US.

"It would be wrong to translate Anglo-Saxon ideas literally into the Belgian context," says Philippe de Vries de Cumplich, president of the Belgian Venturing Association. "Ventures here are on a smaller scale. We see our-

selves as temporary partners and always with a minority holding. We are 'hands-off' in our approach to management."

This approach may be appropriate in a country where the entrepreneur's own financial contribution and has typically made loans of BF5m.

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In brief...

INTEREST in persuading companies to place orders locally has been growing and is seen as one way of boosting inner city enterprise. A number of organisations has produced local directories of small firms to encourage this process.

The latest edition of Who's Who of Young and Enterprising Businesses in the North East has been published, listing nearly 200 small businesses in the region. Contact Colin Barrow, 60 Grainger Street, Newcastle upon Tyne, NE1 5JG. Tel 091 261 7856.

THE THIRD edition of the BBC Small Business Guide is now in preparation.

Colin Barrow, the editor, would like to hear from organisations providing a service to the smaller firm and from anyone who has comments on the usefulness or otherwise of advisory services or other organisations listed in earlier editions of the guide. Contact Colin Barrow, Cranfield School of Management, Cranfield, Beds MK43 0AL. Tel 0234 761122.

A VALUABLE introduction to the intricacies of the venture capital industry is provided by the fifth edition of the Guide to Sources of Venture Capital published by accountants Stoy Hayward.

The 96-page guide, which is free, lists nearly 200 providers of venture and development capital with details of the types of investment they consider, the normal levels of funding and the nature of their current portfolios. Contact: Stephen Greene, Stoy Hayward, 8 Baker Street, London W1M 1DA. Tel 01-496 5888.

PEOPLE starting or already running a small business in the tourism industry in London will be able to call on specialist legal advice. They consider, the normal levels of funding and the nature of their current portfolios.

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Legal advice

Solicitors think small

Charles Batchelor on the profession's efforts to present a friendlier face

HAS YOUR LOCAL solicitor been friendlier of late? Has that aloof figure you last met briefly when you bought your house suddenly started taking an interest in your business affairs?

If small business owners up and down the country have not already noticed a change they may do so over the next few months. The reason is a campaign launched by the Law Society to win a larger slice of the small business advice market for the legal profession.

The accountants have long since realised the potential of the small business sector and — helped by the fact that even small companies are required to have their accounts audited — have built up a formidable lead in the field of advice. The lawyers are now attempting to make up some of the lost ground.

Just how much they have to make up is illustrated by one company's experience as recounted by Frank Pattison, a solicitor and chairman of the Derwentdale Industrial Development Agency. He was speaking at a conference held in London last week to launch the Lawyers for Enterprise scheme.

Pattison told the story of a company set up by two local businessmen which went through several rounds of raising finance, leased and then finally built its own factory and expanded to employ 200 people with only minimal help from the legal profession.

The history of this company featured legal problems at several stages but the only time solicitors were involved was when they were absolutely necessary — to negotiate a lease and approve a funding agreement," Pattison said.

When companies do call in their solicitors it is often because they have run into difficulties, said Derek Bradbeer, president of the Law Society.

What the Law Society has now done is to produce an information pack for its members pointing out the main areas where a business might require advice.

It has prepared a complementary leaflet which will be made available to the public from June 1 in enterprise agencies, local council offices and citizens advice bureaux with a check list of possible problem areas for the small businessperson.

With the leaflet will be a list of local solicitors willing to act for

the small business. A small businessperson contacting a solicitor through this scheme will be given a free counselling session to establish what the problems are, whether a lawyer is the right person to help and, most important, what it is likely to cost.

The legal profession, more than any other has a reputation for charging high fees and for failing to give its clients an idea in advance of what the charges will be.

In fact, according to solicitors at the Lawyers for Enterprise conference, the practice of giving new clients a free introductory session is widespread in the profession. And, they claimed, many lawyers are flexible about fees.

Just over 1,000 of the 8,000 law firms in England and Wales have said they are willing to join the Lawyers for Enterprise scheme, though there was some concern expressed at the launch conference that they might not all be qualified to advise in this field.

A number of solicitors and enterprise agency directors at the conference lawyers believe they "fear we will get small businesspeople wasting their time and fees and not getting proper advice straight away," said Guy Shibley, director of the Medway Enterprise Agency.

There was also a call for the lists of solicitors willing to do small firms work to name the individuals rather than their firms. "If I am out of the office callers might go through to my partner who specialises in divorce work," noted one solicitor.

The legal profession has largely ignored the small business sector in the past. It plays a minor role, for example, in working with the enterprise agencies compared with the enthusiasm with which the accountants and the banks have provided support and seconded.

Lawyers for Enterprise could benefit both small businesses and the solicitors if it can be made to work.

"It is marvellous to see something being done at last," Elizabeth Henning says, but she adds: "This should have been done years ago."

*A check list can also be obtained from the Law Society, Tel 01-495 9075.

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DIARY DATES

Trade Fairs and Exhibitions: UK

May 8-10 British Craft Trade Fair (0282 867153)
May 10-12 International Chilled Food Fair (01-727 1920)
May 10-13 International Telecommunication and Information Technology Exhibition - COMMUNICATIONS (021-705 6707)
May 15 Antiques and Collectors Fair (01-863 7051)
May 15-19 Shopex International and Point of Sale at SHOPEX (01-868 4489)

Overseas Exhibitions

May 24-27 Chelsea Flower Show (01-834 4333)
May 24-27 Royal Hospital
May 29-31 Pacific Transport Freight Distribution Exhibition and Conference (01-642 7688)
June 20-23 International Vehicle Industry Suppliers Exhibition - SITEV (01-642 7688)
June 21-24 International Jewellery and Gemstones Fair - INTER-JEWEL (02403 29406)
June 25-July 1 International Chemical Fair INCHEBA (01-878 7778)

Business and management conferences

May 4-5 The Royal Institute of International Affairs (Chatham House)
May 5-6 Online Conferences: Dealing room - getting value for money (01-741 7477)
May 9-10 Financial Times Conferences: Business with Spain (01-825 8323)
May 11 IVCA: The use of film and video in training (01-580 0962)
May 12 IFP Training: Varying contracts of employment - the new rules (01-364 5858)

FINANCIAL

YESTERDAY
DIVIDEND AND INTEREST PAYMENTS-
American Int. Tech. Corp. 10000
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...
TODAY
COMPANY MEETINGS-
Butlers, Howard Hotel, Temple Place, W.C. 1145
CLP Hldgs., 11 Gough Square, E.C. 4
Edinburgh Fund Managers, 4 Melville Crescent, Edinburgh, 12 16

PARLIAMENTARY

Commons: Finance (No. 2) Bill, committee stage. Coroner's Bill, Motion on the first Scottish standing committee.
Lords: Debate on the gap between manufacturing productivity in Britain and north-west Europe. Question on Government response to the comments on social security changes in the sixth report of the Social Security Advisory Committee.

Notice to Holders of 7% Convertible Subordinated Debentures Due 2001 of W. R. Grace & Co.

Pursuant to Section 1306 of the Indenture dated as of February 7, 1986 from W. R. Grace & Co. (the "Company") to Manufacturers Hanover Trust Company, Trustee, with respect to the above-captioned Debentures, notice is hereby given that the Board of Directors of the Company has approved, and recommended that the shareholders of the Company approve at a meeting to be held on May 10, 1988, a plan of merger under which the Company (incorporated in Connecticut) would become a subsidiary of a New York holding company, presently called W. R. Grace & Co. - New York ("Grace New York"), and each share of Common Stock, par value \$1.00 per share, of the Company (other than shares as to which appraisal rights are exercised under Connecticut law) would be automatically converted into a share of substantially identical common stock of Grace New York.

Dated: April 27, 1988 W. R. Grace & Co.

Notice to Holders of 6 1/2% Convertible Subordinated Debentures Due 2002 of W. R. Grace & Co.

Pursuant to Section 1306 of the Indenture dated as of September 15, 1987 from W. R. Grace & Co. (the "Company") to Manufacturers Hanover Trust Company, Trustee, with respect to the above-captioned Debentures, notice is hereby given that the Board of Directors of the Company has approved, and recommended that the shareholders of the Company approve at a meeting to be held on May 10, 1988, a plan of merger under which the Company (incorporated in Connecticut) would become a subsidiary of a New York holding company, presently called W. R. Grace & Co. - New York ("Grace New York"), and each share of Common Stock, par value \$1.00 per share, of the Company (other than shares as to which appraisal rights are exercised under Connecticut law) would be automatically converted into a share of substantially identical common stock of Grace New York.

Dated: April 27, 1988 W. R. Grace & Co.

FIRST NATIONAL BANK Plc (FIRST NATIONAL SECURITIES Ltd) AND FIRST NATIONAL MANAGEMENT LIMITED ANNOUNCE THAT WITH EFFECT FROM 1st MAY 1988 THE HOME LOAN RATE WILL BE 9.50%

Businesses For Sale For Sale The Business and Assets of Avon Display Company Limited (in Administrative Receivership) The principal activity of the company is the manufacture and supply of display equipment and shopfittings operating from Leeds with national coverage.

DATA MAGNETICS LIMITED In Administrative Receivership The business and assets of the above company are offered for sale as a going concern. The company is engaged in the development, manufacture and marketing of thin film magnetic disks for use in the computer storage industry.

Canadian Financial Company Long established, reputable, profitable, federally chartered Savings & Loan Company for sale. Principals only apply to: Write Box 83429, Phased Times, 18 Cannon Street, London EC4A 4BT.

WHOLESALE OF YARNS Company with tax losses in excess of £150K for sale. Principals only apply to: Box 83449, Phased Times, 18 Cannon Street, London EC4A 4BT.

Company Notices AB ELECTROLUX TO THE SHAREHOLDERS OF AKTIEBOLAGET ELECTROLUX The Annual General Meeting of the Company will be held at Skandinaviska Enskilda Banken, Kungätorgsgränd 8, Stockholm, Sweden, on Friday May 20, 1988, at 4.00 p.m.

Electrolux THE BOARD OF AB ELECTROLUX

CHEMICAL NEW YORK CORP. US\$300,000,000 FLOATING RATE SENIOR NOTES DUE 1989 In accordance with the provisions of the Notes, Notice is hereby given that for the interest period from 29 April 1988 to 31 May 1988 the Notes carry an interest rate of 7 1/4 per cent per annum.

HILL SAMUEL GROUP PLC To the holders of the U.S. \$75 million Perpetual Floating Rate Notes and the U.S. \$100 million Floating Rate Notes due 2002 of Hill Samuel Group, Plc and of the U.S. \$25 million Floating Rate Notes due 1999 of Hill Samuel Finance BV.

Company Notices ANNUAL GENERAL MEETING Shareholders in Svenska Cellulosa Aktiebolaget SCA are hereby summoned to the Annual General Meeting of Shareholders to be held at Berwaldhallen at Strandvägen 69 in Stockholm, Sweden on Wednesday, May 25, 1988 at 4.30 p.m.

REPUBLICQUE DU TCHAD COTONTCHAD PROGRAMME D'URGENCE D'APPUI A LA FILIERE COTON 1. Le Tchad a obtenu un credit (No1716 CD) de l'association internationale pour le developpement (IDA) en differentes monnaies, pour financer le cout du programme d'urgence d'appui a la filiere coton.

REPUBLICQUE DE COTE D'IVOIRE DEUXIEME PROGRAMME ROUTIER FINANCEMENT BANQUE AFRICAINE DE DEVELOPEMENT AVIS D'APPEL D'OFFRES Le Ministere des Travaux Publics et des Transports procede au lancement de l'appel d'offres pour la construction de la route Guiglo-Boleguin (61,800 km environ) : chaussée revêtue de 7,40 mètres de largeur.

Svenska Cellulosa Aktiebolaget SCA INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT, WASHINGTON 6 3/4% US\$100,000,000 Swiss Franc-linked Bonds 1989 The interest payable on Coupon No. 6 due on April 27 1988, as determined by the fiscal agent according to paragraph 6 of the Terms of the Bonds, is US\$472.60 per bond of US\$5,000 nominal.

Clubs EVE has outwitted the others because of a policy on fair play and value for money. Support from 100-300 km. Discs and top musicians, generous hostesses, exciting atmosphere, 1988. Regent St. 01-734 0527.

Imperial War Museum/William Packer

Nash's view of the trenches

PAUL NASH was a great artist, and he bears direct comparison with the greatest of his contemporaries. It is a large and perhaps unexpected claim to make, especially in the light of our habit of regarding our artists as never more than second-rate. But critical perspectives do shift with time, and with every fresh appearance of his work it grows more impressive, more original and ever more profound in its achievement.

Through the 1910s is a small exhibition in the temporary exhibition gallery of the Imperial War Museum (until September 4), of the drawings and studies that Nash made while serving in Flanders during 1917, and some of the larger works that came out of the experience.

In the spring of 1917 he was 27 years old, a newly commissioned subaltern of the Hampshire Regiment on active service in the Ypres Salient, that was and remains notorious as one of the most God-forsaken sectors of the entire Western Front. It was, for the Salient, a fairly quiet time, but even so dangerous enough and, late in May, Nash was lucky to be invalided home with a damaged rib a mere three days before a devastating attack on Hill 60, in which two in three of his fellow officers were killed.

Back in England he was able to work up his material as he recovered from his injury, and a show of some 30 of his drawings, at the Goupil Gallery in Regent Street in midsummer, was well received. Knowing his work had sent back to the front in any case, he sought an appointment as an official war artist under the scheme administered by the Department of Information. After persistent effort on his part, he was seconded to the Department for a month, but in the event remained a war artist for the duration. Keeping his rank, he was back in the Salient in November just as the Third Battle of Ypres, which we know as Passchendaele, was finally sink-

ing exhausted into the mud. In the spring, while not insensitive to the circumstances of the War, he had been intrigued and even exhilarated by the visual excitement the landscape and material of the War afforded him. Now the discovery of that same landscape so unspeakably transformed by the recent battles, on such an inhuman scale of devastation, moved him deeply. "no glimmer of God's hand is seen anywhere," he wrote. "Sunset and dawn and sunrise are blasphemous, they are mockeries to man... one huge grave, and cast up on it the poor dead... I am no longer an artist interested and curious, I am a messenger... And it is the work of this messenger that makes up this show.

But the messenger remains manifestly the artist, and it is by the artist, not the messenger, that the demonstration is made. In working up the studies he made on the spot, he turned to oil paint on canvas for the first time, but there is nothing experimental in his use of it. Rather, he achieves an authority in the work that mark the artist at one with himself, in his intentions, and with the work as it is. Most astonish-

ing of all is the huge canvas of "The Menin Road," some seven feet by ten in which, as in all his work, anonymous soldier figures move through the nightmarish landscape, both informing it and yet insisting upon its very desolation by their presence. He gives us not the image of actual battle, but its aftermath: the soft winter sunshine that picks out the shattered trees along the Menin Road only seems to make it worse.

The Department was perfectly happy with the work Nash submitted, although one Colonel Lee, the censor, did wonder aloud that he might be having "a huge joke with the British public, and lovers of Art in particular." For Nash was making no concessions to conventional taste in what he did, but was working fully with the immediate currency of modern art. Before the war, he had been numbered among the small group of British post-impressionists and cubists, and we should remember that Cezanne had been dead barely a dozen years and high Cubism itself not yet ten years old.

But here it is an unself-conscious modernism adapted and transmuted by circumstances — and none the worse for that. "My subject is War, and the pity of War," said the poet, Wilfred Owen, and so it was for Nash and so many of the War Artists. It is a strange paradox of our cultural life that, for the most part indifferent to the artists we produce, in extremis we should commission them not to propagandize in any crude sense, but simply to be true to themselves and their experience of war.

The Imperial War Museum is the great repository of their efforts and thereby the holder of one of the most comprehensive collections of Modern British Art. This group of Nash's works are merely a wonderful taste of what there is to see, when the museum's special galleries, now in process of reconstruction, come back to use next year.



Spring in the Trenches, Ridge Wood, oil on canvas, 1918

A Family Affair/Donmar Warehouse

Michael Coveney

Check by Joel have been on the road since the end of February with this singularly funny, revision by Nick Dear of Ostrovsky's *A Family Affair*. Arriving in Covent Garden, where it plays until May 21, Declan Donnellan's production, cuttishly well designed and costumed by Nick Ormerod, is now being at irretrievable financial fever pitch.

The play made Ostrovsky's name in 1858, upset the Muscovite merchant class, was banned by the Tsar, and cost the author his job in the civil service. This British premiere revisits Ostrovsky in his true realist satirical colours for the first time here, past various revivals of *The Snow* and Adrian Noble's *The Forest for the HSC*. The piece is meticulously ferocious in the vein of Gogol's 1842 *Morriage*, a play memorably revived by Shared Experience a few years ago.

As in the Gogol, a professional matchmaker is called in to fix up a merchant's daughter, Lipochna. Business is bad, and a slovenly vodka-swilling lawyer convinces Bolshov that his deeds should be turned over to the young assistant, Lazar. Lazar moves into the driving seat, extends the grocery store chain, wins over Lipochna and leaves Bolshov unassisted in the creditors' prison. Bolshov (Tom Dean Burns) is a maddened, unheeded beggar at his own family's feet in the last act. It is a tale of ruthless upward

mobility, with all concerned after a slice of the action in a world where nothing of any moment or consequence is deemed possible without capital. The savage, Gogolian realism is untempered with sentiment or even charm. The actors are in a continuous gyrating, insinuating convulsion, shouting on to leer at the audience and join a snake-like, hissing dance of greed and back-scratching.

They assemble in a family album pose flanked by squat pillars of religious icons and anatomical heads. At moments of high excitement, they resort to bluster, stabbingly nostalgic songs and extravagant dance (fine musical direction by Colin Sell). There is a magnificent swirling climax to the third act wedding pact which dissolves into the hard, grey-striped "new money" household of the vengeful employee and resentful daughter.

Ostrovsky's renowned command of the vernacular is rendered by Mr Dear (from a literal translation by David Budge) in language of leering vulgarity. Marcia Warren, poisonously comical as the matchmaker, deals in such ingratiating compliments as "What an accomplished speaker you are; all the words in the right order and everything." A repulsed suitor begs for one word and gets "moron." The vigorous extravagance of the playing is in itself a reflection of the characters' craven stupid-

ity. Even the large jolly housekeeper, delightfully played by Annette Bland in a hitting Welsh accent, has pretensions bestowed on her pronunciation of a chaise longue as "a cheese lunge." Anne White's mother has features that tighten into steely grimaces at the hint of any social discomfiture.

Two performances especially stand out. Lesley Sharp's Lipochna progresses from spoilt romantic brat to spoilt opportunist brat. She settles for Lazar and, like a ringleted show poodle, swooses into a lacey pink wedding dress and a life of mean materialism. Looks that once killed are now dead behind her eyes.

Timothy Walker follows his startling, neurotic Malcolm in this company's *Macbeth* with an explosively foul and sweating alcoholic lawyer, lank hair smeared down his face like seaweed, hand shaking for the morning's first drop, horse legs prancing shakily round the dressage ring en route to the knacker's yard.

The use of direct address in this play has misled one commentator into thinking there must be a myriad other characters here deleted. The audience is greeted and baited throughout. Adam Kotz's coolly rapacious new boss calling the shots in an uproarious "lights-up" finale that once again shows director Donnellan exerting masterful, fluent control.

Sinners and Saints/Croydon

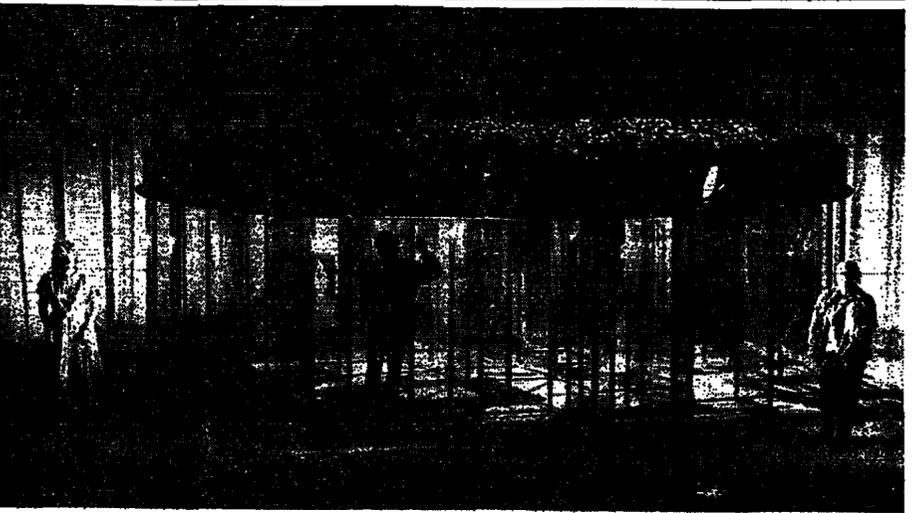
It beats me how this comedy ever made it past the script reader's basket. It is clumsily structured, ridiculously overburdened with social conscience — yet in Celia Bannerman's production it is also very funny.

Take this for starters: a gay do-gooder and his anorexic flatmate befriended a legless, incontinent mute who has fallen hopelessly wide of the social services net. Much of the first act involves the scrubbing of bottoms and the changing of soiled linen (all done in the best possible taste behind a strategically raised sheet).

It might sound like the theatre's riposte to television's *Sozz*, yet when it comes to social injustice James Mundy makes it quite clear he is not joking at all. Stephen (who is also a rent boy) is both sinner and saint. He "borrows" money from the helpless Ben to finance a date and then hires himself out to get it back, occasioning the second act confrontation with a guilt-ridden aristocrat.

Paradoxically, the play is happiest among the nappies and towels of the early scenes, carried along by an extraordinary unspoken performance from John Arnet, as the cunning old invalid (who is also a Branston pickle addict). The decline in the second act is due partly to Arnet's relegation to the sidelines, partly to the episodic ramble of scenes introducing Angus McKay as a hand-mitting neurotic from a dying line.

Claire Armitstead



Tippett's conception of a formal knot garden requires the characters to be almost continuously visible

The Knot Garden/Covent Garden

David Murray

If Michael Tippett's third opera remains a problematic piece, Nicholas Hytner's new Royal Opera production is at least a dazzling exercise in problem-solving.

Sponsored by Glenlivet Distillers, it was premiered on Friday at a Midland Bank From, perhaps with the canny intention of getting a first response from a relatively fresh audience. There was a further youth-interest factor: the Covent Garden debut — roundly auspicious, as it turned out — of the first woman to conduct there, 38-year-old Sian Edwards.

The *Knot Garden* was the '60s English opera (R.D. Laing and Home Counties) June, with a shuddery sense of a tough world beyond this island that somebody had to compose. Luckily, more or less, but in all more luckily than less, Tippett was at the ready. (The electric guitar wasn't, yet, only now is the difficult part that he wrote for it actually played — by Steve Smith, though uncredited in the programme, and to irreplaceably pop-vivid effect.) He conceived a

volatile eschat of modern characters: a comfortably-settled couple who are almost estranged, their "difficult" ward, three equally fractious house-guests, and a psychoanalyst-magnum modelled on Shakespeare's Prospero.

Instead of a plot, there's a series of partner-changing confrontations divided by cinematic jump-cuts, each a violent moment captured in a lightning-flash. Especially in Act 2, Tippett's score is correspondingly dense and impacted, as if by reaction against his expansive *King Prizem* myth-opera; the more transparent music for the Tempest characters, which the analyst investigates in Act 3, leaves the artificer somewhat awkwardly exposed. His stage conception a formal "knot garden" which is at once a haven, an arena and a labyrinth — requires his errant characters to be almost continuously visible, whereas the jump-cut style presupposes an unseen before-and-after for each distilled vignette.

They might spring to direct life if their lines were distinguishable, but from where I sat they

mostly weren't: partly because the opera hasn't been cast from great vocal strength, partly because of Tippett's aggressive orchestra (and Miss Edwards underestimated the power of a snare- or side-drum to obliterate words). There was a lot of peering at programme-books to discover who was (psychologically) doing what to whom; for once, surtitles would be less distracting.

On the other hand, the Edwards orchestral reading is so abrasively gripping and detailed that each of the three acts — average length under half an hour — seems dramatically saturated.

Hytner's handling of the dramatic persona, not so very different from Peter Hall's in the original production (I regret having missed David Freeman's chamber-version for the Opera Factory four years ago), is strikingly backed by Bob Crowley's designs: not only a revolving garden over a subterranean Parsipah labyrinth, but a looming cityscape beyond and a false roof-covered wall between. Nobody offers less

than a fair cartoon of his or her character, but Anne Howells' genteel, frustrated wife and Linda Kitchen's brightly distraught ward stand out through exact mime and voice.

Everything about Christopher Gillett's gay musician (a figure sketched over amore) is right except for a house of this size — his under-powered tenor, though he makes some of Tippett's worst lines audible: would-be American locations like "so mighty high" bristle North American ears like mine. Arthur Thompson is sturdy and unburdened as his black lover; the other baritone is Alan Ople as manipulating analyst and Rodney Macnam as seething husband, both of them solid but largely unbelievable.

At short notice Anna Steiger has come up with a game "freedom-fighter", if more of a games-mistress than her anguished soprano line would suggest. The Berce intensely with which Tippett's knotty music is projected still makes this a performance which any opera-lover would be the poorer for missing.

Drumming/Barbican

Richard Fairman

For the climax of Percussion 88 the festival organisers set up performances in Bristol and London (at the Barbican on Friday) of Steve Reich's *Drumming*, one of the most ambitious pieces written for mixed percussion and a crucial step in the development of the minimalist style. It has not been heard completely in London for 15 years.

As well as being a noted staging-point for minimalists in general, the work is central to Reich's own path of development as a composer. By this point (the piece was finished in 1971), all the mature points of his style were safely on board: the musical language that he had absorbed studying African drumming at the University of Ghana the year before forms a clear basis, and he is also well on the way to working out sophisticated ideas on how to organise rhythms and textures.

The music starts with a steady drum beat. To this a second player is added, in unison at first but then drawing fractionally away so that the two lines in parallel form a syncope, and from this extension and elaboration of the simplest possible idea the whole piece is formed. There are precise mathematical formulae at work and the general

impression the piece gives, as the rhythms move between drums, marimbas and glockenspiels, is of a remarkable, machine-like science.

Whether all this is enough to justify its length (the work lasts about 75 minutes) is another question. Like all minimalist music, the score depends on extensive repetition of its basic ideas, so that any change in harmony or texture should make the maximum effect; and yet those ideas are so commonplace in a piece which hardly begins to hold the attention. The minimalist style at the root of the minimalist style and *Drumming* is no more successful than most in finding an answer to it.

For this performance, an apparently well-drilled affair, the Canadian group Nexus combined forces with Hungary's leading percussionists Amadinda and a handful of guest British artists. Reich's idea of using singers to provide a wordless, rhythmic overlay at some points risks tipping the whole with a Swingle Singers-style icing, but Sarah Leonard and Nicole Tibbels were so discreetly amplified as to be barely audible. Any human intrusion would in any case be inappropriate.

Jill Gomez/Wigmore Hall

Richard Fairman

Only the long cigarette-holder entrance of Jill Gomez for the second half of this recital, sporting a flame-red stole, long black gloves and a sultry look worthy of Dietrich, should have led none of the audience in any doubt that this programme had made an irreversible change of direction during the interval.

The recital came with the enticing, if not entirely appropriate, title "Songs for the Night". While the popular music of French composers such as Poulenc and Satie has never lost its appeal (Satie's "Divine of the Empire" regularly struts up and down Piccadilly even now), it is often forgotten that their contemporaries in Berlin and Vienna also had a lighter side, penning the occasional cabaret song and making arrangements of waltzes by Strauss.

The popular songs of Schoenberg date from his time at the Ubertreffe cabaret theatre in Berlin. They are mostly straightforward romantic melodies and Jill Gomez delivered them with an attractive warmth, though the Lehar-like "Arise aus dem Spiegel von Arcadien" with its silly "Bum, bum, bum" chorus asks for, and was given, a dash more effervescence. A pair of songs from Zemlinsky's Op 27, all blues harmonies and smoke-filled atmosphere, were a real find.

Whether Wolf saw the songs of his Italian Songbook in this light I rather doubt, and it seemed dubious of the programme notes to imply that he did. The four that we heard in the second half were delivered in the same cabaret style with Gomez acting out the characters as if they too came from Broadway shows (a selection of solos from Weill's American stage works were about to bring the recital to a delightful end).

At least, though, the texts were put across with more point than had been the case with the *Lieder* before the interval. Too often in the few of Mahler's early *Wunderhorn* settings and some other Wolf, the consonants were swallowed and words disappeared, leaving John Constable's fine accompaniments the main focus of interest. Perhaps the stole and gloves should have gone on earlier.

son, executed in 1920 and show- 3,500 lots of it, finally expires at Sotheby's in New York today. It has gone in line with expectations, producing by Saturday night a running total of almost \$17.5m (£9.3m), which will be boosted to over \$20m by the contemporary art section still to come.

Prices for bizarre items with no real value — like the cookie jars and cheap jewellery — have far exceeded estimates, as private collectors competed for their personal moments of the rogue artist, but the more serious fruits of Warhol's buying mania tended to go at around the top end of their forecast.

Some Paul Klee squiggles of 1923 sold for \$152,941 while a "Tete de femme" by Picasso more than doubled its estimate at \$152,941. Perhaps of more interest was another head, this time of Jackie Kennedy as captured in 1953 by that chronicler of mid America, Norman Rockwell: it sold for \$15,213.

At the other extreme of taste and refinement a urinal made in 1964 by Galleria Schwarz in Milan in imitation of the famous urinal which Marcel Duchamp acquired and submitted to the New York Independent Exhibition (unsuccessfully) in 1917 sold for \$38,589. Duchamp believed that an artist by the act of selection makes a common object, a "readymade," a work of art, and he was able to persuade many collectors to his viewpoint.

Warhol's eclectic taste incorporated Victorian and Edwardian art, and a painting, "The Wind" by the British artist David Wil-

son, executed in 1920 and show- 3,500 lots of it, finally expires at Sotheby's in New York today. It has gone in line with expectations, producing by Saturday night a running total of almost \$17.5m (£9.3m), which will be boosted to over \$20m by the contemporary art section still to come.

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Warhol may have had a reputation as the King of the avant-garde, but he furnished his East Side mansion very comfortably and conservatively. His furniture commanded some fierce bidding. An early 20th century Egyptian revival parcel gilt and painted armchair, made by French of New York, sold for \$91,176 (against a \$6,000 top estimate) and a bronze group by Gerome, depicting a nude woman sitting on a block of stone, went for \$70,538, also way above estimate. A classical carved and inlaid mahogany sideboard, attributed to Joseph Barry of Philadelphia, and dated to around 1820, made \$55,382.

Among the American folk paintings, two little girls with red dresses and white pantaloons by Joseph Stock found a new home at \$45,588, and another famous piece of Americana, a Mr Purich figure of around 1875, six feet high and once an advertisement outside a tobacco store, sold for \$41,176.

Arts Guide

MUSIC

LONDON

Royal Albert Hall: A contemporary tribute to the American composer, conducted by the BBC Radio Orchestra, conducted by Neil Richardson, and introduced by James Brown with soloists from Georgia Fagan, Helen Shapiro, Mary Curves, Edmund Hooley and the BBC Chorus. 8pm. City of Birmingham Theatre: Opera performing Verdi's *Falstaff*, conducted by Simon Rattle. The Kings Hall (8pm) 7pm. Royal Philharmonic Orchestra, conducted by Michiyoshi Inoue with Jon Kimura Parker on the piano.

playing Mozart, The Festival Hall (7pm).

Halle Orchestra, conducted by Stanislaw Skrowaczewski, with Ernst Kovacic, violin; Wolfgang Schenk, viola; The Festival Hall (Wed). Sir Neville Martinelli's Concerts: London Sinfonietta, conducted by Roger Howard, Ensemble instrumentalists conducted by Pierre Boulez, Baritone, Stravinsky, Boulez. The Kings Hall (Wed). English Baroque Soloists, conducted by John Eliot Gardiner, Malcolm Bilson piano, Mozart, Haydn. The Kings Hall (Thu). London Symphony Orchestra, conductor Yuri Averbach, Salvatore Accardo, violin; Berlioz, Brahms, Beethoven. The Barbican Hall (Thurs) (8pm 8pm).

NEW YORK

Academy of St Martin-in-the-Fields: Sir Neville Martinelli conducting; Mozart, Tippett, Beethoven (Mon). Carnegie Hall (247 7800). New York Philharmonic, Robert Johnson artistic director; Mozart, Harrison, Dohnanyi (Mon), Merkin Hall (382 9719). Kitchin-Larrod Robinson Trio: Zwilich, Brahms (Tue), Kaufmann Hall (936 1100). New York Philharmonic: James De Preist conducting; Glen Dicterov, violin; Paganini, Saint-Saens, Walton (Tue), Zubin Mehta conducting, Martin Taylor (Guest Artist) symphony programme (Thurs), Avery Fisher Hall (874 3424). Castro/Schwartz/Zornung Trio: Works for flute and strings by

Haydn, Bach, Couperin, Mozart (Wed, 12.30 free) Juilliard Concerts at the IBM Garden Plaza. 56th & Madison.

Lark Quartet: Beethoven, Shickler, Dvorak (Thurs), Kaufmann Hall (936 1100). Pittsburgh Symphony, Michael Tilson Thomas conducting; Janice Taylor (mezzo-soprano); Mahler (Thurs), Carnegie Hall (247 7800). WASHINGTON National Symphony, Matthew Restorovich conducting; Mendelssohn, Debussy, Schumann (Thurs), Kennedy Center Concert Hall (254 3776). CHICAGO Chicago Symphony; Sir George Solti

conducting; Virvadi, Villa-Lobos, Haydn, Beethoven (Thurs), Orchestra Hall (466 8111).

PARIS Mozart's Requiem; Beethoven's Grand Fugue by the Ensemble Vocal J. Furet de Tours and Orchestre Francaise d'Oratorio, conducted by Dominique Rouillon; Beethoven (Sat), Saint-Roch Church. (42 61 3336). Samuel Ramey, bass, Warren Jones, piano; Handel, Purcell, Schubert, Ravel (Tue) Theatre des Champs Elysees (47 20 28 27). Ensemble Orchestral de Paris conducted by Armin Jordan, Maria Jose Pires, piano, Ensemble Vocal Michel Pignolet; Beethoven, Brahms (Thu) TNP-Chatelet (42 33 44 44). Emerson Quartet; Haydn, Beethoven, Schubert (Wed) Salle Gaveaux (48 53 20 30). Orchestre National de France conducted by Emmanuel Krivine, Jean-Pierre Rampal, flute; Rimski-Korsakov, Khatchaturian, Franck (wed) Radio France, Grand Auditorium (42 30 15 16). Ensemble Moderne conducted by Jean-Claude Penon; Beethoven, Liszt, Debussy, Schumann (Thurs), Centre Georges Pompidou, Grande Salle (42 78 78 86). Orchestre Philharmonique and Radio France Choir conducted by Jerzy Semkow with Zylis-Gara, Raphe, Ochman; Szymanowski, Brahms (Thurs), Theatre des Champs Elysees (47 20 38 37). Maria Tjell, piano; Beethoven (Thurs) Salle Pleyel (45 63 07 96).

29 April - 5 May

PARIS

Shallon conducting Bernstein's overture to Candide, Rachmaninoff's Rhapsody on a Theme of Paganini (with pianist Jorge Bolet) and Liszt's Piano Concerto (Sat), Mon, Tues (15 41 04) Auditorio del Conde Duque; (Via del Conde Duque 28/A) violinist Claudio Lora and pianist Rolando Moya; Mozart (Thurs) (88 75 632) Milan; (Teatro alla Scala) (violinist Salvatore Accardo and pianist Bruno Canino playing Schubert, Beethoven, Cesar Franck and Paganini (Mon) (80 51 29) Florence; (Maggio Musicale) Teatro Comunale. The pianist Rada Lupa playing Haydn and Schubert (Sat) and (Wed). The pianist Mikhail Tsyvuyev playing Tchaikovsky (21 75 256).

NETHERLANDS

Amsterdam, Concertgebouw: Hartmut Haenchen conducting the Netherlands Philharmonic with vocalists Kor, Khatchaturian, Franck (wed) Radio France, Grand Auditorium (42 30 15 16). Ensemble Moderne conducted by Jean-Claude Penon; Beethoven, Liszt, Debussy, Schumann (Thurs), Centre Georges Pompidou, Grande Salle (42 78 78 86). Orchestre Philharmonique and Radio France Choir conducted by Jerzy Semkow with Zylis-Gara, Raphe, Ochman; Szymanowski, Brahms (Thurs), Theatre des Champs Elysees (47 20 38 37). Maria Tjell, piano; Beethoven (Thurs) Salle Pleyel (45 63 07 96).

ITALY

Rome: Auditorium in via della Conciliazione. A selection of Beethoven piano sonata played by Bruno Leonardo Gelber (Fri) and David

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Tuesday May 3 1988

A dialogue with Japan

Not for Mr Noboru Takeshita, Japan's Prime Minister, are the assertive positions beloved by his predecessor, Mr Yasuhiro Nakasone. Such reticence does not appear to be a serious handicap, but Mr Takeshita, who is visiting London today, possesses a more than offsetting advantage in the remarkable performance of the Japanese economy. His has the good fortune to be in the right place at the right time. In early 1987 Japan's economy was widely expected to grow by between 2 per cent and 3 per cent, the Government's forecast of 3.5 per cent being received with some scepticism. In the event, gross national product is estimated to have grown by some 4 per cent, with domestic demand growing by 5 per cent. Rapid growth has been associated with a decline in the current account surplus, from a peak of 4.5 per cent of gross national product in 1986, to 3.1 per cent by the last quarter of 1987. In addition, manufactures accounted for 44 per cent of imports in 1987, against only 32 per cent in 1986.

The Louvre Accord stimulated the improved performance, by encouraging a loosening of monetary policy and confidence in greater exchange rate stability. Also important were the delayed impact on real incomes of the yen appreciation of 1985 and 1986 and the wealth effect of the boom in the prices of both equities and land. Fiscal policy made a contribution, too. In addition to the direct effects, there was the boost to confidence given by the defeat - not temporary, one hopes - of the Ministry of Finance's long-standing obsession with the fiscal deficit. For 1988 there is every reason to expect GNP growth of at least 4 per cent, along with a reduction in the current account surplus, perhaps to 2.5 per cent of GNP, and increased imports of manufactures.

Safeguard action

With such an economic background, what can European leaders sensibly ask Mr Takeshita during his visit? Equally important, how can he best exploit his right to make demands of them? Politicians in Europe will probably focus on the neglecting concerns that are, unfortunately, the principal coin of the relationship. Taxes on liquor and large cars are outstanding issues. It is to be hoped, however, that European

leaders can transcend such trivia, remembering that they are talking to the prime minister of an economic superpower, a nation whose GNP, at current exchange rates, is just below \$3 trillion. With inflation no problem, they should suggest that the Japanese Government attempt to keep real domestic demand growing at 5 per cent a year. The target of 2 per cent of GNP for the current account surplus, as set out in the Maekawa report, can be accepted, provided the money goes increasingly to developing countries. They should point out, therefore, that Japan's aid effort is still below the OECD average.

Equally important is growth of imports of manufactures, whose ratio to GNP remains very low by international standards. The test of openness is continued growth of imports from the unquestionably competitive Asian newly industrialising countries. Mr Takeshita has the right to make demands of the Europeans, too. His complaint is likely to be how the European Commission uses anti-dumping measures as an alternative to selective safeguard action. But the most important economic issue is the failure of major Western European countries (except the UK) to achieve a performance that comes close to Japan's, the major culprit being West Germany. Equally, Mr Takeshita should remind Europeans that the paranoias which labels the liberalisation of the internal market a "free gift" to his country will mainly damage the European themselves.

Justified demands

With the US facing severe international economic difficulties and a Presidential campaign, a heavy responsibility now falls upon the European Community. One hopes for vision and promises of appropriate action. One fears minor niggles from the Europeans, airy nothings from the Japanese and agreement only to resist agricultural liberalisation, one area in which US demands are fully justified. On the contrary, Europeans and the Japanese should agree to accelerate all aspects of the Uruguay round negotiations. Will Japan, under Mr Takeshita's leadership, exploit her present opportunity for providing far-sighted leadership in areas such as this, and, so, do Europeans have the courage to respond?

Higher standards in British schools

THERE IS no controversy about the need to raise educational standards in British schools. Many 15-year-olds enter the jobs market lacking basic technical skills and even a rudimentary understanding of English, mathematics and science. But there is strong disagreement about the means to the desirable end of higher standards. The Thatcher Government seeks a solution through an all-embracing national curriculum and the imposition of rigorous assessment and testing, starting at the age of seven. Many educationalists, however, would back a less prescriptive approach and a flexible curriculum that recognises the differing needs and backgrounds of children.

Obvious route

The Jukewarm reception was hardly surprising. The Kingman Committee failed to recommend a return to old-fashioned grammar teaching and learning by rote; indeed, it gently mocked this approach, describing it as "ineffective" and "inadequate." English, ran its argument, is a dynamic living language, not a branch of Latin. But the committee was also careful to reject the excesses of the 1960s "anything goes" approach. It admits that in some schools, English lessons have become no more than the setting for a "vigorous moral and social discussion."

On this view, old-fashioned grammarians were right to worry about the structure of language, but failed to get across their message in an accessible and relevant form. The 1960s radicals were right to relate English to the social and personal needs of modern schoolchildren, but

wrong to ignore structure. The Kingman Report takes the obvious route forward, which is to build on the strength of both traditional and modern teaching methods and create a new curriculum that combines concern for structure with concern for relevance.

The Government may instinctively dislike this kind of compromise. Yet there are good reasons for believing that educational reform will be successful only if it has the broadest possible backing. Mr Baker can impose the curriculum and testing techniques of his choice on schools, but he cannot legislate for higher standards. The wrong sort of curriculum and the wrong kind of assessment will demoralise teachers and ensure that children learn less rather than more.

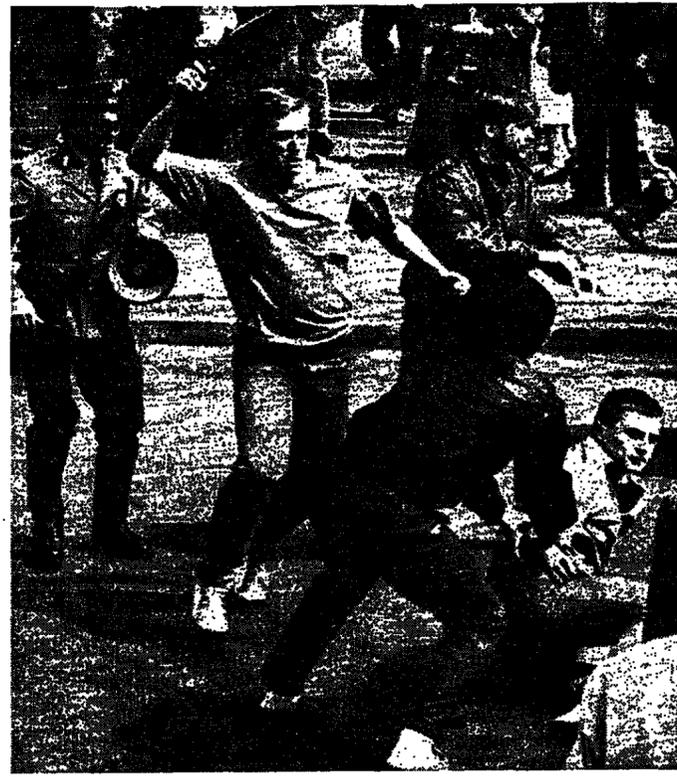
Teacher quality

The Government thus has to resist the temptation to impose its own pet solutions. Most of the present Cabinet were educated 40 or more years ago; turning the clock back to the 1940s or earlier is unlikely to help Britain grapple with the challenges of the next century. This is particularly true in the case of assessment and testing. Old-style examinations were mainly crude tests of memory. Most children emerged from the educational system thinking of themselves as "failures." The hope must be that assessment in future will be diagnostic in nature - designed principally not to rank one child against another, but to identify individual shortcomings early enough for schools to have a chance of putting them right.

In seeking to raise standards, Mr Baker must also accept that curriculum and assessment changes will serve little purpose unless the training and quality of teachers is also improved. The Kingman Report noted that 28 per cent of English teachers had no qualification beyond O-level English. The position is worse still in maths and physics where many teachers have no relevant qualification. It will not be possible to raise children's standards without first improving those of their teachers.

Christopher Bobinski and Margaret van Hattem examine the latest disturbances in Poland

Reform stumbles over unrest



May Day in Warsaw and plain-clothes police move in to break up a demonstration

IF IT had not been for a strike going on at the giant Krakow Steelworks, May 1 in Poland would have been much the same as in previous years.

The authorities brought out masses of people to march in their official parade: the riot police as usual stopped the much smaller groups of Solidarity supporters from moving from church services on to rival demonstration.

But coming after a week which started with a 12-hour public transport strike in the northern city of Bydgoszcz and ended with a stoppage at a large engineering works, Stalowa Wola, in the south, there was a sense of urgency both for the Government and the Solidarity opposition.

The first news of the stoppages, now reinforced by reports of a strike in the legendary Lenin Shipyard in Gdansk yesterday in sympathy with the Krakow steelworks, all evoked memories of the summer of 1980 when strikes rolled across the country climaxing in the Baltic ports and producing as a result the Solidarity free trade union which was crushed by martial law 16 months later.

Ever since that wintry day on December 13, 1981, the Polish authorities, led by General Wojciech Jaruzelski, have struggled to achieve economic improvements while blocking any political aspirations which would permit a return of the Solidarity movement.

Initial successes on the economic front were followed by economic stagnation in the mid-1980s. Economic reforms were blunted by a conservative bureaucracy and the country suffered from a long line by Western governments on fresh loans.

Its \$40bn debt has been a heavy burden for Poland, slowing the modernisation of industry and curbing export prospects. Recently, though, in response to a reforming Soviet leadership, Warsaw has decided to reinvigorate attempts to decentralise management and now hopes to impose the rigours of the market on a highly monopolised economy.

One of the first and most politically risky steps taken was a round of price rises which started to come into effect on February 1.

In 1980 it was a small price increase for the better breads of the strikes. This time the undergrowth has been smouldering since price rises began accelerating in February, producing a 45 per cent increase in the cost of living in the first quarter compared with the previous year.

The price rises - designed to induce energy savings and cut subsidies on consumer items - are part of the economic reforms where success depends on achieving a balance between supply and demand.

But for weeks now, workers have been pressing for wage increases through short unpub-

licised stoppages or threats of strikes. As a result, incomes for the first three months of the year rose by almost a percentage point more than prices.

It was only in Bydgoszcz that this pressure burst into the open when bus and tram drivers, angered by an 11 per cent wage rise which suggested they were working less than they should be, stayed in their depot.

They demanded long-delayed wage increases. The news of the stoppage prompted the work force in Krakow's steelworks, Poland's largest enterprise employing 32,000, to stop work the next day. They demanded a 50 per cent increase in their basic rate as well as higher compensation for the workers throughout industry.

The steel mill, where over half the workers are involved and the strike continues, differed from the Bydgoszcz stoppage from the start. The sympathies of the strike leadership in Krakow were squarely with the hard-line Solidarity movement whereas in Bydgoszcz new official unions set

up in 1982 to replace Solidarity took over the strike. In Krakow the strikers wanted to have nothing to do with the official unions. There, indeed, long since sacked Solidarity leaders of the 1981 unrest, such as Mr

The past week has faced the Poles - and Mr Gorbachev off-stage - with difficult dilemmas

Stanislaw Handzlik, went back to the mill last week to help lead the protest.

At Stalowa Wola a stoppage also started for more pay but it was sparked by the dismissal of two Solidarity activists sacked for helping to organise a mass meeting the previous week.

Underlining the differences between these actions and 1980, however, the authorities can now argue that the impact of the reforms will be blunted if inflation, accelerated by generous wage settlements, is allowed to get out of hand.

On top of this the authorities can and do say that enterprises are independent and the government need not get involved. Also very important, this party leadership has previous experience of dealing with strikes.

Nevertheless, in recognition of the threat last week concessions were speedily made in tax rules on the amounts companies can pay out in wages. This made settlements possible in Rita Stalowa Wola at the weekend, bringing the strike to an end before the May Day holiday.

The hands off stance also means that the government could dismiss requests by strikers for ministers to come to talk to them and leave it to local management to try to redress grievances. Also, in an entirely new element, the

official unions are being permitted to put forward their own demands to deflect support from Solidarity and ease compromise solutions.

This time, too, the Polish Government argues that the reform programme is being pressed on it by Western governments and the International Monetary Fund as a condition for new loans and agreement on debt rescheduling. An IMF team was in Warsaw after Easter to assess progress on the reforms and the price rise agenda was one of the main items supporting the argument that General Jaruzelski is pressing ahead with change.

What is more, the IMF wants Poland to balance its current account some 12 months earlier than the Polish Government has declared is possible, that is by 1991. By mid year Warsaw has to decide if it wants to go ahead with a shadow IMF adjustment programme implying major items supporting the argument that General Jaruzelski is pressing ahead with change.

Such an agreement is important not only for the promise of funds it carries but because Western governments and banks need to underpin their own prospective rescheduling deals with Poland.

As the week unfolded, General Jaruzelski made a show of combining his business as usual. In his May Day speech he confidently reiterated his commitment to reform and warned both his own conservatives and the Solidarity opposition that they could expect no concessions. The authorities did however announce that on May 11, parliament would be asked to consider a package of special powers designed to speed up implementation of reform and control inflation which is expected to reach 53 per cent this year.

The events of the past week have faced the Polish authorities, the leaders of the protest movement and, only a short distance off-stage, the Soviet leader Mr Mikhail Gorbachev, with difficult dilemmas which go straight to the heart of the present debate over economic reforms, decentralisation and democratisation.

One of the more enjoyable passages in Mr Gorbachev's recent book, *Perestroika*, is his account of the dressing down he gave Russian trade union authorities who were too compliant with management. Trade union committees, he complained, had become used to sub-standard working conditions and a poor health service. Was it not high time they stood up for working people? "The trade unions should be more active in giving a stronger social orientation to economic decisions and, if need be, setting forth and upholding their own alternative proposals."

He was, as he would no doubt quickly point out, talking about the Soviet Union. But Poland this

week has given ample demonstration that the one-party states of Eastern Europe are not sufficiently robust to accommodate trade unions or other quasi-political groups setting forth, let alone upholding, their own alternatives to government measures and party policies. The ruling Communist parties of the Eastern bloc and their leaders are not without experience in dealing with or defusing opposition. But confronting opposition within the party is a different game, requiring different skills and developing a different breed of leadership from those of the more public game played out in the Western democracies. The East Bloc game does not foster the evolution of procedures, attitudes or institutions for the resolution of political conflict.

Lech Walesa, the Solidarity leader in Gdansk, is in a weaker position than he was during the events of 1980-81. This time it is anger and disillusion, rather than euphoria, that drives the protesters on. Solidarity is only one of several components in the movement, no longer even the vanguard. Mr Walesa himself oscillates between declarations of support for the workers and doubts as to whether this is the right moment for an all-out nationwide confrontation.

Strategists behind the scenes, such as the veteran dissident Jacek Kuron, contend that the future sketched out by Mr Gorbachev and his progress so far, albeit limited, has placed Eastern Europe on the verge of profound change which an outbreak of dissent in Poland could only jeopardise. And their movement's economists, highly critical of the government's half-hearted implementation of reform, recognise that wage rises, even those forced by strikes, can only aggravate economic weakness.

General Jaruzelski could hardly have been unaware that attempts to introduce austerity measures similar to those which dislodged both his predecessors would provoke unrest. His attempts to prepare the ground, such as last year's referendum, were signally unsuccessful. But any signs of overreaction, such as the use of troops to break the strikes, would almost certainly provoke a further reaction, and lead to televised scenes far more violent and destructive to the cause of reform than those of police confronting demonstrators in Warsaw this weekend.

Those scenes will have been subject to hawk-like scrutiny by those in Moscow who believe that the relaxation of tightly centralised control - political and economic - is inimical to political stability, however necessary to economic progress; and who oppose Mr Gorbachev's *perestroika* on those grounds.

General Jaruzelski's ability to control the present wave of protests without undue use of force would make all the difference to the Soviet leader's chances of success and possibly even political survival.

Lawyers in demand

IF the present wave of mergers and acquisitions goes on, there may be a shortage of lawyers to deal with all the companies involved. At the very least, there may be a diminution in the quality of legal advice, if it may not be possible to do everything properly in the time available.

Such, very broadly, are the views of Robert Carswell, senior partner at the American law firm, Shearman & Sterling, although he seems remarkably cheerful about the dangers that he says may be ahead.

Carswell has the advantage over some of his competitors in that he has experience of government. For four years he was deputy secretary at the US Treasury under the Carter administration. Shearman & Sterling has an advantage, too: it has a traditionally close relationship with Citibank, which last year accounted for about 30 per cent of its business.

Yet Carswell has a point. The M & A business, as mergers and acquisitions are now referred to, is moving so fast that it is becoming hard to keep up with. There are leveraged buy-outs and hostile international takeover bids that require a range of skills not previously ready to hand - a knowledge of (say) French or Belgian law, industrial and stock market performance, as well as American.

Moreover, some of the international law firms are deep into the business of trying to resolve Third World debt problems. That again demands skills and knowledge that lawyers have not always been used to practising. It means producing a document the size of a telephone directory, Carswell says, that hardly anyone knows how to read and yet is designed to become the financial framework for the future of the country concerned.

Carswell takes the sensible view of "1992 and all that." He says that there will be no big bang; it is already happening. It

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involves the US just as much as Europe; hence the current round of takeovers. Hence also the need for any US law firm worthy of its name to become increasingly international in its activities.

The Shearman & Sterling claim is that it will continue to take on graduate lawyers and train them itself rather than recruit from other firms. Yet, whichever way goes, the demand for lawyers specialising in the business world seems likely to grow. So, too, will the premium on quality advice.

Lady tramps

The Rev Arthur Brown, rector of St Bartholomew's Church in the City, has never quite worked out why the church founder, minister-turned-witch, Robert Hooke, buried with his boots on. He imparted this and other curious facts during the first guided walk of the City conducted by a new company, Perspectives.

Perspectives is the creation of three women, Judith Goddison, Belinda Morse and Catherine Nunneley, who developed an idea they had while working together with Sam Wanamaker on the reconstruction of Shakespeare's Globe Theatre in Southwark.

The walks, which have so far only been advertised by word of mouth, are very good. The first, in Roman and Norman London, produced such snippets as the Ironmongers' bequest left by a woman who wanted it to be used for burning witches. "Now they use it for warming old people," assured Morse.

The Perspectives women confessed that their husbands had "good jobs" in the City, but insisted that they had avoided using their connections. "We felt rather fierce about that," said Nunneley. Morse, a qualified guide, said her husband, who had worked in the City all his life, had become used to history tests. "The atmosphere at breakfast had been quite frosty when he doesn't know the answer."

If their names seem vaguely



"I can remember when I had a girl in every port."

familiar, it is because they are the wives of Sir Nicholas Goodison, chairman of the Stock Exchange, Sir Jeremy Morse, chairman of Lloyds Bank, and Charles Nunneley, deputy chairman of Robert Fleming Holdings.

Right of sanctuary

The New Yorker is going through a particularly good phase at present. Last week's edition contained a profile of Barry Goldwater that would have been worth its weight in hardback.

This week's might almost be a British supplement. A talk of the town item is about the Duke of Gloucester, encountered at a New York tea party for the Victorian Society of America and, unlike other members of the Royal Family, a trained architect. The profile is of John Cleese, described as the "English actor who looks like a Grenadier Guard." The main book review is of the novels of John Cowper Powys.

Most notable, however, is the long article on Viraj Mendis. Viraj is a 32-year-old Sri Lankan,

who was sent by his parents to study engineering at the Manchester Institute of Science and Technology when he was 17. He dropped out when his parents' funds ran short. He has been in Britain ever since and is a member of the Revolutionary Communist Group, one of the many left-wing splinter groups in this country.

The authorities have long sought to deport him. Yet since he is a Sinhalese who supports the cause of the Tamils, it would not be easy for him to go back to Sri Lanka.

Thus for the last 16 months he has been living in sanctuary in the Anglican Church of the Ascension in the Hulme district of Manchester. The parish priest, Father John Methuen, reads that other good magazine of the moment - *The Economist* - and is introducing Viraj to St Augustine. The Home Office is unable to do anything about it.

Very big deal

The David and Lucile Packard Foundation is to become one of the largest private charitable funds in the US, rivalling the Ford Foundation.

David Packard, now 75 and grandfather of the electronics industry, has just devoted \$200 of his Hewlett-Packard stock to keep it going. He has thus avoided death tax and capital gains tax on the sale of the stock. As Deputy Defence Secretary in the Nixon Administration and head of President Reagan's commission studying military spending, Packard wants the money spent by those closest to him, not by government. His four children are on the board of the foundation, and preference will go to endowing science and technology professorships.

Such an effort

An American Congressman was asked recently which he found the greater problem among his constituents: ignorance or apathy? "I don't know," he replied, "and I don't think I care."

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Investors could lose out twice

From The Lord Elton. Sir, Your report "About-turn in Life Assurance Market" (April 28) is incomplete in two respects.

First, it does not recognise that the real danger to independent intermediaries does not arise from the requirement to reveal commissions on its own, but from the threat that that requirement will not be followed by a requirement of life offices to reveal the exact equivalent costs borne by policies sold by their own representatives.

The intention of the Financial Services Act, and of Government policy, is that the investor shall know what he is getting and what he is paying for it. In other words he should be told, as simply as possible, how much of the money he pays is actually invested on his behalf.

If he were to be given this information about one set of policies and not about another, the effect would be that he lost out twice: by getting bad information, and by loss of choice because many independents were driven out of business as a result.

It is therefore imperative that a means of assessing the relative costs of both sets of policies is established swiftly.

The second point missed by your article is that the decision to impose "hard disclosure" is not effective until 1990. That means that there is still time to establish an equitable system.

Edna. The Financial Intermediaries, Managers and Brokers Regulatory Association (FIMBRA), 21 Great Tower Street, EC3

Letters to the Editor

'Still no sign of any real recovery'

From Mr Leslie Tolley. Sir, Some months ago your columns to warn of the horrendous balance of payments deficits then ahead for this country because of the destruction and decline of capacity in manufacturing industry.

Large UK industrial groups still appear to have no desire to expand organically; take-overs, mergers, overseas acquisitions, restructuring (which is to say, asset stripping) yes, but little or no investment in new and additional UK capacity. It is still too easy, less trouble and more rewarding to import and distribute than to be involved with the investment and management skills required in manufacturing.

Government actions and, particularly, budget policies appear to encourage this situation, and exchange rate fluctuations and high interest rates (compared with our competitors) make early change unlikely. When are we going to wake up to the fact that without the good fortune of our own oil and gas little of the "economic progress" of the last few years would have been possible, our trading account with the rest of the world would have been worse than that of the US, and the value of the £ would be at an unthinkably low level? And yet,

instead of really setting about the resurgence of our manufacturing industry while we still have time, we indulge ourselves with income tax cuts, rewards in non-productive activities which have become ridiculous, uncontrolled credit, and imports ever-increasing under the illusion that they will encourage competitiveness and keep inflation down - whereas they will ultimately destroy us.

Recovery in manufacturing is becoming more difficult as each year goes by. Skilled labour is declining rapidly as existing employees retire, and Youth Employment Schemes cannot replace them as apprenticeships did in the past. Capacity for most things in manufacturing cannot respond to the challenge of ever-increasing imports - and with our manufacturing we shall never be able to pay for such imports to satisfy today's expectations.

A repeat of the US economic situation is definitely ahead for the UK unless we adopt policies which are determined to ensure very substantial recovery of our manufacturing industry. We shall certainly need a change of heart and direction by Government ministers at the very top if we are to avoid the consequences of our industrial self-destruction.

L.J. Tolley, Director Industrial Holdings, Whitland Road, Ashton-under-Lyne, Lancashire

L'expression de ma considération

From Mr Jean-Noël de Bouillane de Lacoste. Monsieur, J'ai lu votre article sur la courtoisie dans les milieux d'affaires français ("Why ingenuos should not be gauche in encountering French customs," a guide to business protocol in France by Jean-Louis Barsoux published on April 28), et je l'ai trouvé excellent.

Je ne vois absolument rien à redire à ses considérations générales. Bien au contraire, ce que vous écrivez par exemple du "français loquace" et de l'importance de la "bonne conversation" sociale que le Britannique ne semble tout à fait ignorer.

Trois points de détail me paraissent toutefois discutables. Les fins de lettres doivent en effet, comme vous le dites, être rédigées avec soin, et il y a plus que des nuances entre les expressions toutes faites dont on se sert. Je doute cependant que mes compatriotes y soient toujours sensibles. Et je vois la "bonne considération" utilisée à tout bout de champ par une quantité de gens qui pourraient se satisfaire d'envoyer leurs "salutations distinguées".

L'usage du prénom fait son apparition dans l'administration française, du "haut" vers le "bas" cela va sans dire - ou à égalité hiérarchique: est-il si en retard dans le privé? Le tutoiement n'est pas vraiment "obligatoire" entre anciens d'une même grande Ecole. En tout cas pas pour l'Ecole nationale d'Administration, où les différences d'âge et de grade, tout naturellement, ont toujours un caractère de promotion, ou d'une année voisine, mais guère au-delà, sauf si l'on a travaillé ensemble. Mais des polytechniciens seraient moins sceptiques.

Tout cela n'ôte rien à l'intérêt - et à l'opportunité - de votre article.

Veuillez agréer, Monsieur, l'expression de ma considération distinguée. Jean-Noël de Bouillane de Lacoste, Minister-Counsellor, French Embassy, London.

Too costly for comfort

From Mr Jonathan Stern. Sir, Your report on the new Department of Energy "Brown Book" oil and gas resource estimates (April 28) fails to highlight its most significant statistic: the price.

This has risen annually, to £11 in 1987. The 1988 volume is £20. Aside from a slightly greater page length the only discernible difference is a two-page foreword with a photograph of the Secretary of State.

A sentence inside the cover reads: "The price of this publication has been set in order to make some contribution to preparation costs." These costs could be made more transparent. Since the statistics are essential for anybody studying the oil and gas industries, a near doubling of the price without significantly expanding the coverage could be considered an abuse of monopoly power. This would be a grave charge to level against a Department which reckons its major task at present is to reduce the power of state monopolies.

Jonathan Stern, Chatham House, 10 St James's Square, SW1

From Mr J.D. Sutherland. Sir, Mr Cecil Parkinson told the Institute of Energy on April 28 that those who wanted to abandon nuclear energy should consider the consequences of denying future civilisations "the comforts and lifestyles which we demand for ourselves."

Better, surely, to pay twice as much for oil and coal to ensure that future civilisations can enjoy any comfort and lifestyle at all.

J.D. Sutherland, 41 Westalla Way, Kirtella, Hull

Client receives a cheque for the surplus

From Mr Barry Ellison. Sir, The Life Assurance and Unit Trust Regulatory Organisation (Lanro) decision on life assurance commission disclosure was, quite rightly, prominently featured in your edition of April 27, 28 and 30. In view of the reported difficulties which the writer of the articles, Mr Clive Wolman, experienced in his attempt to recover commission received by National Westminster Bank for arranging his own mortgage endowment policy, he can seldom have written with such enthusiasm.

However, I should like to point out that there is nothing new about commission disclosure for the legal profession. Under the Law Society's long-standing professional conduct rules, solicitors are required to account to clients for commissions received. For some time, this firm has been offering clients a mortgage-arranging service with a fee-based charging system and full commission disclosure. The result is almost every week a call from the "typical" £50,000 endowment mortgagee is that the commission received far exceeds the charges and the client receives a cheque for the surplus.

Barry Ellison, 39 Parkside, Cambridge

Water, water everywhere

From Mrs Mary Campbell. Sir, Mr Newman (April 28) outlines some of the costs of water metering. He omits the problems of blocks of flats where cold water tanks and mains supplies are shared.

In one case, it would be all but impossible to identify from where each flat takes its mains supply. I suspect that the whole block would have to be replumbed, with new water tanks for each flat. The installation cost for meters would be thousands of pounds.

Mary Campbell, Flat 6, Grange House, Highbury Grove, N5

Umbrellas per Square Mile

From Ms Sonia Coode-Adams. Sir, One further point in the umbrella controversy. If an umbrella is damaged it is remarkable how hard to dispose of.

I recently saw a man trying to stuff his broken umbrella into a litter bin. "Dis! Dis, won't you!" he was crying in anguish. The umbrella sprang out again and again with a flourish of ferrules.

The moral was clear: it is easier to murder a mackintosh. Sonia Coode-Adams, Coode-Adams Martin Associates, Inverthill Hall, Inverthill, Colchester, Essex

Prudent investors seek to minimise the rough and maximise the smooth

From Mr Neil Moore. Sir, In the context of the October 1987 crash, Ronald Grierson questions "the integrity of investment analysis when shares are a 'buy' one day... yet are rejected as unattractive three weeks later when all that has changed is that they have become 'cheaper' (April 28).

What has changed, of course, is the market environment. Markets, whether in shares, copper futures or apples, are governed by emotion and expectation as well as facts. At any moment the market price of, say, GEC is the price at which the marginal buyer and seller are in equilibrium, whether their motives are irrational, intelligent or foolish.

Mr Grierson seems to resent investors who seek to discriminate between the good and the not so good. "It cannot make sense," he writes, "for shares to be sold to investors on the expectation that earnings and dividends will increase year after year." Can he be serious? Investors do make mistakes but few buy a share in the expectation that earnings and dividends will fall. "Shareholders must take the rough with the smooth." Yes and no - prudent investors seek to



From Mr George Stern. Mr Gordon Tymn (Letters, April 28) would do well, in assessing the position of the UK relative to Italy and other European economies, to study the European Commission publication 'Growth in Europe' (November 1987). According to this, if gross domestic product (GDP) per head of population is measured taking the Community average as 100, the UK stands at 87, Italy at 100, France at 117, Germany at 140 and Denmark at 151.

By a lot of puffing and blowing, using purchasing power rather than exchange rates, the picture can be somewhat modified to show where the UK is about the same as Italy. It is a sad day for us economically when we have to use elaborate statistical methods to establish that - maybe - the UK is just about keeping up with Italy.

As Britain under Thatcherism is supposed to have the secret of growth, it is well to turn to another page which gives growth of GDP at constant market prices. Between 1979 and 1987 the Community grew 21 per cent, Italy 29 per cent, the US 25 per cent and Japan 46 per cent. The UK - now the "growth teacher" of the world - grew 19 per cent.

Mr Tymn was right to point out that Italy is not in north west Europe. But the point I was trying to express (April 19) is that the UK is now, in terms of GDP per head, below every western European country except for part of the southern fringe (Greece, Portugal and Spain) and Ireland.

Thatcherism - which includes running the worst welfare system in Europe - does not give economic success, except to a favoured few. It does not give fast national growth.

The fact that we are running now behind Italy shows that whatever secret we have, it is not the secret of economic success as usually reckoned. George Stern, 6 Elton Court, Shepherds Hill, N6

From Ms Sonia Coode-Adams. Sir, One further point in the umbrella controversy. If an umbrella is damaged it is remarkable how hard to dispose of.

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From Mr John Warren. Sir, Mr John Lyons, general secretary of the Engineers and Managers Association, is apparently surprised (Letters, April 27) at the conclusions of my new report, "Regulating for Efficiency," concerning the appropriate powers required for a regulatory body to oversee the electricity supply industry when privatised.

May I in turn express my surprise at seeing the letter in your columns criticising my report on the same day that we received a request from his office asking for a copy?

If Mr Lyons had waited until he had obtained a copy, he might then have learned that our report was by no means the enemy to the American regulatory system

he infers. Rather it acknowledges that there is no single American system from which to draw a blueprint, as each state has developed a separate regulatory structure, but concludes that this multiplicity of experiences permits an unparalleled opportunity to learn lessons for Britain's new Office of Electricity Regulation.

There are some broad conclusions that can be drawn: the introduction of a powerful regulator would be likely to make the companies more successful, benefiting consumers and shareholders alike. Conversely, a weak regulatory body - on the lines of OFGAS, British Gas's regulator - could permit costly inefficiencies to increase.

Our evidence certainly shows how much higher Wall Street tends to regard utilities in states where the regulator is known to be powerful, as opposed to those where lax oversight is common. I would also hope that it might finally kill off some of the myths and misconceptions about the US experience in regulation, which have improperly gained some currency in Britain (the life of which, Mr Lyons's letter seeks to prolong).

The allegation that the US regulatory system restricts the ability of utility managements to manage efficiently could not be further from the mark. Rather it can assist them substantially. As the chairman of the Wisconsin regulators has stated: "It is easier to visualise competition occurring in an active regulatory regime than in a passive one. In a

weak or passive regulatory climate utilities may use their monopoly power to protect themselves from competition, with resultant economic inefficiency."

There is likely to be little opportunity to alter the regulatory structure for electricity after it has been privatised. It is therefore vital that we give the new body appropriate powers from the start to ensure prudent investment decisions. The lesson from America is that it is in the interests of both customers and shareholders that these powers are sufficient.

Andrew Warren, Association for the Conservation of Energy, 9 Sherlock Meads, W1

WHAT difference will it make to the rest of Europe if, as all French pundits and pollsters now predict, François Mitterrand is re-elected next Sunday for a second presidential term?

To start from the most obvious point, it will certainly mean that France's partners have a new Government to deal with in Paris. Mr Mitterrand will have to choose a new Prime Minister. The one he would be most comfortable with would be Pierre Bérégovoy, who has long been one of his closest aides and has been running his campaign.

That choice would certainly cause no problems for any of France's allies or partners. They got used to dealing with Mr Bérégovoy when he was Finance Minister in 1984-6 and found him easy to get on with, full of common sense and pragmatic to a fault, ready to move with the free-market spirit of the times and virtually unencumbered with any trace of socialist ideology.

They would probably prefer him to his predecessor, Jacques Delors, who was rather given to grand designs and polemical tirades, as well as frequent threats of resignation - a tactic he has continued to use as president of the European Commission. It is no secret that Mr Delors deeply loves to return to Paris as Prime Minister. But in view of the strong emphasis Mr Mitterrand has placed on Europe in his campaign, it seems more likely he will ask Mr Delors to stay on for a second four-year term in Brussels.

A more intriguing possible choice for Prime Minister is Michel Rocard, Mr Mitterrand's long-standing critic and rival within the Socialist Party, though now well on in his fifties, he retains a certain aura of youth and novelty, which the new Government will need if it is to restore the French electorate's faith in mainstream politics and recapture the initiative from the National Front leader, Jean-Marie Le Pen. Mr Rocard also enjoys a high international reputation, helped by his fluent English.

Whoever the new Prime Minister is, Mr Mitterrand will no doubt soon dissolve parliament and hold new elections to get a parliamentary majority he can work with - the only question being whether he does so straight away, as in 1981, or waits until autumn to give the present right-wing majority more time to break up. Foreign governments will hope he chooses the former option, so as to get the atmosphere of electioneering and uncertainty out of the way.

Once that is done, there is, on the face of it, no reason to expect great changes in France's foreign and defence policies, since Mr Mitterrand has continued to play a major role in these during the two years of cohabitation (with Jacques Chirac of the neo-Gaul-



FOREIGN AFFAIRS

Mitterrand and the deterrent

1st RPR as Prime Minister) and has insisted on the importance of continuity in policy even when different parties take it in turn to exercise power.

The world has been regaled almost ad nauseam with the remarkable success of the French in building a national consensus embracing France's independent nuclear deterrent, its membership of the Atlantic Alliance but not of Nato's military structure, its firm support of the American military presence in Europe (both nuclear and conventional), its commitment to closer European

integration and to the central role in it of Franco-German co-operation, both economic and military. None of that is likely to change.

Even so, some important nuances have lately begun to emerge, stimulated partly by the strains of cohabitation and partly by the changing geo-political environment: the intermediate nuclear forces treaty and, more generally, the reactions in other Western countries to changes in the Soviet Union.

Although Mr Chirac himself eventually endorsed the INF agreement it was loudly criticised in France both by traditional Gaullists, suspicious of any deal between the superpowers, and by some strongly pro-Nato politicians including the Defence Minister, André Girard. It was Mr Mitterrand who led the way in proclaiming his support for it; and it was also Mr Mitterrand who, before the recent Nato summit, came out firmly on the side of the West Germans, and against the British, by declaring that

Edward Mortimer considers the consequences for France's allies of the re-election of Mr Mitterrand

regards short-range "pre-strategic" weapons, which could only hit targets in Germany (or possibly Czechoslovakia), as suitable even for delivering the "final warning" before an all-out nuclear war, which had been the role assigned to them in French strategy. Since such a warning could only imaginably be used against a Soviet Union that had already thrown caution to the winds, he has come to think that it must logically be directed at Soviet territory, in other words that it would have to be delivered by a long-range, strategic weapon.

That leaves "pre-strategic" weapons without any function, and it is fairly clear that Mr Mitterrand is gradually disengaging himself even from the Hades short-range missiles which his own Government commissioned. Whether he will actually scrap them remains uncertain, but while he is President they are most unlikely to be updated.

It also leaves no logical objection, in terms of military doctrine, to the "third zero" - the elimination of short-range nuclear weapons - which the Warsaw Pact proposes and the West German Social Democrats support. But for political reasons it is very unlikely that France would accept this, especially now that the ruling coalition in West Germany has come out firmly against it, unless there is first an agreement on chemical weapons and spectacular progress in the talks on "conventional stability" which have not yet started.

There is still very little sympathy, in the Elysée or almost anywhere else in France, for the gut hostility to nuclear weapons so widely felt in Germany and on the left in most other Nato countries. But it is clear that by moving back towards the original Gaullist concept of pure or minimal deterrence - in which nuclear weapons would be used only to hit back directly at an aggressor's capital, and therefore have to be long-range - Mr Mitterrand is also moving towards something compatible with the desire of many West Germans not to have nuclear weapons of any sort deployed in their country.

The other advantage of the minimal deterrence theory is that it is compatible with almost any degree of bilateral or multilateral nuclear disarmament that stops short of actually abolishing nuclear weapons. Mr Mitterrand has emphasised the theme of disarmament in his campaign, clearly sensing that the French electorate is less sceptical than are the French defence and foreign policy experts about the chances of a new East-West détente. Reviving a phrase he once used about his relations with the French Communists, he said last Thursday that instead of asking whether Mr Gorbachev is sincere the West should so arrange matters that he has to act as if he were sincere.

That is much closer to Mr Genscher's doctrine of "holding Gorbachev to his word" than to the traditional French approach. Behind it lies the belief of many French socialists that economic constraints are pushing East and West towards disarmament, and the knowledge that little can be done to implement election promises of higher spending for civilian purposes, notably education, if the defence budget has to go on increasing.

A re-elected President Mitterrand will enjoy considerable prestige abroad as well as at home. If he proceeds to define a social-democratic, humanist future for Europe, based on shared defence combined with détente and disarmament, and liberal economic policies combined with generous social ones, it could prove more attractive to many Europeans than the alternative success story on offer - that of Mrs Thatcher's Britain.

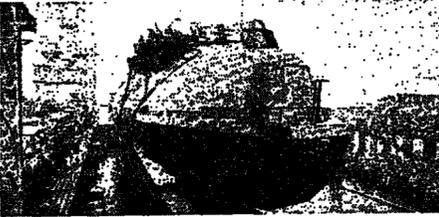
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Britain and France battle for lucrative Canadian nuclear submarine contract

Hunter-killers come to market

By David Owen in Toronto, David White and Lynion McLain in London, and Paul Betts in Paris



A Trafalgar class submarine of the type Vickers hopes to sell to Canada under construction at Barrow in Furness in northern England

THERE HAS never been a contract battle like it. That much is certain, because there has never been a market-place for nuclear-propelled submarines. But the decision awaited from Canada on the purchase of up to 12 such boats, of either British or French design, in a deal that could be worth at least \$350m (US\$450m) still has a number of question marks hanging over it.

Canada's sovereignty in Arctic waters and also to be able to patrol in the Atlantic and Pacific. Britain believes its present Trafalgar class submarines, which at 85 metres are much longer than the French equivalent, are better suited for extended periods under the ice for a variety of reasons, ranging from comfort to the effectiveness of the sonar. Officials also said the US would prefer British-design submarines for operating in conjunction with its own.

vote would be necessary to derail a Presidential recommendation. According to one Senate spokesman, this will probably depend on the precise terms in which the Administration phrases its request.

Decision on Rover sale attacked by French air chief

BY PAUL BETTS IN PARIS

THE INDUSTRIAL logic behind the British Government's decision to sell the Rover car group to British Aerospace was attacked yesterday by Mr Henri Martre, the chairman of Aerospatiale, the French state aerospace group.

THE LEX COLUMN

Fear and greed in Europe

For Europe's business community 1992 is not so much a date in the calendar, more a state of mind. Throughout much of Europe, and especially in the UK, that state of mind is confusion - but a confusion which is increasingly giving way either to a faintly pleasurable sense of excitement, or to a deep foreboding.

Table with 2 columns: 1992 and recent European Linkages, listing companies like Nestlé, Compagnie de Midi, etc.

Expand and survive Even in the UK, while the securities industry seems to be approaching 1992 from a position of relative strength - and has built on it by acquiring or taking shareholdings in a number of French banks - the clearing banks seem uncertain whether to view 1992 as an opportunity or a threat. Like many of their continental competitors, they appear to be inclining to the motto, expand and survive. The danger, across the continent, is that the prospect of a single market will force the pace of such expansion, combining with the factors of relative strength - and high corporate liquidity and low valuations to drive a pan-European takeover wave which companies may still regret once 1993 has come and gone.

De Benedetti group captures Romagnolo

BY ALAN FRIEDMAN IN MILAN

MR CARLO DE BENEDETTI has scored a dramatic victory over a Fiat-led coalition in a battle for control of Credito Romagnolo, Italy's second-largest private bank.

struggle for the 193-branch Romagnolo was thus waged by two opposing shareholder coalitions, backed by Mr De Benedetti on the one hand and by Mr Agnelli's Fiat group on the other.

shouting, whistling and booing. The result of the voting finally came through at 3.30am, at which point Mr De Benedetti was telephoned at home in Turin and woken up with the news of his success.

Pravda letter calls for reform

Continued from Page 1

senior official in the Aviation Ministry and Party member since 1972, says that neither Mr Khrushchev nor Mr Brezhnev, the former Soviet leaders, wished to give up the power concentrated in their hands, thanks to the system they inherited from Stalin.

Global phenomenon

For the corporate sector, that is probably neither here nor there. The spirit of liberalisation and deregulation which has inspired the 1992 ideal, is, of course, as much a global as a European phenomenon. In many, if not most EC countries, the restructuring needed to make Europe a global competitor is already in train, born of the recession of the early 1980s and a desire to escape decades of inferior economic performance.

Competitive threat

Yet if France feels it has much to fear from the deregulation of financial services, how much more the distorted markets of Spain and Italy, where price competition could lead to a severe decline in profitability. Corporate activity in both countries is likely to increase as the continent's larger and more efficient players go for Europe's softer targets. But in Italy at least, such activity will be severely limited by the size of the equity market - only 5 per cent of mergers and takeovers over the past five years have been handled on the exchange - and by the concentration of shareholdings in very few hands.

Enormous opportunities will exist for the competitive to win market share in sectors as diverse as insurance, telecommunications, even engineering - especially in areas now dominated by public procurement. But there seems little doubt that the biggest winner in 1992 will be 320m European consumers, not the odd few million investors. Shareholders should beware the words which trip lightly off the corporate tongue where 1992 is concerned; and as a rule of thumb, they may do better with the bid targets than with the bidders.

Airlines buy into Apollo ticket system

BY RODERICK ORAM IN NEW YORK

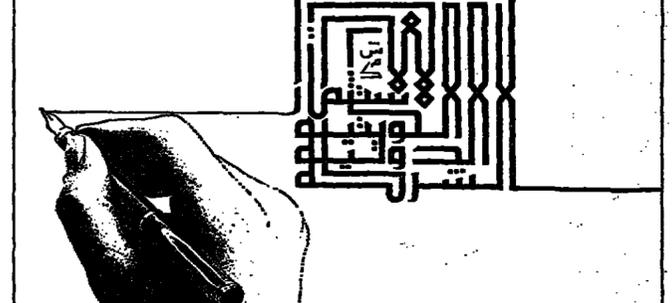
FOUR EUROPEAN and one US airline are to pay \$500m for a 49.9 per cent stake in the Apollo computer reservation system owned by Allegis, parent company of United Airlines.

Typically, the systems carry information on most airlines, not just those of their owners. Airlines also use the systems as sources of management information. For example, they help the companies juggle their complex fare structures to maximise loads and revenues.

A stiff fight between competing US systems to sign up travel agents resulted in a congressional inquiry last year about marketing, fees and other operational aspects.

IN INTERNATIONAL INVESTMENT, THIS IS OFTEN THE SHORTEST DISTANCE BETWEEN TWO POINTS.

These initial contracts are worth about a quarter of the \$1.5bn cost of developing the new missile.



UK seamen's union faces further legal restrictions

Continued from Page 1

Sealink said sequestration was the "inevitable outcome" of today's hearing, and NUS leaders were yesterday virtually resigned to the prospect. A union spokesman said: "We accept that it's likely to happen and we are ready for it."

Opoc split over exports

Continued from Page 1

more important to study the (non-Opec) offer seriously and deliberately and arrive at an arrangement which can last and has the hope of being beneficial on a long-term basis."

Oil traders reacted swiftly to the failure of Opec to reach any agreement. June futures for West Texas Intermediate crude on the New York Mercantile Exchange were yesterday off 22 cents at \$17.21 in midday trading. Brent crudes were quoted below \$16 yesterday in Europe, off roughly 70 cents from Friday's close. However, few traders were working due to the holiday in London.

World Weather

Table with columns for location, temperature, and weather conditions.

UK seamen's union faces further legal restrictions

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Advertisement for Kuwait International Investment Company, featuring Arabic text and company details.

INTERNATIONAL CAPITAL MARKETS

UK GILTS

Interest focuses on international scene

JUST OVER a week ago there was a modest downgrading of gilt-edged securities. The narrow trading range in which the longer-dated securities had been stuck since early February was, in price terms, marked down.

Expressed as a yield, Treasury 11 1/2 per cent 2008/07s now seem to find resistance at about 9.30 per cent at the top end of the range, and buying support at about 9.45 per cent.

On Friday, the better than anticipated March trade figures helped the long end but the figures were not enough for the market to judge that anything fundamental had changed in the world. The outlook is still profoundly clouded and the data still convey a conflicting story.

In the absence of confidence at home and any significant economic data forthcoming, it is little wonder that many in the market began to turn their attention to developments on the international scene in a search for a guide to short-term trading.

A view is taking root that there is a better than even chance the authorities in the US, Japan and West Germany may be about to engineer a rise in short-term interest rates. As most economic data released this year have shown, the world economy is far more robust than policy makers dared to hope in the wake of October's stock market collapse.

Over the weekend, press reports from Paris suggested that economists at the Organisation for Economic Co-operation and Development had reassessed their December economic forecasts. Growth in the 24 member states of the OECD is now expected to be 3 per cent this year, compared with the initial forecast of 2 1/2 per cent. Next year it is expected to be 2 1/2 per cent compared with 1 1/2.

It appears that this extra growth will largely be fuelled by domestic consumption. This has been anticipated by most principal bond markets, which are also worried that with extra consumption comes the threat of higher inflation rates.

Coincident with this is a growing realisation within the leading central banks that monetary policy may be a little too loose. It seems that the Bank of England is not alone in feeling that a slightly higher level of interest rates would not be inappropriate.

Monetary growth in West Germany is running ahead of target. Whatever one's views on the need for Germany to grow at a more rapid pace than it is currently doing, statements last week by senior German officials suggest that a modest tightening may be in prospect.

A change in the Bundesbank's fixed-rate repurchase agreement, which could occur today, would be a signal to the market that it wants higher money market rates. The "repo" rate is currently 8 1/2 per cent.

Japan is in a similar position. Money supply (M2+CDs) grew at more than 12 per cent in the first quarter, compared with 10 per cent in the same period last year. There are suggestions that the Bank of Japan is concerned about the inflationary implications of this growth, although an increase in the discount rate in the near term is not thought likely.

In the US there are signs that the Federal Reserve may be about to engage in "tombstoning" — a discreet manipulation of short-term interest rates without an official gloss — in a move to firm the monetary stance in the face of inflation concerns. Such a move could see Fed funds rise from about 6.5 per cent to 7 per cent.

What does this imply for the gilts market? In fact, the authorities in the US, Japan and West Germany react in the way outlined?

It is doubtful whether foreign investors would move back into the US markets on the back of a policy tightening there, although the long end of the bond market could well benefit from the tightening.

In a scenario where the dollar weakens, international interest could well swing from sterling to the D-Mark and the yen. If such a change of focus leads to sterling easing back to the DM3.10 level and the Bank responding with a rise in base rates then the gilts market could well move ahead.

Recent doubts over the symmetrical nature of policy, which have been fuelled by the base-rate cuts, could be laid to rest. Given the frailty of the dollar and most equity markets, however, a large measure of doubt must be attached to the above scenario. Engineering a pain-free rise in interest rates would be required for such a manoeuvre, and no one knows beforehand if that can be guaranteed.

US MONEY AND CREDIT

Markets now worry about price and wage inflation

US CREDIT markets have an anxious week ahead as they prepare for an issue of US Government securities on Wednesday week that may need yet higher interest rates if it is to be sold.

The issue, which is thought likely to be of the order of \$26.25bn, must be marketed to investors who have been badly rattled over the last month by the US economy's continued ability to grow and create jobs.

The markets are now worried seriously about wage and price inflation for the first time since the stock market crashed in October. On the way to the auction, which is the Treasury's regular

to drive up long-term interest rates by over half a point to 9 per cent while the short-term interest rate most amenable to Fed treatment, the Federal funds rate, has moved its trading range up by almost as much to just under 7 per cent.

Mr Philip Braverman, a money market economist at Irving Securities, is one of many market analysts who think yields have some way to go yet to attract buyers, including Japanese investors who have had to contend with recent weakness in the dollar exchange rate. "Expect a 9 1/2 per cent long bond yield in the May refunding," he said over the weekend, "and a slight Fed nudge to 7 per cent, if, as is likely, there is a healthy rise in next Friday's report on non-farm payrolls."

At the close of last week, the Treasury's 30-year bond, which is the keystone measure of the market's long-term inflation rate, shed 1 1/4 in price to yield 9.11 per cent. This is the highest level since early January and half a point worse than the yield in mid-March when bond investors still hoped that the October crash had wounded the economy and that it would soon stumble and fall. New evidence last week said the economy was doing no such thing.

Actual growth, which was announced last week as 2.3 per cent in the first quarter, was nothing very striking. After all, this was half the rate of growth in the 1987 fourth quarter. But the bond markets set about analysing the first-quarter figures and found much to disturb them. First of all, the growth was going straight through to the purchaser and not into inventory building. Final sales were up 2.6 per cent while inventory accumulation fell away. Worse than that, domestic consumption was up 3.8 per cent.

These figures did not bother the market so much as a government report last Thursday showing a big fall in claims for unemployment insurance. During the week that ended April 16, claims fell to 275,000 which is the lowest level for a week without holidays for 15 years.

The claims figures may sound out-of-the-way, but they have been the subject of intense market interest this year as a signpost to the overall jobless rate. This has been running — at least for February and March — at a low 5.6 per cent. The claims figures made everybody revise their forecasts for this Friday's jobs rate. "We currently are looking for a gain in the 275,000 to 300,000 area, as the claims data are consistent with continued strong labour demand," said Smith Barney at the weekend. This would mean an unemployment rate of 5.5 per cent.

The market fears that the pool of unemployed workers is now too small for the economy at its current growth rates, and wages are bound to be bid up by managers to meet demand, particularly from export markets opened by the declining dollar. The threat has yet to materialise. Wage inflation has been broadly steady since mid-1986, though in the strong manufacturing sector, collective bargaining produced increases of 3.3 per cent in March, against 3.1 per cent in December, according to Salomon Brothers.

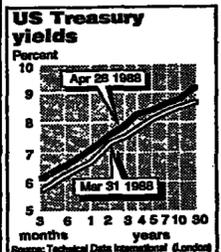
Add to this a good gain in the leading economic indicators for March — up 0.8 per cent — and yesterday morning's bullish report from purchasing managers and it is no wonder that credit markets have got themselves into a stew.

Apart from a small tightening of monetary policy at the end of March, the Federal Reserve has allowed inflationary expectations to build up in the markets without an attempt at reassurance. The markets are now betting that a strong employment report may force the Fed to come in and tighten policy. Nobody thinks the movement Mr Braverman cites a host of reasons for restraint, from the fact prices are not rising very

fast yet to problems in the Texas banking system. But it will be a tightening all the same.

The only significant economic report due for release this week is the employment data for April, which is due at 8.30am on Friday, according to Money Market Services, of Redwood City, California. The median estimate among economists is for a gain of 253,000 after a 262,000 increase in March. The 48 estimates range from 175,000 to 330,000. The civilian unemployment rate is expected to be between 6.5 per cent and 5.7 per cent.

James Buchan



quarterly refunding the markets will get word on Friday on just how many jobs were created in April. Traders and analysts expect the report to show another big increase in an economy where rates of unemployment are already historically low. This in turn could force the Federal Reserve to tighten monetary policy a jot to keep a hold on economic growth and inflationary pressures.

In the past six weeks, the continued growth in the economy has unsettled the market enough

to drive up long-term interest rates by over half a point to 9 per cent while the short-term interest rate most amenable to Fed treatment, the Federal funds rate, has moved its trading range up by almost as much to just under 7 per cent.

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Viag privatisation price fixed at DM210 a share

THE WEST GERMAN Government is selling its remaining 60 per cent stake in Viag, the energy, aluminium and chemicals group, for DM210 a share.

The sale of the 6.96m shares, 5.5m of which are owned by the Government and 1.46m by the KfW bank, will raise about DM1.46bn (\$879.5m).

Application forms to buy shares in the privatisation, which is being organised by a 51-bank consortium led by Deutsche Bank, will be available from

tomorrow. Viag shares closed just above the offer price at DM210.70 in Frankfurt yesterday.

The newly-privatised shares will carry a coupon entitling them to a share of Viag's 1987 profits.

Last month the company said its net profit rose 16 per cent to DM191m in 1987. It plans to raise its dividend to DM5.50 a share from DM5 a year earlier.

The Finance Ministry said Viag, which was partly privatised in June 1986, also intended to offer some workers shares.

Austrian Airlines to hold payout despite profits slip

AUSTRIAN AIRLINES, the state-owned national carrier which is due to be partially privatised in June, saw its 1987 profits fall, after taking into account reserves and investments, to Sch.107m (\$71.7m), compared with Sch.107m the year before.

Cash flow increased by 24 per cent to Sch.1,056m last year while the 6.5 per cent dividend paid in 1986 was maintained. The total will be shared with Sch.1.8bn was also unchanged.

The number of passengers carried increased by 15 per cent, to

2.2m. The airline, in which the Government owns a 99.3 per cent stake, will be partially privatised under the terms of a privatisation law which allows the state to retain at least a 51 per cent stake in state-owned industries.

On May 24, 24.8 per cent of the company, or 435,000 shares, each with a nominal value of Sch.100, will be offered to the public. The issue price will be announced on June 13.

The shares will be listed on the Vienna bourse from June 13.

FT/AIBD INTERNATIONAL BOND SERVICE

ISD BILLET	Yield	ISD BILLET	Yield	ISD BILLET	Yield	ISD BILLET	Yield
ALGERIA 10% 1991	10.00	ARGENTINA 10% 1991	10.00	AUSTRIA 10% 1991	10.00	BELGIUM 10% 1991	10.00
ALGERIA 10% 1992	10.00	ARGENTINA 10% 1992	10.00	AUSTRIA 10% 1992	10.00	BELGIUM 10% 1992	10.00
ALGERIA 10% 1993	10.00	ARGENTINA 10% 1993	10.00	AUSTRIA 10% 1993	10.00	BELGIUM 10% 1993	10.00
ALGERIA 10% 1994	10.00	ARGENTINA 10% 1994	10.00	AUSTRIA 10% 1994	10.00	BELGIUM 10% 1994	10.00
ALGERIA 10% 1995	10.00	ARGENTINA 10% 1995	10.00	AUSTRIA 10% 1995	10.00	BELGIUM 10% 1995	10.00
ALGERIA 10% 1996	10.00	ARGENTINA 10% 1996	10.00	AUSTRIA 10% 1996	10.00	BELGIUM 10% 1996	10.00
ALGERIA 10% 1997	10.00	ARGENTINA 10% 1997	10.00	AUSTRIA 10% 1997	10.00	BELGIUM 10% 1997	10.00
ALGERIA 10% 1998	10.00	ARGENTINA 10% 1998	10.00	AUSTRIA 10% 1998	10.00	BELGIUM 10% 1998	10.00
ALGERIA 10% 1999	10.00	ARGENTINA 10% 1999	10.00	AUSTRIA 10% 1999	10.00	BELGIUM 10% 1999	10.00
ALGERIA 10% 2000	10.00	ARGENTINA 10% 2000	10.00	AUSTRIA 10% 2000	10.00	BELGIUM 10% 2000	10.00
ALGERIA 10% 2001	10.00	ARGENTINA 10% 2001	10.00	AUSTRIA 10% 2001	10.00	BELGIUM 10% 2001	10.00
ALGERIA 10% 2002	10.00	ARGENTINA 10% 2002	10.00	AUSTRIA 10% 2002	10.00	BELGIUM 10% 2002	10.00
ALGERIA 10% 2003	10.00	ARGENTINA 10% 2003	10.00	AUSTRIA 10% 2003	10.00	BELGIUM 10% 2003	10.00
ALGERIA 10% 2004	10.00	ARGENTINA 10% 2004	10.00	AUSTRIA 10% 2004	10.00	BELGIUM 10% 2004	10.00
ALGERIA 10% 2005	10.00	ARGENTINA 10% 2005	10.00	AUSTRIA 10% 2005	10.00	BELGIUM 10% 2005	10.00
ALGERIA 10% 2006	10.00	ARGENTINA 10% 2006	10.00	AUSTRIA 10% 2006	10.00	BELGIUM 10% 2006	10.00
ALGERIA 10% 2007	10.00	ARGENTINA 10% 2007	10.00	AUSTRIA 10% 2007	10.00	BELGIUM 10% 2007	10.00
ALGERIA 10% 2008	10.00	ARGENTINA 10% 2008	10.00	AUSTRIA 10% 2008	10.00	BELGIUM 10% 2008	10.00
ALGERIA 10% 2009	10.00	ARGENTINA 10% 2009	10.00	AUSTRIA 10% 2009	10.00	BELGIUM 10% 2009	10.00
ALGERIA 10% 2010	10.00	ARGENTINA 10% 2010	10.00	AUSTRIA 10% 2010	10.00	BELGIUM 10% 2010	10.00

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May, 1988

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UK COMPANY NEWS

David Lascelles takes a look at the funding structure of the Chunnel project

A mounting problem for Eurotunnel treasurers

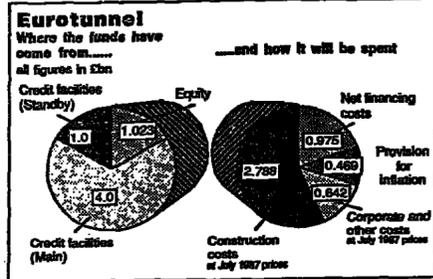
AS THE Eurotunnel inches its way out under the Channel, a task of a different order is looming at the company's UK headquarters in Victoria: how to manage its enormous cash mountain.

Eurotunnel has just over £6bn in financial resources, of which £1bn is equity from investors with the rest in the form of credit facilities with 200 banks. The challenge facing the group's treasurers is how to minimise the financial costs of the project by using sophisticated modern-day financial techniques.

Nearly £1bn of the budgeted cost of the tunnel is for servicing loans, so a reduction of only 1 per cent would produce savings of several million pounds.

Mr Rory Macnamara, a merchant banker from Morgan Grenfell who has been seconded temporarily to work out a financial strategy, believes that Eurotunnel funding presents a unique challenge to the City to come up with new ideas.

The bank facilities, which consist of six tranches in sterling, French francs and US dollars, include £2.5bn in the form of letters of credit and guarantees. All are at floating rates of interest based on the London Interbank Offered Rate (LIBOR). None



of it has been drawn down so far because the loan agreements say that Eurotunnel must spend £700m of its equity money first; that will probably happen by the end of this year.

There are three ways in which Eurotunnel will try and optimise its financial management.

① First, by trying to tap cheaper sources of finance than those provided in the loan agreements. It could do this by using the strong credit backing of its banks to go out and borrow elsewhere, notably in the commercial paper market where top industrial names are able to fund themselves more cheaply than many banks. The currency swap market might also offer opportunities to obtain cheaper funds by, for example, borrowing yen, and swapping them into sterling. Leasing is another possibility.

Any money that Eurotunnel can obtain at less than LIBOR would represent a net saving, even taking into account the fee that Eurotunnel would have to pay its banks for their guarantee.

② Second, by creating a more sophisticated interest rate profile to match the project's characteristics. By using the swaps market, the company could exchange its floating rate loans for fixed

rate ones, for example. Hedging techniques in financial futures and options will also allow the company to take advantage of sudden openings in the market and protect itself against adverse rate movements.

③ Third, by creating a maturity structure for its loans that coincides more closely with its cash flow projections. The project's spending will rise steadily between now and a peak in 1991-92 when it will tail away again towards the completion in 1993. Loan repayments will start once the tunnel is up and running. But while there is therefore a temptation to push loan maturities out as far into the 1990s as possible, Eurotunnel wants to avoid a rush of repayments in the middle of the next decade because investors will be hankering for dividends by then.

Mr Macnamara believes that there may be opportunities to create a form of index-linked financing because of the close relationship that is likely between Eurotunnel's revenues and the

rate of general price increases. Nearly half the revenues will come from the railways whose payments will be linked to inflation. The remainder will come from the vehicle shuttle, and historically cross-Channel ticket prices have risen in line with inflation.

Not that Eurotunnel expects inflation to be a major factor. The project assumes a small increase in inflation during the construction period, from 4.5 per cent to 6 per cent. Ideally, inflation should be low during the tunnelling phase to keep down costs, and then rise after completion to maximise revenues. If the trend is the reverse, Eurotunnel could get squeezed.

There are few if any models for Eurotunnel to go by as it sets about this task. Most other major infrastructure projects around the world have been government-backed or supported by major corporations, like North Sea oil. Eurotunnel is on its own.

Mr Macnamara has been talking to a number of UK, French and US banks to get ideas for the financial plan which he must present to his board in July. But he has not exactly been overwhelmed by bankers eager to sell their services. "Very few

Rbt. Fleming builds stake in Courtaulds

BY ALICE RAWSTHORN

Robert Fleming, the London merchant bank, has been identified as the investor which has built up a substantial shareholding in Courtaulds, the textiles and chemicals group, in recent weeks.

Mr Richard Laphorne, Courtaulds' finance director, said yesterday that the group discovered late last week that Fleming had amassed a significant stake. It estimates that the bank acquired at least 3 per cent of Courtaulds' equity in the three weeks to April 14, channelling its buying through Citicorp Scrimgeour Vickers.

Courtaulds has monitored its share register closely since 1985 when Hanson Trust discovered a sizeable holding. But on April 14, concerned by the volume of trading, it invoked the Companies Act to discover the beneficial ownership of shares held in nominee accounts. This process identified Fleming as the chief buyer since March 24.

The pace of trading in Courtaulds has since intensified, as the group has become engulfed by bid speculation. Last week its share price rose from 352p to 386p, gaining 32p on Tuesday alone.

Last Thursday Courtaulds again invoked the Companies Act to identify the cause of the heavy trading since April 14 and to see whether Fleming had added to his holding. The results should be available within the next few days.

Mr Laphorne said that Courtaulds had received no indication from Fleming as to why it had assumed the stake; whether in preparation for a bid or as a long-term investment. Nor did Courtaulds know, he said, if Fleming was buying on another investor's behalf. Speculation in the weekend press suggested that Fleming was acting for Mr Kerry Packer, the Australian entrepreneur. None from Fleming was available to comment yesterday.

Courtaulds is generally regarded as one of the best managed industrial groups in the UK. Nevertheless its shares — historically at a discount to the stock market — almost halved in value after the stock market crash last autumn.

Daunting Anglo-French package for shareholders to read

THE 112,000 British-based shareholders in Eurotunnel received some weighty reading last week.

Through their letter boxes tumbled a 126-page annual report — Eurotunnel's first — to say nothing of the 31-page progress report, two proxy cards entitling them to vote at the annual meetings of both the French and English companies, plus a host of ancillary information.

If shareholders found the package daunting, Eurotunnel itself confesses that compiling the contents had been anything but a piece of cake. It had, for example, drawn up four proxy cards — two in each language — to meet the different permitted proxy arrangements in Britain and France and in total had published 14 separate documents. These, in turn, had been bundled up into

eight different packages.

Total costs of the exercise were estimated very roughly at £750,000 — perhaps three times the figure which might have been

With this Herculean task behind it, Eurotunnel is naturally anxious that private shareholders should not be deterred by the awesome transnational nature of the information — in particular, the accounts themselves. Here, it explains, the layout is really quite simple.

In the first 34 pages — in English on the left-hand side and in French on the right — there is a set of combined accounts for all the major companies on both sides of the Channel which comprise the Eurotunnel Group. (The only companies excluded from these figures are Eurotunnel Developments S.A. and Eurotunnel Services GIE whose activities were not significant.)

Next comes the required statutory accounts for the two French companies, Group Eurotunnel S.A. and Eurotunnel S.A. Last of

all are the corresponding required accounts for the British company, Eurotunnel plc.

It is the combined accounts, stresses Mr Graham Corbett, financial adviser to the co-chairmen of Eurotunnel, which offer shareholders the best guide to events at their company overall.

Yet compiling these figures has not been a simple matter of addition; accounting rules clearly differ on the two sides of the Channel, so Eurotunnel has taken common sense as its guide. "Essentially, we have created our own accounting convention," says Mr Corbett.

Take, for example, the relatively simple matter of directors' salaries. The details required in British accounts are considerably more fulsome than in French accounts. On page 56 in the Eurotunnel plc accounts there is the

standard breakdown of the number of salaries in certain ranges, details of the chairman's salary and that of the highest-paid director.

French accounts, and gives a single figure for total directors' emoluments for the combined group.

But is all this a one-off headache for Eurotunnel or — with 1992 suddenly the new buzzword — does it have broader implications?

Mr Corbett tends towards the latter view. "If you believe Eurotunnel is a trail blazer for international projects spanning national boundaries, then the concept of the European company begins to take on real attractions."

If so, he suggests, the accounting approximations of Eurotunnel's combined accounts may be the only practical approach. "It's highly unlikely that there will be anything like harmonisation this century," he speculates. "A third route is really the only option."

Beazer extends offer

BY FIONA THOMPSON

Beazer, the UK housebuilding and construction group, has extended until midnight, New York time, this Friday May 6, its tender offer for all outstanding shares of Koppers, the US aggregates group, for which it has launched a \$1.7bn bid.

Owners of 17.17m Koppers common shares have validly tendered for the Beazer offer. This repre-

sents 60.7 per cent of the total common shares, which Beazer already owns, via BNS, its bid vehicle, 7.4 per cent of the common shares.

However, such tenders can be withdrawn and the real battle for Koppers is taking place in the US courts where the legal complications of the case are being sorted out in three separate court cases.

Rentokil £1m expansion

BY FIONA THOMPSON

Rentokil, the environmental services and property care group, has acquired the privately-owned Gardenaire Natural Plants Decor of Bath for approximately £1m.

The acquisition boosts Rentokil's position in the expanding field of plant rental, maintenance and interior landscaping as it already owns Plants at Work and

AG Rentplant. Gardenaire has a turnover in excess of £1m.

Mr Clive Thompson, chief executive of Rentokil, said: "In the last two years we have created a completely new business with a turnover of more than £2m which will be a key part of our environmental services activities."



British Assets

Net assets per 25p share of British Assets Trust stood at 81.4p at March 31, a downturn of 9.7p on the figure standing at end-March 1987.

Earnings emerged at 1.5p (1.09p) and a second interim of 0.675p makes 1.3p (1.15p) to date. The trust is committed to total dividend of at least 2.7p (2.35p).

Northern Foods stake

BY FIONA THOMPSON

Northern Foods, the Hull-based dairy and food group, confirmed last night that 5.1m shares on its register were unaccounted for, but could not say whether speculation that Hazlewood Foods, the fast-growing food manufacturing group, had acquired a 3 per cent stake in Northern was correct.

The 5.1m shares, representing 2.9 per cent, were in nominee names and the company did not know who the beneficial owners were, a Northern Foods spokesman said.

Northern reported pre-tax profits of £75.2m for the year to March 31, 1987.

FT Share Service

Associated Nursing Services (Section: Industrials).

Bank Leumi (UK) (Banks).

Brown & Jackson (Stores).

GT Venture Investment Co. (Trusts, Finance, Land).

Rights & Issues Inv. Trust Inc. (Investment Trusts).

Transrap Holdings (Chemicals).

Saatchi & Saatchi buy

Saatchi & Saatchi, advertising and business services group, is to pay up to \$7m (£3.2m) for Creative Displays, a Chicago-based sales promotion company. Initial consideration of \$3.8m may be followed by payments linked to profits up to March 1992.

In the year to February, Creative Displays reported adjusted pre-tax profits of \$600,000. Saatchi is acquiring net tangible assets estimated at \$800,000.

West German Banking, Finance & Investment

The Financial Times proposes to publish this survey on:

12th July

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SENNAH RUBBER COMPANY PLC

PRELIMINARY PROFIT STATEMENT — YEAR ENDED 31 DECEMBER 1987 (UNAUDITED)

1. Dividends and interest received	1987	1986
	841,557	866,918
2. Profit before taxation	608,776	600,458
3. Taxation — UK	(3,881)	(2,601)
— Overseas	(125,624)	(126,794)
4. Profit attributable to members	480,261	671,063
5. Proposed dividend (40p per share)	(240,000)	(240,000)
	240,261	431,063
6. Undistributed profits brought forward	2,872,569	2,441,506
	£3,112,830	£2,872,569
7. Earnings per ordinary share	80p	112p

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Frankfurt/Main, May 1988

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SPONSORED SECURITIES

ISIN	Company	Price	Change	Div (%)	Yield (%)	P/E
6875	As. Brt. Ind. Ord.	204nd	+4	6.9	4.4	7.6
580	As. Brt. Ind. CILS	204nd	+4	10.8	4.9	-
3992	B&B Design Group (US\$)	47	-3	2.1	4.7	7.5
105062	Barclay Group	161	-1	2.7	17	27.5
8157	Brp Technologies	141nd	-1	5.2	37	10.2
993	CI Group Ordinary	25	0	11.5	4.5	6.5
1625	CI Group 11% One Prof	130	0	15.7	12.1	-
16740	Caribbean Ord	137nd	+3	6.1	4.5	9.2
763	Caribbean 7.5% Pref	109	+5	10.3	9.4	-
4040	Georg East	228	0	3.7	1.7	5.7
6612	Isis Group	83	+6	-	-	-
9165	Jackson Group	88	0	3.4	3.9	9.7
26122	Multinova N.V. (Netherlands)	335	0	10.4	3.1	13.3
428	Robert Jordan	42	-4	-	-	1.9
5080	Scrutton	124nd	0	5.5	4.4	37.8
5482	Tony & Carlisle	200	0	6.6	3.3	9.7
3442	Trenton Holdings (US\$)	80	0	2.7	3.4	8.6
1628	United Europe One Prof	182	0	8.0	1.4	-
6137	W. S. Venter	277	-3	16.2	5.6	7.9

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FINANCIAL TIMES STOCK INDICES

	Apr. 29	Apr. 28	Apr. 27	Apr. 26	Apr. 25	Apr. 22	High	Low	Since Compilation
Government Sec.	90.05	89.70	90.03	89.99	89.89	91.01	91.43	86.97	127.4
Fixed Interest	97.57	96.92	97.25	96.78	97.30	97.75	98.31	94.34	49.18
Ordinary	2443.9	2444.7	2442.9	2431.3	2413.3	2411.4	2478.7	1949.6	50.53
Gold Mines	206.4	211.1	209.4	207.1	207.1	205.7	312.5	205.7	49.4
FT-Act All Share	928.19	928.28	929.14	926.12	916.25	914.55	951.46	870.19	794.7
FT-SE 100	1802.2	1804.4	1806.7	1800.8	1771.6	1771.6	1855.5	1694.5	243.4

UK COMPANY NEWS

Anthony Moreton looks at Iceland Frozen Foods expansion plans

Growing in a sophisticated way

INSIDE THE giant 28m freezer store that Iceland Frozen Foods is to open at its Deeside headquarters in North Wales tomorrow it is colder than a Canadian winter. The working temperature will hover around minus 22 degrees Fahrenheit, 64 degrees of frost.

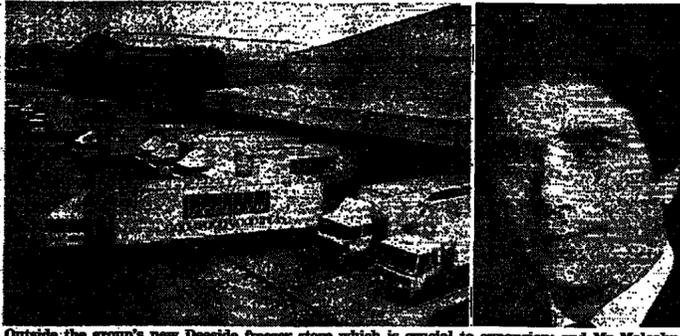
But for Malcolm Walker, chairman of the fast-growing frozen food chain, life could not be simpler. The store will move them double the space available to supply the group's 170 shops around the country and, together with existing ones, will provide the capability of supplying 500 outlets as the group expands.

In March, Iceland, which is based about 100 yards inside the Welsh border and in sight of the enormous Shotton steelworks, posted a 41 per cent jump in pre-tax profits to £7.22m on a turnover up 34 per cent to £155m, underlining the encouraging notes City analysts have been making about the company.

Mr Philip Dorgan, of brokers Scringsour Vickers, says that the group's "pursuit of excellence" means that "the recent heavy spate of investment has left them quite capable of further rapid, and highly profitable, expansion, to create a truly national chain of stores."

Iceland began life when Mr Walker, then 23, and his colleague, Mr Peter Hinchcliffe, were trainee managers with Woolworth. One Saturday night they bought a load of strawberries and sold them the next day from a roadside stall. Woolworth did not like this entrepreneurship, the two left and started their own shop, and then another, and another.

The group has built its growth on the twin policy of acquisitions and store openings. It has become, with Bejam, one of the two major freezer businesses in Britain. There the comparison ends, Bejam, with over 260 outlets, is heavily concentrated in the prosperous South East of



Outside the group's new Deeside freezer store which is crucial to expansion: and Mr Malcolm Walker, chairman.

England whereas Iceland's main trading areas are the North West, and South Wales. It has 18 outlets in Liverpool alone.

Mr Walker, 42, who exudes enthusiasm and energy in equal proportions, looks anxiously at the territory Bejam occupies. "We would love to be in the Home Counties," he says. "It's magic down there. Bejam has 96 of its stores in London and we have about 20. It's a more sophisticated selling area and there's greater value added on what we would sell there. Our best-selling product in our Fulham shop is chicken Kiev. In Jarrow, we'd sell about three a week."

A merger might therefore seem the obvious way in to London for Iceland, especially as it is now becoming increasingly difficult for the company to buy competing chains, as it did last year with the acquisition of Fulham Frozen Foods (actually a group based in Doncaster, Yorkshire) with eight outlets, Igloo Freezer Foods with eleven and Freezeway, with five.

But Mr Walker denies constant market rumours that he is

where these contributed about a quarter of turnover.

"But we have pulled back a little recently," Mr Walker admits, "partly because we did not like the look of the shelves in the stores." He declines that the grocery business brought him into direct - and difficult - competition with the supermarket giants and their enormous buying power, merely saying "we are not a supermarket company."

His strategy is to continue to push turnover through a policy of new-store openings and, where possible, to increase the size of the store. Last year the group opened 19 and acquired a net 17 and the target this year is to add 25 to 30. Iceland is more or less on course with five in the first three months.

Within the stores, the plan is to move increasingly into more sophisticated lines offering greater profit margins. The days when Iceland concentrated on peas and fish fingers for the freezer in the garage have long gone.

Mr Walker says, for example that it now sells 14 types of potato product alone and last year introduced nearly 250 new lines. "In the US, consumption of freezer foods is two and a half times that in Britain. As we move in their direction Iceland can only benefit."

The new cold store is crucial to this expansion. Iceland supplies all its shops from Deeside and there are tight computer controls not only on finances, giving a complete picture of group sales and profits by the Tuesday following each week's trading, but also on orders.

A state-of-the-art picking system has been installed which allows orders to be received, processed and on their way overnight.

All this means a potential for growth which is admired in the City. The new distribution facilities will mean higher depreciation and interest charges, but Mr Mark Josefson, an analyst at Shearson Lehman Securities, is still forecasting earnings growth of 15 per cent this year, and a fresh acceleration in 1989.

where these contributed about a quarter of turnover.

"But we have pulled back a little recently," Mr Walker admits, "partly because we did not like the look of the shelves in the stores." He declines that the grocery business brought him into direct - and difficult - competition with the supermarket giants and their enormous buying power, merely saying "we are not a supermarket company."

His strategy is to continue to push turnover through a policy of new-store openings and, where possible, to increase the size of the store. Last year the group opened 19 and acquired a net 17 and the target this year is to add 25 to 30. Iceland is more or less on course with five in the first three months.

Within the stores, the plan is to move increasingly into more sophisticated lines offering greater profit margins. The days when Iceland concentrated on peas and fish fingers for the freezer in the garage have long gone.

Mr Walker says, for example that it now sells 14 types of potato product alone and last year introduced nearly 250 new lines. "In the US, consumption of freezer foods is two and a half times that in Britain. As we move in their direction Iceland can only benefit."

The new cold store is crucial to this expansion. Iceland supplies all its shops from Deeside and there are tight computer controls not only on finances, giving a complete picture of group sales and profits by the Tuesday following each week's trading, but also on orders.

A state-of-the-art picking system has been installed which allows orders to be received, processed and on their way overnight.

All this means a potential for growth which is admired in the City. The new distribution facilities will mean higher depreciation and interest charges, but Mr Mark Josefson, an analyst at Shearson Lehman Securities, is still forecasting earnings growth of 15 per cent this year, and a fresh acceleration in 1989.

TESCO PLC

(Registered in England No. 445790)

Notice of a meeting of the holders of the £115,000,000 4 per cent. Convertible Bonds 2002 (the "Bondholders" and the "Bonds" respectively)

In accordance with the terms and conditions of the Bonds, notice is hereby given that a meeting of the Bondholders will be held at Tesco House, Delamare Road, Cheam, Herts. EN8 9EL, on Wednesday, 25th May, 1988 at 3 p.m., for the purpose of considering and, if thought fit, passing the following Resolution which will be proposed as an Extraordinary Resolution:

EXTRAORDINARY RESOLUTION

THAT this meeting of the holders of those of the £115,000,000 4 per cent. Convertible Bonds 2002 of Tesco PLC now outstanding (the "Company" and the "Bonds" respectively) constituted by the Trust Deed dated 25th March, 1987 (the "Trust Deed") made between the Company and Guardian Royal Exchange Assurance plc (the "Trustee") as trustee for the holders of the Bonds (the "Bondholders") hereby: (1) generally and unconditionally authorises and gives consent to the Company at any time and from time to time to make market purchases (within the meaning of Section 153(3) of the Companies Act 1985) on the Stock Exchange in London of Ordinary Shares of 5p each in the capital of the Company for cancellation subject to and in accordance with any authority from time to time granted by resolution of its shareholders PROVIDED THAT the minimum price which may be paid for such shares is the par value of such shares from time to time and the maximum price which may be paid for such shares is an amount equal to 5 per cent. above the average of the middle market quotations therefor as derived from The Stock Exchange Daily Official List for the 10 business days before the purchase is made, in each case exclusive of expenses; (2) sanctions and approves each and every modification or abrogation of the provisions of the Trust Deed and of the rights attaching to the Bonds and each and every compromise or arrangement in respect of the rights of the Bondholders and of the holders of the Coupons appertaining to the Bonds as it or they may be involved in the implementation of any such purchases and cancellations; and (3) authorises the Trustee to execute in, execute and do any act, document or thing to give effect to such authorisation, consent, sanction and approval and each and every such modification, abrogation, compromise or arrangement.

Dated 3rd May, 1988 Registered Office: Tesco House, Delamare Road, Cheam, Herts. EN8 9EL

By Order of the Board, M. J. Bonall Secretary

Copies of a letter dated 27th April, 1988 from the Chairman of the Company, giving details of the proposed purchase by the Company of its own shares, are available for collection, and copies of the Trust Deed constituting the Bonds are available for inspection, by Bondholders in each case during normal business hours on any weekday (excluding Saturdays and public holidays) at the offices of Phillips & Drew Limited, 120 Moorgate, London EC2M 6XP and the specified offices of the Paying and Conversion Agents set out below up to and including the date of the meeting and at the meeting itself. In that letter, the Company is seeking its shareholders' and convertible stockholders' authority to make market purchases of up to 74,169,254 of its Ordinary Shares subject to the price limitations set out in the above Extraordinary Resolution, such authority, in the case of the shareholders, to expire at the conclusion of the Company's 1988 Annual General Meeting. The Trust Deed provides that such purchases require the consent of the Bondholders by Extraordinary Resolution. The consent contained in the above Extraordinary Resolution will not require annual renewal or be limited to purchases of an overall maximum number of Ordinary Shares in order to relieve the Company of the administrative burden of convening further meetings of Bondholders.

In accordance with normal practice the trustee for the Bondholders, Guardian Royal Exchange Assurance plc, expresses no opinion as to the merits of the above Extraordinary Resolution. It has, however, authorised it to be stated that, on the basis of the information contained herein and in the letter referred to above, it has no objection to the firm in which such Extraordinary Resolution is presented to the Bondholders for their consideration.

The quorum for the meeting is two or more persons present holding Bonds or voting certificates or being proxies and holding or representing in aggregate a clear majority of the principal amount of the Bonds for the time being outstanding. If no quorum is present the meeting is required to be adjourned to a date between 14 and 42 days thereafter.

The Extraordinary Resolution, if duly passed, will be binding on all Bondholders whether or not they were present or represented at the meeting and whether or not they voted in favour. If the Extraordinary Resolution requires a majority consisting of not less than three-fourths of the votes cast in respect of it, whether on a show of hands or on a poll.

A Bondholder wishing to attend and vote at the meeting in person must produce at the meeting either the Bonds, or a valid voting certificate or valid voting certificate issued by a Paying Agent relative to the Bonds, in respect of which he wishes to vote.

A Bondholder not wishing to attend and vote at the meeting in person may either deliver his Bonds (or voting certificate) to the person whom he wishes to attend on his behalf or give a voting instruction on a voting instruction form obtainable from the specified offices of the Paying Agents set out below instructing a Paying Agent to appoint a proxy to attend and vote at the meeting in accordance with his instructions.

Bonds may be deposited with any Paying Agent or (to the satisfaction of such Paying Agent) held to its order or under its control by CEDEL S.A. or Morgan Guaranty Trust Company of New York, Brussels Office, as operator of the Euro-clear System or any other person approved by it, for the purpose of obtaining voting certificates or, until the time being 48 hours before the time appointed for holding the meeting, but not thereafter, giving voting instructions in respect of the meeting. Bonds so deposited or held will be released (i) at the conclusion of the meeting or (ii) upon the surrender of the voting certificate or (iii) upon the surrender, not less than 48 hours before the time for which the meeting is convened, of the voting instruction receipt(s) issued in respect thereof and the giving of written notice by the relevant Paying Agent to the Company at its registered office at least 24 hours before the time appointed for holding the meeting of the necessary amendment to the block voting instruction.

Every question submitted to the meeting will be decided on a show of hands unless a poll is duly demanded by the Chairman of the meeting or by the Company or by the Trustee or by two or more persons present holding Bonds or voting certificates or being proxies and holding or representing in the aggregate not less than one-fifth part of the principal amount of the Bonds then outstanding. On a show of hands every person who is present in person and produces a Bond or voting certificate or is a proxy shall have one vote. On a poll every person who is so present shall have one vote in respect of each £1,000 in principal amount of the Bonds so produced or represented by the voting certificate so produced or in respect of which he is a proxy.

PRINCIPAL PAYING AGENT AND PRINCIPAL CONVERSION AGENT

The Chase Manhattan Bank, N.A., Woolgate House, Coleman Street, London EC2P 2ED

OTHER PAYING AGENTS AND CONVERSION AGENTS

Chase Manhattan Bank Luxembourg S.A., 47 Boulevard Royal, Luxembourg
Banque Bruxelles Lambert S.A., 24 Avenue Marx, B-1050 Brussels
Credit Suisse Bank (Swiss), 63 Rue du Rhône, CH-1204 Geneva

WORLD SHIPPING & PORTS

The Financial Times proposes to publish a Survey on the above on

7TH JUNE 1988

For a full editorial synopsis and advertisement details, please contact:

CLARE REED

on 01-248-8000 ext 3365 or write to her at:

Bracken House, 10 Cannon Street London EC4P 4BY.

U.S. \$50,000,000 Banco Latino Americano de Exportaciones, S.A.

Floating Rate Notes due 1990

In accordance with the provisions of the Notes, notice is hereby given, that for the six months interest period from April 29, 1988 to October 31, 1988 the Notes will carry an interest rate of 8 7/8% per annum. The amount payable on October 31, 1988 against Coupon No. 7 will be U.S. \$435.59 per \$1,000 principal amount of U.S. \$10,000 principal amount and U.S. \$4,335.59 for Bearer Notes of U.S. \$100,000 principal amount. U.S. \$435.59 will be payable on each U.S. \$10,000 principal amount of Registered Notes.

By: The Chase Manhattan Bank, N.A., London, Agent Bank May 3, 1988

U.S. \$500,000,000 The Republic of Italy

Floating Rate Notes due 2005

In accordance with the provisions of the Notes, notice is hereby given that for the interest period from April 29, 1988, to May 31, 1988, the Notes will carry an interest rate of 7 7/8% per annum. The interest payable on the relevant interest payment date, May 31, 1988, will be U.S. \$63.33 per U.S. \$10,000 nominal amount in Bearer form (Coupon No. 33) or Registered form and U.S. \$1,583.33 per U.S. \$250,000 denomination in Bearer form (Coupon No. 33).

By: The Chase Manhattan Bank, N.A., London, Agent Bank May 3, 1988

MANUFACTURERS HANOVER AUSTRALIA LIMITED

A\$125,000,000

Guaranteed Floating Rate Notes due 1992

In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the Interest Period 29th April 1988 to 29th July 1988 has been fixed at 11.275% per annum. The Coupon amount will be A\$2,811.03 for the A\$100,000 denomination and will be payable on 29th July 1988 against surrender of Coupon No. 4

Manufacturers Hanover Limited Agent Bank

Queens Moat Houses P.L.C.



INTERNATIONAL HOTELIERS

"We have had an outstanding year - and the outlook is excellent"

- ◆ Pre-tax profits for 1987 up 66% to £24.8 million
- ◆ Earnings per share increased by 36%
- ◆ Dividend up 19% to 19p
- ◆ 117 hotels with 12,000 bedrooms spanning five European countries
- ◆ 5 new hotels with 659 bedrooms under construction
- ◆ Net assets per share up 22p to 100p
- ◆ "Exceptional progress" predicted

THE HOTEL NETWORK*

- ◆ United Kingdom - 77 hotels
- ◆ Netherlands - 21 hotels
- ◆ West Germany - 19 hotels
- ◆ Belgium - 4 hotels
- ◆ Switzerland - 1 hotel

*Including five under construction For copies of the 1987 Annual Report, please write to R.J. Walker, Company Secretary.

Queens Moat Houses P.L.C., Queens Court, 9-17 Eastern Road, Romford, Essex, FREEPOST RM1 1BR Telephone: 0708 25814 Telefax: 0708 25059 Telex: 8956720



NEW ISSUE This announcement appears as a matter of record only. APRIL 1988

C\$100,000,000



Export Development Corporation (An agent of Her Majesty in right of Canada)

Société pour l'expansion des exportations (Mandataire de Sa Majesté du chef du Canada)

9% Notes Due April 26, 1993

Issue Price 101 1/2%

- | | |
|--|--|
| Wood Gundy Inc. | Union Bank of Switzerland (Securities) Limited |
| Bank of Montreal Capital Markets Limited | Deutsche Bank Capital Markets Limited |
| McLeod Young Weir International | J.P. Morgan Securities Ltd |
| SBCI Swiss Bank Corporation Investment banking | |
| Amsterdam-Rotterdam Bank N.V. | Banque Bruxelles Lambert S.A. |
| Banque Internationale à Luxembourg S.A. | Banque Paribas Capital Markets Limited |
| Credit Suisse First Boston Limited | Daiwa Europe Limited |
| KBC Dominion Securities Inc. | |

LEADERS AND LAGGARDS

Percentage changes since December 31 1987 based on Thursday April 29 1988

Table with 2 columns: Sector (e.g., Property, Chemicals, Metals) and Percentage Change.

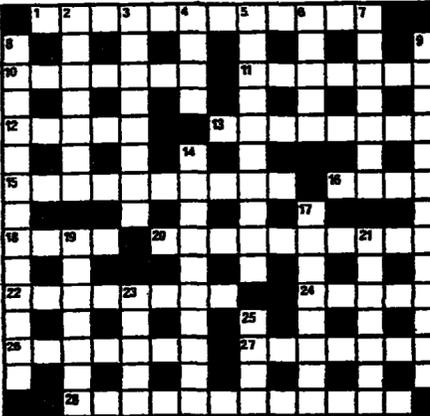
RISES AND FALLS

Table with 3 columns: Category (e.g., British Funds, Corporations), Rise/Fall, and Value.

BANK RETURN

Table with 3 columns: Department (LIABILITIES, ASSETS, ISSUE DEPARTMENT), Value, and Change.

YOUR GUIDED TOUR STARTS HERE. JOTTER PAD. FT CROSSWORD No.6,620 SET BY HIGHLANDER.



- ACROSS: 1 Clever girl keeping behind university player (12), 2 Dispute with rugby player: put your ear in here (7), 3 Kendall transformed on fourth of July? Barely! (7), 4 Dish does not have right flavouring (5), 5 Fire aggressive salesman exhausted by overwork (5,3), 6 True rising involves conspirators (10), 7 River is Polish and/or German (4), 8 High spirits shown by first German general in America (4), 9 Group is in position to obtain first-class turnover from plant (10), 10 Possibility from state is no different (6), 11 Architectural style of certain ancient Greeks (5), 12 Want to take a journey in the distant past (4,3), 13 Oxford pair about exhausted (7), 14 Sensibly encircles first in an organised military manner (15).

AUTHORISED UNIT TRUSTS

Large table listing various unit trusts, their managers, and performance data. Includes sub-sections like 'British Unit Trust Managers' and 'Foreign Unit Trust Managers'.

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FT UNIT TRUST INFORMATION SERVICE

Main table containing unit trust information for various companies including Scottish Life, Standard Life, and others. Columns include company name, unit name, and price. Includes a sub-section for 'INSURANCES'.

INSURANCES

FT UNIT TRUST INFORMATION SERVICE

LONDON SHARE SERVICE

Table of FT Unit Trust Information Service, listing various unit trusts with columns for Name, Manager, Assets, and other details.

Table of LONDON SHARE SERVICE, listing various share prices and market data.

Table of BRITISH FUNDS, FOREIGN BONDS & RAILS, AMERICANS, and MONEY MARKET TRUST FUNDS, listing various fund names, managers, and performance metrics.

LONDON SHARE SERVICE

AMERICANS - Contd

Table listing American stocks with columns for Stock, Price, Bid, Offer, and Dividend. Includes companies like IBM, General Electric, and Ford.

CANADIANS

Table listing Canadian stocks with columns for Stock, Price, Bid, Offer, and Dividend. Includes companies like Canadian Pacific, Alcan, and Inco.

BANKS, HP & LEASING

Table listing financial institutions and leasing companies with columns for Stock, Price, Bid, Offer, and Dividend.

BEERS, WINES & SPIRITS

Table listing beverage companies with columns for Stock, Price, Bid, Offer, and Dividend.

BUILDING, TIMBER, ROADS

Table listing construction and infrastructure companies with columns for Stock, Price, Bid, Offer, and Dividend.

CHEMICALS, PLASTICS

Table listing chemical and plastic companies with columns for Stock, Price, Bid, Offer, and Dividend.

DRAPERY AND STORES

Table listing retail and drapery companies with columns for Stock, Price, Bid, Offer, and Dividend.

BUILDING, TIMBER, ROADS

Table listing construction and infrastructure companies with columns for Stock, Price, Bid, Offer, and Dividend.

DRAPERY AND STORES - Contd

Table listing retail and drapery companies with columns for Stock, Price, Bid, Offer, and Dividend.

ELECTRICALS

Table listing electrical companies with columns for Stock, Price, Bid, Offer, and Dividend.

DRAPERY AND STORES

Table listing retail and drapery companies with columns for Stock, Price, Bid, Offer, and Dividend.

BUILDING, TIMBER, ROADS

Table listing construction and infrastructure companies with columns for Stock, Price, Bid, Offer, and Dividend.

ENGINEERING - Contd

Table listing engineering companies with columns for Stock, Price, Bid, Offer, and Dividend.

ENGINEERING - Contd

Table listing engineering companies with columns for Stock, Price, Bid, Offer, and Dividend.

FOOD, GROCERIES, ETC

Table listing food and grocery companies with columns for Stock, Price, Bid, Offer, and Dividend.

HOTELS AND CATERERS

Table listing hotel and catering companies with columns for Stock, Price, Bid, Offer, and Dividend.

INDUSTRIALS (Misc.) - Contd

Table listing various industrial companies with columns for Stock, Price, Bid, Offer, and Dividend.

INDUSTRIALS (Misc.) - Contd

Table listing various industrial companies with columns for Stock, Price, Bid, Offer, and Dividend.

INDUSTRIALS (Misc.) - Contd

Table listing various industrial companies with columns for Stock, Price, Bid, Offer, and Dividend.

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Table listing various industrial companies with columns for Stock, Price, Bid, Offer, and Dividend.

INDUSTRIALS (Misc.) - Contd

Table listing various industrial companies with columns for Stock, Price, Bid, Offer, and Dividend.

INDUSTRIALS (Misc.) - Contd

Table listing various industrial companies with columns for Stock, Price, Bid, Offer, and Dividend.

INSURANCES

Table listing insurance companies with columns for Stock, Price, Bid, Offer, and Dividend.

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LONDON SHARE SERVICE

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INSURANCES - Contd

Table listing insurance companies and their share prices, including Royal Indemnity, Commercial Union Assurance, and others.

LEISURE

Table listing leisure-related companies such as British Skyways, British Airways, and others.

PAPER, PRINTING, ADVERTISING - Contd

Table listing companies in the paper, printing, and advertising sectors, including News International and others.

PROPERTY

Table listing property-related companies and their share prices.

TEXTILES - Contd

Table listing textile companies and their share prices, including British Textiles and others.

TOBACCO

Table listing tobacco companies and their share prices.

TRUSTS, FINANCE, LAND

Table listing trusts, finance, and land-related companies.

TRUSTS, FINANCE, LAND - Contd

Table listing trusts, finance, and land-related companies (continued).

OIL AND GAS - Contd

Table listing oil and gas companies and their share prices.

OVERSEAS TRADERS

Table listing overseas trading companies.

PLANTATIONS

Table listing plantation companies.

MOTORS, AIRCRAFT TRADES

Table listing motor and aircraft trade companies.

NEWSPAPERS, PUBLISHERS

Table listing newspaper and publishing companies.

PAPER, PRINTING, ADVERTISING

Table listing paper, printing, and advertising companies (continued).

SHIPPING

Table listing shipping companies and their share prices.

SHOES AND LEATHER

Table listing shoes and leather companies.

SOUTH AFRICANS

Table listing South African companies.

TEXTILES

Table listing textile companies (continued).

OIL AND GAS

Table listing oil and gas companies (continued).

REGIONAL & IRISH STOCKS

Table listing regional and Irish stocks.

TRADITIONAL OPTIONS

Table listing traditional options.

MINES - Contd

Table listing mining companies and their share prices.

THIRD MARKET

Table listing third market trading data.

FINANCE

Table listing financial data and company information.

FINANCE

Table listing financial data and company information (continued).

FINANCE

Table listing financial data and company information (continued).

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WORLD STOCK MARKETS

Table of World Stock Markets including sections for Australia, France, Germany, Netherlands, Sweden, and Switzerland. Each section lists stock symbols, prices, and percentage changes.

CANADA

Table of Canadian Stock Markets including Toronto and Montreal sections. Lists stock symbols, prices, and percentage changes.

Table of Japanese Stock Markets including sections for the First Section, Second Section, and Third Section. Lists stock symbols, prices, and percentage changes.

OVER-THE-COUNTER

Table of Over-the-Counter market closing prices for various stocks, including symbols, prices, and percentage changes.

INDICES

Table of various stock indices including Dow Jones, Nikkei, and other regional indices with their respective values and changes.

Table of additional stock indices and market data, including various regional and sector-specific indices.

CANADA

Table of Canadian stock indices and market data, including the S&P 500 and other key indicators.

NEW YORK STOCKS

Table of New York Stock Exchange data, including major stock prices and market activity.

Advertisement for 'Have your E.T. hand delivered every working day in Norway' featuring Financial Times and Oslo contact information.

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Oil stocks tumble in light trading

Firmer dollar leaves investors unmoved

Wall Street

AFTER a weak start, Wall Street stocks recovered in late trading as the bond market recouped early losses in light trading.

March factory orders, which - at a 1.6 per cent rise on February - were higher than expected and removed fears of overheating in the economy.

The Dow Jones Industrial Average regained its earlier losses in a late rally to close at 2,963.27, 10.94 points up. Trading was light, dominated by activity in a few dividend issues.

Continuing inflation fears. Construction spending figures for March, which were released yesterday, showed a higher than expected increase of 1.6 per cent - the biggest monthly rise since April 1987.

THE MAY DAY weekend, celebrated by a holiday in London, Brussels and Madrid yesterday, left trading floors very quiet on continental bourses that were open for business.

Peugeot put on FFRs to last week. The Credit Suisse index shed 1.5 to 447.8. Jacobs Scharl, whose shares had risen in the middle of last week after Nestlé's takeover bid for Rowntree, of which Jacobs has 20.79 per cent, fell 5p to SF75.95 ex rights and dividend.

AMSTERDAM failed to find encouragement from a higher dollar and ended lower in thin trading, with international investors sidelined. The CBS all-share index lost 0.5 to 84.3.

OSLO was hit by worries over the fall in the price of Norway's North Sea oil but trading was thin. Norsk Hydro shed NKr1 to NKr200.

ASIA

Nikkei hits high in pre-holiday spree

Tokyo

UNEXPECTEDLY brisk and heavy buying drove the Nikkei average to its third consecutive record high in Tokyo yesterday before the three-day Golden Week holiday.

101.18m shares traded, far ahead of the rest, and rose Y8 to Y88.8. Fugita climbed Y50 to Y1,830, exceeding its all-time high of Y1,610 registered on October 6, and saw Y7.7m shares traded.

The All Ordinaries index ended 1.0 lower at 1,455.5 in turnover of 45m shares worth A\$50m. As investors considered the implications of Mr Robert Holmes a Court's sale of his controlling interest in the Bell stable, Bell Resources rose 6 cents to A\$1.80 and Bell Group 10 cents to A\$1.80 on 8m shares.

A LISTLESS day saw shares and slightly down in low volume as investors found little direction from Wall Street's performance on Friday and with London closed for a holiday.

TRADING focused on the Bell group of companies but volume was very low following Wall Street's business session on Friday and with the US closing yesterday and Tokyo starting a three-day holiday today.

Large-capitalisation stocks gained ground, though volume was not large. Kobe Steel rose Y19 to Y81 on the third heaviest trading of 28.28m shares.

Among synthetic fibres, Toray, which was the 10th most active stock with 15.92m shares, rose Y19 to Y89, and Teijin Y14 to Y84.

Bond trading was hesitant and lacklustre. Only dealers with relatively heavy positions continued to sell in small lots, causing yields to dip.

Company Notices: JOSEPH DIEMCO CO. LTD. U.S. \$20,000,000 3 1/2% per cent. Guaranteed Bonds due 1991.

Continental (Bermuda) Limited US \$250,000,000 Floating Rate Notes due 2006. Guaranteed by Hungarian Foreign Trade Bank Ltd.

Contracts & Tenders: WANDSWORTH BOBOUGH COUNCIL. GROUND MAINTENANCE OF CEMETERIES.

Legal Notices: IN THE MATTER OF THE COMPANIES ACT 1985 and IN THE MATTER OF PRODUCT SUPPORT (GRAPHICS) LIMITED.

FT - ACTUARIES WORLD INDICES

Table with columns: NATIONAL AND REGIONAL MARKETS, MONDAY MAY 2 1988, FRIDAY APRIL 29 1988, DOLLAR INDEX. Lists various countries and their stock indices.

FT GUIDE TO WORLD CURRENCIES

Table with columns: COUNTRY, £ STG, US \$, D-MARK, YEN (x 100). Lists exchange rates for various countries.

Art Galleries: BARTON GALLERY. Early English, 18th century, 19th century, 20th century.

Valuation Agent: Continental (Bermuda) Limited. Valuation Agent for the Notes outstanding at the valuation date.

Legal Notices: NOTICE IS HEREBY GIVEN pursuant to Section 89 of the Companies Act 1985 that a General Meeting of the Members of the above Company will be held at 11, The Tower Hill, Wandsworth High Street, London, SW18 2PU by 1st July 1988.

MORGAN STANLEY. Has the pleasure to announce the formation of its new Sales and Trading Group, dealing in German equities and DM denominated equity warrants and convertible bonds.

TRADE INDEMNITY. EXPORT FINANCE SERVICES 01-739 9939. Includes contact information for various offices.

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Main table containing stock prices, organized into columns with headers like '12 Month High', 'Low', 'Open', 'Close', 'Change', 'Volume', 'Bid', 'Ask', 'Last Sale', 'Settlement', 'Open Interest', 'Volume', 'Bid', 'Ask', 'Last Sale', 'Settlement', 'Open Interest'.



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NYSE COMPOSITE CLOSING PRICES

Main table of NYSE Composite Closing Prices, listing various stocks with columns for stock name, price, and change.

AMEX COMPOSITE CLOSING PRICES

Table of AMEX Composite Closing Prices, listing various stocks with columns for stock name, price, and change.

OVER-THE-COUNTER Nasdaq national market, closing prices

Table of Over-the-Counter (Nasdaq) national market closing prices, listing various stocks with columns for stock name, price, and change.

Advertisement for Lisboa & Porto, featuring the text 'Have your... at no extra charge, if you work in the business centres of LISBOA & PORTO' and 'Lisboa 887844'.

CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Strong US economic figures are a two edged sword for dollar

THE DOLLAR gained ground and sterling weakened in thin foreign exchange trading yesterday. Market volume was predictably thin, with London and Luxembourg closed for public holidays and Japan about to start three days of national holidays.

US economic data were unexpectedly strong, but this was a two edged sword, with the Treasury bond market reacting badly to the news, and reversing part of the dollar's earlier gains.

At the close of trading in Europe, the pound had fallen to DM3.1400, from DM3.1475 on Friday. It had also lost 1.20 cents to \$1.8675.

Against other major currencies sterling fell to Y238.75 from SF2.6150 from SF2.62; and FF10.6650 from FF10.70.

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Against other major currencies sterling fell to Y238.75 from SF2.6150 from SF2.62; and FF10.6650 from FF10.70.

EUROPEAN OPTIONS EXCHANGE table with columns for Series, Vol, Last, and various dates.

BASE LENDING RATES table with columns for Bank, Rate, and various financial institutions.

WORLD COMMODITIES PRICES table with columns for Commodity, Price, and various market data.

US MARKETS table with columns for Market, Price, and various US financial indicators.

PROPERTY TO RENT advertisement for furnished lettings, including contact information for Clive Booth.

EMS EUROPEAN CURRENCY UNIT RATES

Table showing EMS European Currency Unit rates for various countries like Belgium, France, Germany, etc.

STERLING INDEX

Table showing Sterling Index values for different periods and currencies.

CURRENCY RATES

Table showing various currency rates including Sterling, US Dollar, and others.

CURRENCY MOVEMENTS

Table showing currency movements and changes for various currencies.

OTHER CURRENCIES

Table showing rates for other currencies like Argentine, Australian, Canadian, etc.

FORWARD RATES AGAINST STERLING

Table showing forward rates against sterling for various currencies and terms.

MONEY MARKETS

Table showing money market rates for various currencies and instruments.

WEEKLY CHANGE IN WORLD INTEREST RATES

Table showing weekly changes in world interest rates for various regions and currencies.

POUND SPOT - FORWARD AGAINST THE POUND

Table showing pound spot and forward rates against the pound.

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Table showing dollar spot and forward rates against the dollar.

EURO-CURRENCY INTEREST RATES

Table showing Euro-currency interest rates for various currencies.

EXCHANGE CROSS RATES

Table showing exchange cross rates between various currencies.

CURRENCY FUTURES

Table showing currency futures prices for various instruments.

MONEY RATES

Table showing money rates for various currencies and instruments.

LONDON MONEY RATES

Table showing London money rates for various currencies and instruments.

NEW YORK MONEY RATES

Table showing New York money rates for various currencies and instruments.

FRANKFURT PONDERS HIGHER RATES

Text article discussing Frankfurt's stance on higher interest rates and its impact on the local market.

LUFFE LONG GILT FUTURES OPTIONS

Table showing Luffe Long Gilt Futures Options data.

LUFFE SHORT GILT FUTURES OPTIONS

Table showing Luffe Short Gilt Futures Options data.

LUFFE EURO-DOLLAR FUTURES OPTIONS

Table showing Luffe Euro-Dollar Futures Options data.

LUFFE SHORTESTERLING

Table showing Luffe Short Sterling data.

CHICAGO

Table showing Chicago market data for various commodities.

STANDARD & POORS 500 INDEX

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SECTION III

FINANCIAL TIMES SURVEY



Stung by an energy burst, then stunned by a real estate collapse, the city has had to learn the ropes of

economic development and promotion. But, as in the early days of the city's development, Dallasites are applying themselves with zeal, writes Roderick Oram

A heavy dose of realism

WITH THE feisty opening line "Your family's gonna throw me off this ranch!" Dallas - the television series - burst into life 10 years ago last month. Quicker than its producers could shout "guaher!", the exploits of the Ewing oil family seized the imagination of audiences around the world.

Believing they have been stereotyped, though, the cast of Dallas - the city - hate to be closely identified with the soap opera. The only oil well in town they protest, is the brass-plated mock-up in front of the Hard Rock Cafe. And, thank the good Lord, there's more than a few nice gamsel folk around.

Yet, art has imitated life, or vice versa, over the past decade. At their most ebullient, city and series blazed across economic charts and television ratings. Both told rollicking stories of remarkable feats, big lives and lavish rewards both of unshakable self-confidence.

In recent years, though, both have traced a similar picture. The series has sunk down the ratings as audiences, growing bored, turned to sit coms.

The city, stung by an energy burst then stunned by a real estate collapse, has suffered one

of its first major recessions ever. Stung by opportunities elsewhere, the world is not as besotted by Dallas as it once was. All the old attributes of climate, location, workforce and enterprise are unchanged but Dallasites know now they must learn how to sell themselves.

"We thought the world revolved around us. Now we're realising we're part of the world," says Mr Harlan Wiseman, president of the North Texas Commission, a business-government organisation set up to stimulate development. "It's part of a maturation process, economically and politically. We're taking a heavy dose of realism."

It is within Dallas's grasp to attain greater economic strength through more diversity and to achieve a more effective and representative political system. Several influential leaders - individuals and institutions - hope also to make Dallas a truly international business centre.

The city can realise these ambitions but it will take a concerted effort to assess and meet needs in areas such as physical infrastructure and education. More co-operation between cities in the Dallas/Fort Worth "metropolitan" than they have shown in



DALLAS

the past would also help. Above all, Dallasites will have to learn the ropes of economic development and promotion. They are off to a fast start with the same sort of zeal with which their forbears had established the city in an unlikely place in the 1840s. "Dallas was the city born with a wooden spoon in its mouth," wrote Neal Peirce and Jerry Hagstrom a few years ago in "The Book of America". Given its remote location, poor farmland and lack of a navigable river, its early life looked unpromising. But first cotton and then railroads, which were bribed or forced by politicians to divert to it, began to reward the enterprise of Dallasites.

With the discovery of the East Texas oilfield in the early 1930s, Dallas became banker to the energy industry, which in turn created capital for other enterprises. It is not an oil town in the strictest sense - the nearest working well is 90 miles away - but Dallas has made itself the centre of a universe dominated by oil and the business hub of the southwestern United States. The Dallas/Fort Worth metropolitan area has the country's third largest concentration of corporate headquarters after New York and Chicago.

"By dollar-and-cents measures, Dallas's wooden spoon has turned to gold," Peirce and Hagstrom wrote. Today, the city has

1m people and Dallas County 1.8m. The Dallas-Fort Worth metroplex, sprawling over some 55 miles east-west and more than 20 miles north-south, is home to 3.7m, making it the ninth largest metropolitan area in the country. Its population will top 4.5m by 2000. Dallas accounts for 22 per cent of Texas's economic activity and Fort Worth 14 per cent. Together they out-muscle Houston's 26 per cent which is far more closely tied to energy.

Over the years, people have poured into Dallas from all over the country, believing it a perpetual boom town. The euphoria peaked at the beginning of this decade when nobody argued with the notion that oil prices would

keep rising in a steep straight line. But no sooner had they brushed \$40 a barrel, they began crumbling through the early 1980s.

Dallas's diversity left it on the whole relatively unscathed by the downturn although its banks staggered under a huge burden of bad energy loans. Local confidence in unending growth was barely scratched as thrusting Dallasites turned to real estate, the next sizzling hot sector.

An unprecedented combination of factors ranging from favourable tax treatment of real estate to deregulation of savings and loans institutions unleashed a flood of money over the property sector. Across the city, feverish specu-

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Pictured left: Sparkling towers and circling freeways - a cityscape born of unshakable self-confidence		Marketing the city: For the first time Dallas has to sell itself	6
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characters worthy of the television series.

As the fall of oil prices accelerated in mid-decade, even Dallasites far removed from energy began to pull in their horns. By the time oil bounced off a bottom of about \$9 a barrel in early 1988, Dallas had joined the Texas economy in deep recession, showing a negative annual growth rate of 3.5 per cent.

In fact, the sickness of the local economy was confined to a few sectors: energy, construction, real estate and, in turn, finance. Others such as wholesale and retail trade continued to perform adequately, while bright sectors such as electronics and aerospace were largely overlooked in the prevailing gloom.

Dallasites themselves failed to recognise the strength-through-diversity of their economy, says Dr Sydney Hicks, director of economics at First RepublicBank, the city's largest and, thanks to the real estate collapse, most deeply troubled bank. She says that lack of understanding made them excessively cautious during the downturn which in turn exacerbated it.

Through much of this decade Dallas's employment profile has been wholesale/retail trade 27 per cent; services 21 per cent; manufacturing 17 per cent; government 11 per cent; finance, insurance and real estate 10 per cent; transport 7 per cent; and construction 4 per cent. Energy accounts for only a few percentage points directly but has an indirect impact on many other areas.

Netting out the bad sectors shows that the rest of the local economy enjoyed some sluggish growth through the recession. "It's very important to separate the real economy from real estate," says a local economist. Continuing migration to Dallas - some 100,000 people arrived during the two-year recession - had as much impact on the unemployment rate as outright job losses. The rate peaked at 6.8 per cent by mid-1987, roughly double the town's traditional level.

The turn round began in the middle of last year, led by a moderate pickup in manufacturing, particularly in high technology. The unemployment rate could drop to around 5 per cent by the end of this year. Dr Ray Perryman, who runs Baylor University's forecasting service, estimates the local economy could grow by about 2.2 per cent in real terms this year and next.

Dallas, however, is not setting off on another easy ride. "The greatest threat to recovery," Dr Perryman warns, "is how to finance it." Many local businessmen complain that banks and savings and loans, severely crippled by the real estate collapse, are long on caution and short on capital. The most hopeful sign is the hunger for business shown by out-of-state banks and rehabilitated local ones. "I believe we'll be OK," Dr Perryman concludes.

A national recession is a threat of far greater magnitude. The real estate and financial sectors are building their fragile hopes for recovery on a foundation of economic ifs, and buts. Many analysts believe those two deeply troubled businesses have yet to touch bottom. They have no room for manoeuvre if the national economy turns down within the next couple of years.

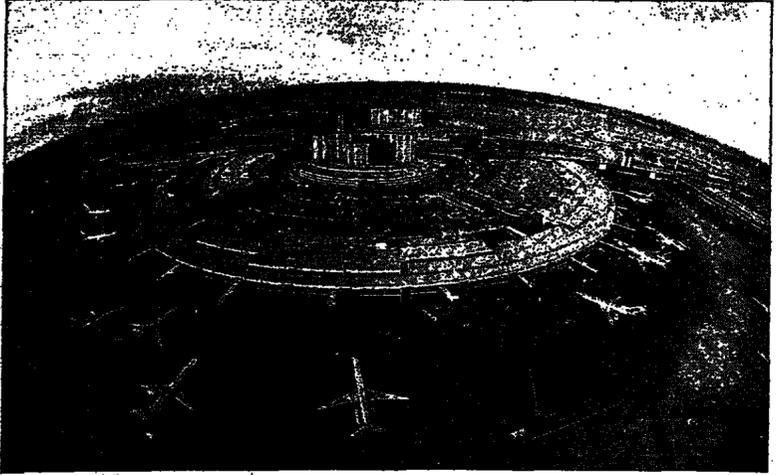
Still, one banker or developer's demise is another investor's golden opportunity. Dallasites, almost as optimistic and given to hyperbole as ever, say their town is offering now some of the world's greatest-ever real estate bargains.

But what is the psychological impact on Dallasites of selling themselves as the cheapest around after generations of believing they were the biggest and the best? "The typical guy on the street isn't as cocky as he was," one observer of the local scene says.

Some values have changed subtly, says Vivian Castleberry, a long-time local journalist turned international peace activist. "People are now understanding about the quality of life, not just the quantity of life."

In the past Dallas unabashedly showed off only its glitter. Now it is learning to sell its considerable substance. But Dallasites are finding it hard to give up some things. A new series of television commercials to introduce the world to Dallas's diversity shows various musicians from classical to jazz playing at impressive locations around Dallas - the city. But they are all playing the same music: the theme tune from Dallas - the television show.

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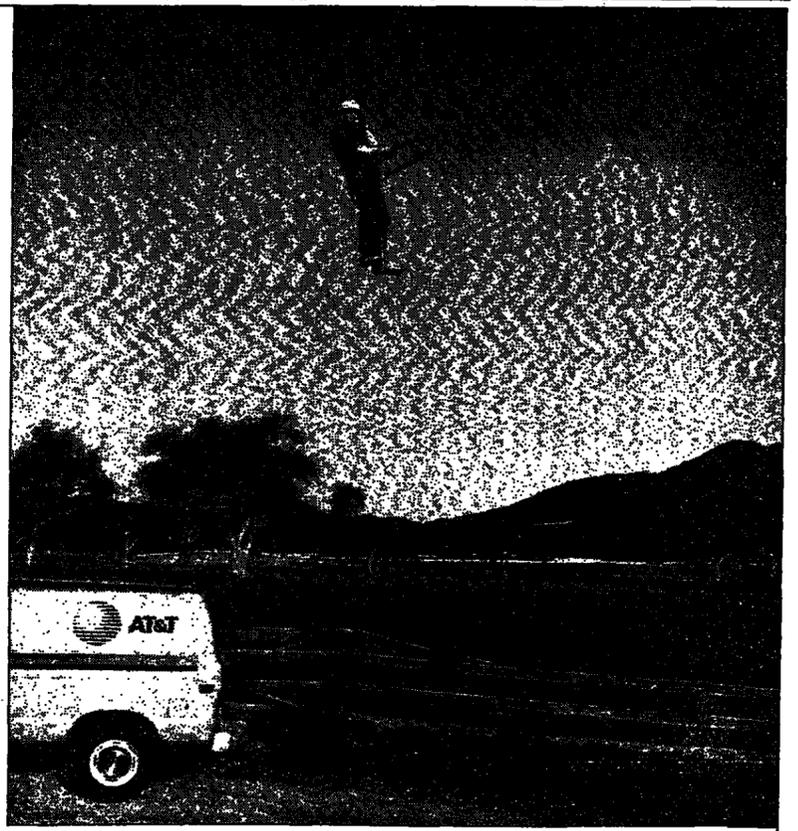
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DALLAS 2

A lot of property is in lenders' hands, says Roderick Oram

Real estate upturn awaited

"IT WAS like the mutual alignment of the planets," says an economist trying to describe the unprecedented combination of factors which led a feverish real estate boom around Dallas and across Texas in the mid-1980s.

Vast sums poured into property when rising oil prices, highly favourable tax treatment for real estate investments, easing of lending restrictions and strong demand for commercial and residential property, created the illusion that the Texas economy was immune to recession.

The subsequent bust must seem similarly cosmic for many Texas investors, financial institutions and companies cruelly exposed to collapsing real estate prices as the speculative bubble burst two years ago.

Virtually all the largest and hundreds of smaller financial institutions will survive only with a federal government bailout which could run to tens of billions of dollars. Even many of the largest and most conservative property developers have been brought to their knees by the massive burden of empty buildings.

Ever optimistic, though, many Texans involved in real estate say they have seen in recent months the first faint signs of a market bottom in some cities such as Dallas. Prospective investors

and tenants have been turning up in growing numbers to try to drive hard bargains with the large ranks of owners or lenders under financial pressure to sell.

Tellingly, though, some players say there is still an unusually large gap between the bid and offer prices on buildings, reflecting quite different expectations of buyers and sellers on the values of the properties.

But others, who significantly tend to be observers rather than participants in the scramble to bring life to the semi-comatose real estate market, believe some further erosion of property values is possible.

"It's questionable whether values have reached bottom," said Mr Ronald Witten, president of M/P/F Research, a Dallas real estate consultant. "The biggest unknown is what happens to the property held by lending institutions."

He and others argue that the market is giving a false reading of values because so many fore-

closed properties are in the hands of banks and savings and loans. These institutions are unwilling or financially unable to sell them until the terms of the federal financial support are finalised. Ideally, they would like to hang on to as much property as possible to benefit from the ultimate recovery of the market.

A truer picture may not emerge until late this year or even the first half of next, a delay caused in large part by time federal and state regulators are taking to decide how best to handle the unprecedented volume of property in lenders' hands.

In Dallas County alone, foreclosures are running at an annual rate of roughly 1,000 against 800 last year and zero in 1982. The value of foreclosures in the two years to last December topped \$5bn.

Values vary enormously by property type and location, but some prime office space in downtown Dallas has been sold recently for well under \$75 a square foot - less than the cost

of construction - compared with around \$150 at the top of the market in 1984.

Land, which was subjected to the greatest speculation, will give lenders a bigger headache now that construction activity has shrivelled. Downtown prices have held up reasonably well but outlying land unlikely to ripen for development for years to come has halved or more in the past two years, falling back to levels last seen five or six years ago.

Worse, lenders have on their books some land for which "the highest and best use is holding the world together," one real estate adviser says.

Ways to help institutions keep property on their books are being formulated by both federal regulators and the Texas House committee on financial institutions. Such efforts are raising hopes that the fragile market will be spared a bout of forced selling.

Meanwhile, some parts of the picture are brightening. Rents in prime downtown office buildings stabilised last summer after a

protracted period of ruthless competition between owners trying to attract tenants. Some new inducements such as months of rent-free accommodation.

Trouble is, rents are still well below cost in many buildings and a lot of three and five year leases, signed in better times, come up for renewal this year. The pressure on rents is still considerable given the vast array of empty space. Some 37m square feet of space in Dallas County is unoccupied - equal to total space 10 years ago - making for one of the highest vacancy rates in the country at 28 per cent.

The more optimistic analysts point out that perhaps as much as one-fifth of the vacant space is in "junk buildings" which are so badly located, built or maintained that they will have to be torn down.

Two sticky sectors of the office market, though, are class B and C buildings. A lot of their tenants were persuaded during the recent years of intense competition for

occupiers to move into prime buildings at rents only a few dollars a square foot more.

"We don't fully understand yet the impact on B and C buildings," says Prof William Brueggeman, a specialist in real estate at Southern Methodist University in Dallas. Overall, "We could be looking at seven or eight years before the office sector recovers."

He and others point to a number of sectors which are healthy by comparison, such as industrial space and warehouses, and some segments of retailing. Moreover, there is some new construction in "build-to-suit" projects for major corporations such as International Business Machines and JC Penney, the retailer, which has just moved its headquarters from New York to Dallas.

Despite the uncertainties, investors who believe the bottom of the market is near have been stepping up their efforts to buy properties. Mr McDonald Williams, managing partner of Trammell Crow Company, a Dallas-based national real estate company, said the real estate market is showing signs of recovery in the next two or three months.

Trammell Crow has been confident enough about the recent recovery to buy some buildings on its own account as well as facilitating purchases by out-of-town investors.

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BY THE early 1990s the Texas financial sector will have emerged stronger and more mature from a disastrous decade of awful economics made worse by lenders' bad judgements. Though deeply shaken, Dallas will have enhanced its role as the financial centre of both the state and the southwestern region of the country.

But before those brighter days dawn, Texas and the nation will have to pay a considerable price and endure more pain to rehabilitate the state's financial institutions crippled by boom-bust cycles in energy and real estate. No one knows the full bill yet but it will run to tens of billions of dollars plus intangible penalties such as loss of local control of some of the largest institutions.

Bankers and officials of savings and loans (the mortgage-lending "thrifts") say they were victims of unforeseen economic circumstances. Having lent heavily on the assumption energy prices would keep rising, they were rocked when prices plummeted in the early 1980s and again in 1985.

Struggling to work off the bad loans, most of them seized on real estate as the perfect diversification. They believed the Texas economy would keep on growing, making the sector largely immune to downturns. Instead, they found to their considerable cost it was a sector chronically distorted by speculation, tax factors, deregulation of thrifts and excessive optimism.

When supply of new buildings began to far exceed demand two years ago, property prices collapsed. Huge additions to loan loss reserves for failed projects have been scraping many lenders who had managed to survive the energy bust. By the end of last year some 10 per cent of Texas banks' loans were non-performing while the thrifts' percentage was more than twice as high.

The five largest Texas bank holding companies controlling roughly half the state's \$200bn in banking assets reported more than \$2.5bn in losses last year and thrifts' ran up losses of \$6.4bn. The figures could be worse this year.

The most profitable bank in north Texas last year was Northpark National Bank, The Dallas institution, with assets of only \$618m at year-end, earned \$3.6m. Only one bank in the state with assets of more than \$1.5bn, Cullen/Frost in San Antonio, was profitable.

A good measure of luck helped these smaller institutions survive but many of the executives say they were also more cautious in their lending practices than their competitors. Regulatory officials say they were concerned about the heavy real estate concentration in many big banks' portfolios

and lending abuses by some thrifts.

The severe financial damage inflicted by bad real estate loans has forced a wholesale restructuring of banking. Dallas's two largest banks, InterFirst and RepublicBank, merged last year to form First RepublicBank. Some \$3bn of assets made it the largest bank in the southwestern US and thirteenth largest in the country. But a further deterioration of its real estate loans brought a \$1.5bn first quarter loss and is necessitating a federal government bailout.

Allied Bancshares has been taken over by First Interstate of Los Angeles leaving MCorp as the only major Dallas-headquartered bank given a fighting chance of survival without government rescue or takeover.

The two other major Texas banks, both based in Houston, have also been rescued. Texas Commerce was bought by Chemical Bank of New York and First City was recapitalised by out-of-state investors with government help.

Opinions vary widely around Dallas as to whether the problems of financial institutions are causing a capital shortage for local businesses. "There's no doubt that the turmoil is throwing up barriers to business devel-

opment," said Mr Ronald Witten, president of M/P/F, a Dallas real estate advisory firm.

Dr Sydney Hicks, director of economics at First RepublicBank, argues, however, that if there is a problem in Dallas and Texas it is no worse than elsewhere in the country. Capital shortage and rising credit standards are factors throughout the US banking system, she said.

One certain trend, though, which will help the flow of funds for business is the aggressive posture of banks such as Texas Commerce which have already been recapitalised or of out-of-state and foreign banks. They are seizing the opportunity to build up market share and forge links with customers while the big local banks are on the ropes.

Those smaller banks such as Northpark, and alternative institutions such as credit unions which are perceived by the public as being sounder than the big institutions, have also been enjoying a big upsurge in deposits and business. A recent survey found that less than one-third of Texans believed their deposits were completely safe in a bank or thrift, even though accounts are covered by some form of government insurance.

All surviving institutions, both lame and healthy, have turned a

good deal more cautious, though, businessmen report.

The advent of out-of-state control of some major institutions will bring a higher degree of professionalism and may help the local banks diversify their business. But it also raises the question of whether the banks, now responsible to boards in distant cities, will be less responsive to local needs.

It looks as though there will be pros and cons. On the positive side the new parents will be an additional source of capital, expertise and cool counsel. The latter point, however, may be considered negative in Texas where the periodic over-enthusiasm of bankers has worked to the detriment of borrowers.

Other negatives include the possibility that capital will flow from the Texas subsidiary to the par-

ent in times of slacker local economic activity.

Current travails will also bring an important change in the structure of the financial sector. Texans, long believers in the populist principle that community-owned banks are the key to local development, have long been uneasy about branch banking. Only in the last few years have they grudgingly permitted a bank to have a few branches within its home county.

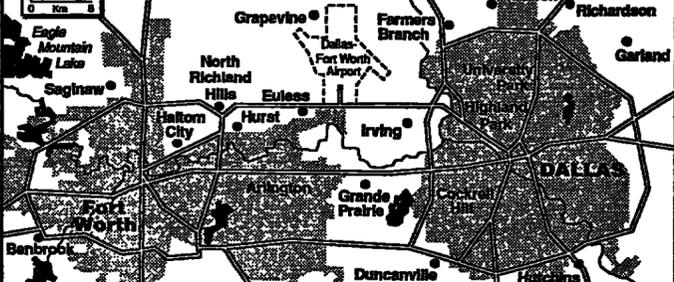
This resistance resulted in a rash of new small banks which pushed the number state-wide up about 25 per cent over the past decade to close to 2,000. This plethora of small institutions has not only guaranteed narrow deposit and lending bases but also severely stretched the pool of banking talent.

Conditions are now ripe, however, for the Texas legislature to consider reform. "Branch and inter-state banking will be passed very quickly," said Dr Ray Perryman, an economist at Baylor University. "A few years ago a politician would have been impeached for suggesting such changes."

Roderick Oram

Banking

Survivors are more cautious



Manufacturing

Base needs to be broadened

A MODEST upturn in manufacturing, particularly in high technology, defence and export areas, has helped lead the tentative economic recovery in north Texas over the past nine months.

The sector's relative diversity has served the region well, creating employment and economic activity, while the state's traditional mainstays of energy and agriculture have remained depressed.

But as business leaders in the Dallas/Fort Worth area acknowledge, the manufacturing base must be broadened with the help of further domestic and foreign investment. Then, perhaps, the sector would better weather adverse conditions if, for example, defence spending is cut heavily or the dollar rises. Some 6 per cent of the sector's jobs are export-related.

Of all the ingredients which would contribute to the strengthening of manufacturing, none sparks a livelier debate than higher education. Many academics and industrialists argue that the region is hampered by its lack of a world-class scientific institution such as MIT, for example. Boston and San Francisco, which north Texas would love to emulate as a home to high technology companies.

Others argue, however, that the Dallas/Fort Worth area has yet to lose a prospective plant through lack of such an institution and a clutch of local companies are in the forefront of technology. Moreover, considerable efforts are being made to improve the universities and colleges in the area with the strong support

of existing high technology companies.

While the debate rumbles on, interested groups are, however, getting behind the region's effort to attract the Superconducting Super Collider the federal government intends to build. Eight sites around the country have been short-listed for the \$5bn, 53-mile circumference underground accelerator in which particle physics would be studied.

Apart from the construction and maintenance jobs involved, the Texas site, some 30 miles south of Dallas near Waxahachie, would also be home to hundreds of permanently based and visiting physicists from around the world who would greatly enhance the region's scientific reputation.

Debate about education aside, no one argues about the rewards of industrial development. Texas more than tripled its industrial output in the past decade, while the nation managed only a 30 per cent increase. There was once a fierce rivalry within the state between Houston and Dallas/Fort Worth for the manufacturing title but the former's close ties with energy have hurt it badly this decade.

Houston's manufacturing employment fell 46 per cent from 261,000 in 1981 to 153,000 in 1987, while Dallas/Fort Worth's rose 9 per cent from 331,000 to 341,000, despite a three-year downturn which ended with the turnaround last summer.

Within the latter region, though, Fort Worth's 5 per cent gain outpaced Dallas' 1 per cent over the past six years, reflecting

a number of factors. Fort Worth, and the mid-city area between it and Dallas, have attracted a number of major defence plants, for example, while Dallas has found greater favour with service sector companies.

Electronics account for fully 32 per cent of the manufacturing jobs in the Dallas/Fort Worth area, attributable in part to the leading influence Texas Instruments has played in the area's economic development since the Second World War. It has grown from a seismic service company for the oil industry into the area's largest private sector employer. From its north Dallas headquarters TI runs a global business in semiconductors, computers, defence equipment and other electronic-based products.

It has also spawned a shoal of other companies across a wide range of technologies, while its own research and development in new areas such as automated manufacturing, artificial intelligence and expert systems ensure it remains a dominant influence.

TI has been enjoying renewed profitability and demand in semiconductors, for example, helped by the weaker dollar. It is the second largest US chip maker and the fifth largest in the world. Similarly, Tandy, the Fort Worth electronics company which also owns the Radio Shack retail chain, is building another local plant to make computers it originally imported from South Korea.

Transportation equipment is the next largest sector in the area, accounting for 10 per cent of manufacturing jobs thanks, for example, to the construction of military aircraft. Fears of defence

budget cuts loom large because over the largest programmes such as General Dynamics' production of F-16 aircraft could be hurt in the longer term. Bell, a division of Textron, has already suffered a cut in the Pentagon's planned purchases of tilt-wing helicopters. It is making jointly with Boeing even before the revolutionary aircraft makes its maiden flight.

Dallas County produced \$1.5bn of goods and services for the military in 1986 while Tarrant County, encompassing Fort Worth, produced \$5m. It is generally felt that any overall reduction in defence spending could mean more upgrading of old equipment which would generate business for the area's electronics companies.

The lower technology end of transport got a welcome boost last month when General Motors said it would make its next generation of full-sized, rear-wheel drive cars at its Arlington plant. The decision brings some long-term security for the 4,000 people who work at the factory mid-way between Dallas and Fort Worth.

A salutary lesson of the economic perils of manufacturing can be drawn from Dresser Industries: its fortunes have closely tracked those of the oil industry. Since the oil bust began in 1982, it has halved in size to about 30,000 employees worldwide, spun off many of its oil field service and equipment businesses into joint ventures with other companies, and pushed into higher technology areas.

and compete as a single economic unit.

In order to unify the communities of North Texas, working as a city-state, NTC has developed several projects. In the high tech area NTC is developing plans for a Metropolis Research Institute (MRI). This institute would be North Texas' response to Harvard, Stanford or the Massachusetts Institute of Technology (MIT). The program is designed to pool the resources of area universities (University of Texas at Arlington, University of Texas at Dallas, University of North Texas, Texas Christian University, Southern Methodist University, Texas A. & M. University, East Texas State University and others) in selected research areas NTC has identified as having major job-creating potential for the region. Examples are advanced composite materials and neural networks. Thus not a single world class research university would finance but a series of world-class research centres would leverage existing high tech strength in area companies like General Dynamics, Tandy, EDS, Eastman Kodak, Eastman Systems, GTE, and others.

In the international trading arena, trading infrastructure exports "machinery" is the single biggest vacuum for the region. The NTC has been instrumental in bringing together area organisations, both governmental and private, to focus on creating a World Trade Center similar to one that exists in Taipei. The North Texas World Trade Center would host all the requisite resources and information for products effectively and quickly. Likewise, some expert financing can be a problem for these companies. NTC helped initiate a new international trade merchant bank, Bristol International, Ltd., created to finance expertise and assist in structuring international transactions for middle-market companies.

As the drive to diversify the region's economy picks up steam, and prestigious local leaders and organisations such as the Dallas City Club and the Mayor's Commission for International Business Development release their prescriptions for further action, the North Texas Commission appears well positioned to continue to influence the direction and velocity of the North Texas economy well into the 21st century. It seems clear from NTC's recent track record that high tech, international trade and the city-state will continue to be vital elements of the area's future economic development strategy.

Handwritten signature or mark.

DALLAS 4

Andrew Baxter on the transportation needs of the Metroplex

Rethink on airspace and public transport



DFW International Airport: exceeds its capacity 13 times a day

JUST 14 years after the two cities of Dallas and Fort Worth joined forces to build what is now the world's fourth busiest airport, the fast-growing transportation needs of the Metroplex are coming under renewed scrutiny.

In aviation, buoyant growth forecasts for commercial and general business are forcing regulators and airport operators to examine where, and how, they can expand facilities. Meanwhile, in the Dallas area, continuing road congestion problems have prompted the first thorough investigation into mobility, which in turn seems likely to produce a major investment in public transport in a city where "drive-time" is a synonym for rush-hour.

The single most important factor in the regional transport equation is DFW International Airport, which began life in 1974 with three runways and one completed terminal building. Now, after a total \$2.6bn of investment, the airport - which has its massive 17,800 acres sited virtually equidistant from the two city centres - has six runways and four semicircular terminal buildings.

Over that period aircraft take-offs and landings have nearly doubled from 322,946 to 624,769 last year, while the number of passengers handled each year has tripled from 13.8m to 41.5m.

DFW is the main south-western hub for American Airlines and Delta, which together handle 85 per cent of flights. The airport offers direct service daily to 150 domestic destinations, and, while it is hardly yet an international gateway by the standards of Heathrow or JFK, has 29 international destinations.

New routes are being added steadily, with the most important recent development being the

start last year of American's non-stop service to Tokyo. Later this month the same airline, which moved its headquarters from New York to DFW in 1978, begins a direct service to Madrid.

According to the Federal Aviation Administration, the airport exceeds its designed capacity 13 times a day on average, leading to bottlenecks. The airport, says Mr Joe Dealey, its director of public information, is taking a cautious approach to adding new international routes because of the risk of losing others in a market with some weak spots. Even so, he says, "we are not in this business to turn airlines away".

Mr Dealey, with some justification, is proud of DFW's successful record and the fact that the two cities have not been required to make any further financial commitment to DFW beyond the initial \$70m for land purchase.

On the other hand, he admits that the current configuration of terminals, with three on the east side, causes some imbalance of usage. There is also a design problem. Heavy emphasis was placed on making things easy for road users because it was thought that 60-75 per cent of passengers would be starting or finishing their journeys at the airport, and the rest would be in transit.

In the event, the upsurge in air travel since deregulation in 1978, and DFW's pivotal position in the airlines' new "hub and spoke" networks, has meant that these percentages have been reversed. And in any case, says Mr Dealey, the airlines have told DFW that they are more convenient - for them and for passengers - than semicircular terminals.

As a result, DFW decided last year to build no more semicircular terminals. Happily, however,

it has plenty of space for other designs. Later this year Delta will start operating from a new nine-gate satellite to its main terminal, and DFW is negotiating with American on moving to a new terminal on the west side.

But even if American agreed, such a project would take five years to complete and cost \$500m-\$750m. Also under consideration are two new runways, probably for smaller aircraft, and two extensions.

Underpinning this potential expansion are some healthy fore-

half the frequent trails of 40-50 aircraft strung out at five to seven mile intervals on the approach to DFW from the north-east, and a novel system allowing four aircraft to land on four runways at the same time.

A further key element in the plan to cope with expected demand is the promotion of smaller airports as complements to DFW. Love Field, the original Dallas airport that had its main terminal used as a recreation centre during some lean years in the mid-1970s, is now thriving,

enough for 747s or C6s. The aim is to cater for the transport needs of the area's big manufacturers such as General Dynamics, LTV and Bell Helicopters.

"Traditionally industry has always been a second class citizen" at major airports, said Mr Perot, while industrial airports have been awkwardly located. The new airport will be 15 minutes from DFW once a new road is built, for which the Perot Group is arranging 12 miles of free right of way for the Texas Highway Commission.

In Dallas and its suburbs, meanwhile, an older form of transport is soon to get a new lease of life. A \$3.8bn, 93.7 mile rapid transit rail system is planned as the centrepiece of a range of measures to ease congestion and attract car-bound Dallasites back to public transport.

It was some four-and-a-half years ago that voters approved both the creation of Dallas Area Rapid Transit and its funding with a 1 per cent sales tax. That work has yet to start on the system reflects how hard it has been to develop a consensus on transportation issues in the city.

To keep costs down, the nine-mile, 58 station network will be built largely on existing rail corridors, and only 7.7 miles will be underground. It had originally been hoped that the sales tax levy would, with bond issues, cover construction costs, but last month Dart was forced to swallow hard and seek \$900m in Federal funding for the project.

That partly reflects sluggish growth in revenues from Dart's bus operations. Only three of the 16 cities in the Dart service area had a bus service as such before the 1983 vote, and Dart admits that custom has been "slow to mature".

This is seized on by opponents of the rapid transit plan as evidence that Dallasites will not use the planned system. But Mr Charles Anderson, Dart's executive director and a former Dallas city manager, says: "I am convinced that because the system is needed, it will be used... We are building for the next 50 or 75 years, not for tomorrow."

Mr Anderson hopes to defuse opposition, and allay the growing impatience of the cities which voted for the scheme, by getting at least a small part of the project into construction next year, for completion by 1994 - taking advantage of the current dearth of construction orders to drive a hard bargain.

Dart stresses that the scheme, and its bus network, are an integral part of a \$15bn mobility plan for the Greater Dallas area formulated under the aegis of the Chamber of Commerce, and agreed to by Dart and political jurisdictions. This also sees a need for 30 miles of high-occupancy vehicle lanes, 164 additional lanes of freeway, 100 miles of new freeway, and 45 miles of new tollway. It is claimed that if any of these are not implemented the area faces significant congestion problems over the next 20 years.

The rail plan could be completed by 2010, and Mr Anderson is confident it will be on budget. It seems, however, that the broader philosophical debate will continue. "If we don't build it, we will not continue to be a global city," he says. Mr Perot, who would prefer Dart's \$2.5bn to be spent on new roads, fails to see why building the system would make Dallas a world class city. "The world ought to become Texas class," he responds.

A 'total redesign of the airspace' would include a parallel stream for incoming traffic and a novel system would allow four aircraft to land on four runways at the same time

casts for growth in demand. The FAA, which last year began a study of likely needs in the Metroplex (ie the Dallas/Fort Worth region) foresees explosive growth in commercial and general aviation, due partly to the existence of DFW and its potential for expansion, but also to the area's continuing potential for economic growth and its position in the middle of the US.

Mr Bonnie Uhlenhaker, project manager for the FAA's DFW/Metroplex air traffic system plan, says total aircraft operations in the area will more than double to nearly 2.5m by 2005, while those of DFW itself will grow at a similar rate to 1.15m.

For its part the FAA is now considering what Mr Uhlenhaker calls a "total redesign of the airspace". This would include putting in a parallel stream for incoming air traffic, cutting by

and three other airports are being built or planned.

Two of these, the South Fort Worth airport and North Dallas jetport, open in July, cater primarily for commercial/executive jet business, while ground breaks this month on a North Fort Worth airport to serve industrial customers.

Behind this project is billionaire industrialist Ross Perot and his son of the same name, who handles the Texas family's property interests. Mr Perot Jr said that the Perot Group, having identified the rolling farmland and "horse country" of North Fort Worth as the area's last remaining real estate opportunity, had bought 16,000 acres there since 1983.

Now, with encouragement from the FAA, the Perots are building an industrial airport with an 8,200ft runway, big

year visit 8,600 permanent showrooms and 35 to 40 temporary markets each year in eight buildings strung along the Stemmons Freeway some 10 minutes from downtown Dallas.

The Center, which has 9.2m sq ft of space, has a particularly strong position in home furnishings, floor coverings, gifts, toys and decorative accessories. Since 1982, its 1.6m sq ft Infomart building, modelled loosely on the Crystal Palace, has been operating as the world's first international trade centre devoted exclusively to the information processing industry.

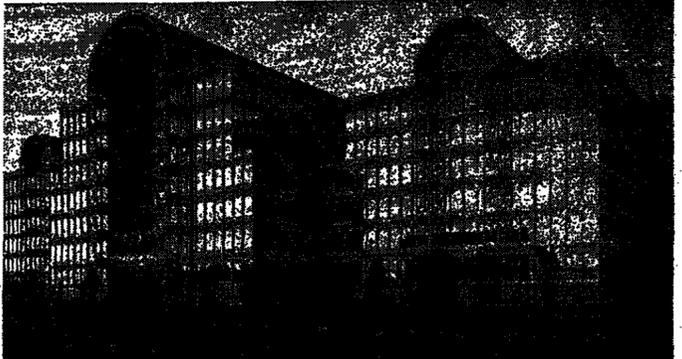
The Center works by leasing out space to permanent showrooms, or hiring out its Market Hall for specific events. In return, it provides marketing and advertising services, security, sponsors seminars on selling techniques and even lines up top class entertainment for trade show visitors.

Ginger Seay, director of media relations, said the Center was trying to work harder to share with its exhibitors the burden of current hard economic times for the southwest.

Fortunately, the presence of Dallas/Fort Worth airport had encouraged buyers and sellers from other parts of the US such as the West Coast where the economy was stronger. International visitors, from Mexico, Latin America and Japan, were increasing in numbers without any specific marketing initiative.

The Center last year expanded its Decorative Center District to include a contract design building, but is currently taking a cautious approach to further expansion in the light of Texas' economic difficulties.

The development of the Market Center has given a significant boost to furniture and other industries in the southwest which otherwise would have lacked a selling forum to match those on the East or West coasts. A typical beneficiary is the 60-year-old Southwest Homefurnishings Association, which moved into the Center three years ago and has raised its profile, says



The Dallas Market Center: modelled loosely on the Crystal Palace

Georgann Elliott, public relations director.

Twice yearly the association leases space in the Center for its winter and summer shows, attended by some 15,000 to 18,000 trade visitors, and offering space from 100 to 2,000 sq ft each for 300 exhibitors.

The two shows' growth has slowed since the early 1980s, but a continued influx of buyers from the West Coast has helped the association address the problems of weaker local buying interest.

Much of the activity at the Market Center is inextricably linked with the city's convention industry. Apart from the 600,000sq ft Dallas Convention Center, which for some years was among the biggest five in the US, the Center's Infomart, Market Hall and Apparel Mart comprise Dallas' main meeting and exhibition facilities.

The symbiotic relationship has helped Dallas become the third largest US convention city after New York and Chicago. The airport, again, has been another important factor, but Charlotte St Martin, president of the Convention and Visitors Bureau, also cited lower hotel costs in compar-

ison with New York and some other cities.

The city handles some 2,200 conventions each year, of which the largest is that for the National Association of Home Builders with more than 50,000 delegates. Early next month the Association of International Bond Dealers is holding its annual conference in the city.

Within Dallas city limits, the hospitality industry is the largest revenue producer after retailing, yielding \$900m in annual revenue and providing employment for 83,000.

The 49,000 hotel rooms in Dallas County are enough to handle the largest conventions which the city attracts, although delegates to these gatherings are likely to find themselves scattered over 90 square miles of the city.

The present hotel room total compares with less than 14,000 in 1970, but the end of the construction boom means any significant further increase is unlikely for some years.

To help protect its current position in competition with Chicago, Atlanta, Orlando and New Orleans, Dallas is stepping up its

marketing programme and opening sales offices in Chicago and Washington DC.

As for tourism, Ms St Martin admits that until recently Dallas "did not perceive itself as a tourist destination". But, helped by the worldwide success of the eponymous TV soap, Dallas now attracts 3m tourists a year out of a total 12m visitors, and is the biggest visitor destination in Texas.

Apart from the obligatory pilgrimage to Southfork, Dallas' stores are a major pull. The city expects to remain a short-trip destination, but, even so, is increasing efforts to heighten awareness of its cultural and gastronomic attractions.

Dallasites are grateful for the dollars earned by the convention and tourist industry, but in these sophisticated times are considered unlikely to follow the example set by their forbears in 1904.

In that year, an impressive arch was erected across a busy street to welcome a particularly large Dallas convention. The arch proved so popular that it remained until 1910.

Andrew Baxter

Transport-related industries

Wholesalers' forum

WITH AN airport the size of Manhattan, generally excellent roads and more than 50 trucking company terminals, it is perhaps not surprising that Dallas can boast a wide range of industries partly or wholly dependent on transportation.

On the one hand are the modern-day activities in this area - wholesale distribution, conventions, retailing and, increasingly, tourism - which are to varying extents insulated from the problems of the energy, banking and real estate sectors. And then there are some remnants of businesses that flourished in an era when Dallas relied on its status as a major railroad.

In the 1920s when cotton was king in the southwest, Dallas was the throne. Today, the city's former Cotton Exchange building is empty, but five merchant companies - three of which are Japanese - remain.

Cotton now ranks second to livestock in generating agricultural income for Texas, but 2.2m bales still pass through Dallas each year - about one-sixth of total US trade in cotton.

However Mr Bobby Walton, vice-president of Swiss-owned Volkart Taylor Cooper, notes that Dallas has practically ceased to exist as a spot market. With modern communications and electronics, "it doesn't matter where you are to trade cotton nowadays," he says.

Coincidentally, it was in the 1950s, much the same time as the Cotton Exchange began to decline, that Mr Trammell Crow,

the Dallas property developer, conceived the idea of using Dallas' geographical position to provide a forum for buyers and sellers of wholesale goods.

Some 30 years later the Dallas Market Center, which is still owned by Mr Crow's company, has grown to become the world's largest wholesale merchandise mart with annual sales of around \$7bn.

More than 700,000 buyers a

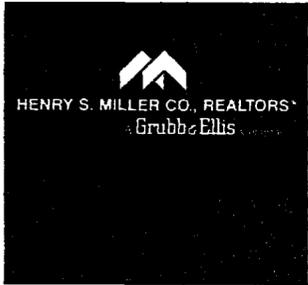
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A new administration is drawing together the diverse elements of Dallas life

Personification of the new synthesis

DALLAS HAS come to a crossroads in its history. According to seasoned observers of the local scene, 1988 will mark a turning point and represent the first test for the new leadership in city hall. Budget problems are being grappled with, as well as a rising demand for social services and a surge in inner city crime.

The city's diversified economic base has helped Dallas to withstand the effects of the oil collapse far better than other Texas communities. For businesses that rely on energy, real estate and agriculture, however, the economic downturn has come as a debilitating crash.

As a city that has always been run by a cozy partnership between business and government, Dallas has retained a business orientated leadership which has only recently become more responsive to an activist government. Mayor Annette Strauss assumed the most visible elected job in town last year as mayor, after 40 years of socially responsible civic work and four years on the city council.

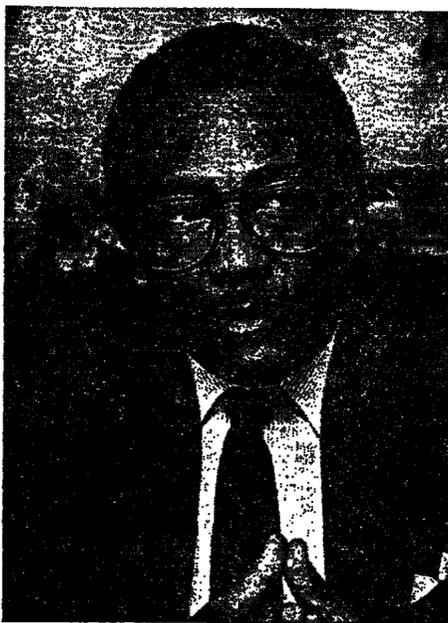
She personifies a new synthesis between the parochial old North Dallas social code and the new Dallas' growing pains. Her effectiveness as a coalition builder enabled her to draw unprecedented strength from the support of black people, gays, women, Democrats (her brother-in-law is Robert Strauss, former Democratic Party chairman) and her campaign raised \$1m in the costliest race in Dallas history.

Mayor Strauss' tenure on the city council came at a time when three forces were vying for dominance: the conservative downtown political religious and political establishment that had controlled the city since the first East Texas oilmen rode in to town during the 1890s; the new pro-development North Dallas establishment unencumbered by debts to the politicians who had long ruled the central business district; and the activist inner city organisations demanding a fairer share for the growing minority bloc.

Between 1987 and 1978 Dallas was effectively run by a shadow government comprised of a cabal of local businessmen belonging to the political arm of the Dallas Citizens Council, an organisation grouping 300 of the city's top business leaders. The executive leadership of the Citizens Charter Association, an all-white male



Annette Strauss, mayor: coalition builder



Richard Wright, city manager: 'all should share benefits'

was able to call the shots in city hall for decades by hand-picking its own candidates for office and selecting city managers to cater for the priorities of the business establishment. They overlooked the fact that Dallas was becoming more black and Hispanic, sticking to their own interpretation of "trickle-down" economics: what helps business helps Dallas.

Virtually no one was able to make a dent in the status quo until civil unrest in the 1960s produced the first cracks in their power and black people began to clamour for a voice in the political system. The Citizens Council narrowly avoided the racial turmoil that exploded in other US cities with eleven-hour curfews close to the black community. Mr Jim Schmitz, author on the subject of race relations in Dallas,

"The white oligarchy took great pride in telling the outside world that Dallas had avoided racial confrontations in the 1960s; they would say 'Our blacks are happy in Dallas.'"

Until 1975, all members of the city council were elected in a

Mayor Strauss is calling for new leadership from the Hispanic and Afro-American community

city-wide vote. A movement for better citizen representation in city politics resulted in the "all-at-large" system being declared unconstitutional before being scrapped in favour of the current system of eight single-member districts and three "at-large" seats.

Efforts to bring the city's political structure into step with modern reality caused city hall to slip from the Citizens' Council's control entirely by 1976. Today the Council's still considerable influence is limited to the commercial world. "They're a good group of

people and have changed with the times," affirms Mayor Strauss' aide Mr Jerald McIntire. Now that the Dallas inner city has become a diverse melting pot of 1m people, the downtown business community is evolving into a more diverse and less monolithic body than it was in the

past, according to Dallas County Democratic Party chairman Mr Sandy Kress. He explained that the inner city had traditionally been a democratic stronghold and its position had strengthened as the conservative establishment migrated to the suburbs.

Dallas is also becoming disenchanted with the failure of Republican Governor Bill Clements to address the state's economic problems. This is at a time when other native sons, like the Democratic Senate finance committee chairman Lloyd Bentsen and Speaker of the House Mr Jim Wright, are attracting billions of dollars in federal projects to their home bases.

The most powerful figure in Dallas (and indeed in Texas) in terms of sheer governmental control is city manager Mr Richard Wright. He acts as the chief executive officer of a city with a no-frills budget of \$1.1bn and runs the machinery that Mayor Strauss oversees. He earns \$109,000 a year - more than the governor does - whereas Mayor Strauss is paid \$50 a week. The strong city manager/weak mayor system was designed to curb the power of city hall bosses.

Mr Wright brushes aside suggestions that Dallas has outgrown the council-manager system, arguing that it keeps local politics free from partisan division: "While I strongly believe that the partnership between business and government will continue well into this century, Dallas is now more diverse. Our attempts for all of its citizens to share in the benefits of the local economy will be enhanced by the continued reaffirmation of the council-manager form of government."

Since the 1970s the city of Dallas has been losing white population to the suburbs, although current estimates that non-Hispanic white people make up just under 50 per cent of Dallas' 1m residents will not be confirmed until the 1990 census is completed. There have been several well-publicised incidents in which residents, many of them black, have been killed in confrontations with police, and earlier this year a police officer was killed by a homeless man.

These incidents have highlighted racial divisions, prompted the resignation of the Dallas police chief, and touched off an outpouring of anger in a city long accustomed to unified business leadership.

After a year of crisis marked by strains in race relations, a shrinking city budget, hundreds of city lay-offs and accusations of a "vacuum of leadership", Mayor Strauss is calling for "new leadership from the Hispanic and Afro-American community." She said: "We must tend to all of our citizens' concerns about crime and economic development, address a critical shortage of housing and create better social support systems."

Cynthia Williams

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Insurance

Radical change in ownership structure

WHILE IT would be surprising to call Dallas a "second Hartford" - a title to which several US cities might wish to lay claim - it can with some justification declare itself the insurance capital of the southwest.

A number of historical factors have contributed to the development of the city as a major centre for the industry - it is headquarters for some 180 life insurance companies and 80 property-casualty concerns. Based on the amount of business written and the number of companies maintaining offices, Dallas ranks around third or fourth among US insurance centres.

It is estimated that the 20 largest insurance companies in the Dallas area employ nearly 17,000 local workers. The Dallas Association of Life Underwriters, with 1,500 members, is the third largest of its kind, and bigger than 34 equivalent state associations.

One Dallas-based development has been the migration of insurance companies to the city in the 1970s. In 1976, Southwestern Life Insurance, unrelated to a later company of the same name, opened its main office in Dallas, offering "cheap rates, definite contracts, no travel restrictions, and no dividend disbursements."

This free-wheeling attitude continued into the 20th century, helped by a Texas law regarding insurance companies to have just \$25,000 in capital and \$12,500 in assets. Another milestone was the passing of a state law in 1913, creating an association designed to provide compensation for injured workers at cost.

Dallas-based Employers' Insurance of Texas, an all-line insurance company, emerged from this and has since developed into a nationwide concern. The area is also headquarters for Blue Cross/Blue Shield of Texas, the state's largest non-profit group health insurance company. Its predecessor company was founded in 1923 by a former Dallas school superintendent, offering prepaid health care for teachers at 50 cents a month.

Inevitably, the city's insurance industry has continued to expand to service the needs of business in the region, and the city's proximity to the East Texas oilfields was an important factor in the

insurance sector's development in mid-century.

However, while many of the most long-established names have survived in some form - such as Praetorian Mutual Life, descendant from a life company set up on Main Street, Dallas in 1901 by the Modern Order of Praetorians - the ownership structure has changed radically, particularly over the past 10 years.

As has happened in many other US cities, most Dallas insurance companies are no longer free-standing, as the original owners have sold to outsiders keen to enter the market. Mr Rex Shannon, chairman and chief executive of Fidelity Union Life, a medium-sized Dallas-based life group, suggested a number of reasons for this.

First, many of the Texas entrepreneurs who had built up the city's insurance groups had decided to capitalise on their investment by selling out to US or foreign companies which were expanding aggressively in the 1960s and 1970s. "Some of these decisions [to sell] were very personal on the part of the owners," he said.

The favourable business environment in Texas, the ability for a company to acquire a sales force that supplemented or complemented its own, or maybe a concern licensed to do business in states where the acquirer was not licensed, were other factors, said Mr Shannon.

Fidelity Union was itself purchased in 1980 by Allianz, the major West German insurance group, and the Dallas concern had a "fantastic relationship" with its parent, he said. "They basically let us run it."

Mr Shannon joined Fidelity in July 1982, and says he probably would not have done so if Allianz had not had a positive attitude about local management. Total business in force had increased by more than 50 per cent over the past five years as Fidelity had expanded from its original base serving college seniors and graduates.

While some Dallas insurance companies have not benefited from having new owners, the general consensus is that the trend has been healthy. Mr Jerry Johns, president of Southwest Insurance Information Services,

said acquired companies "have had an infusion of funds which has added to their ability to go after new business, and expand outside the southwest to the northeast."

This in turn has helped cushion the local insurance industry from the worst effects of the crisis in the energy and property sectors of the local economy. Insurance companies have been extremely active in the local property market, said Mr Johns, not only in building their own headquarters but in "pouring a great deal of money into long-term projects."

However, the spread of their investments elsewhere in the US and overseas meant that any negative impact of the sagging Dallas property market would be short-lived. In any case, most life insurance companies have very small percentages of their assets invested in real estate (0.3 per cent in the case of Fidelity Life) and concentrate on bond holdings to match the interest-rate sensitive nature of their products.

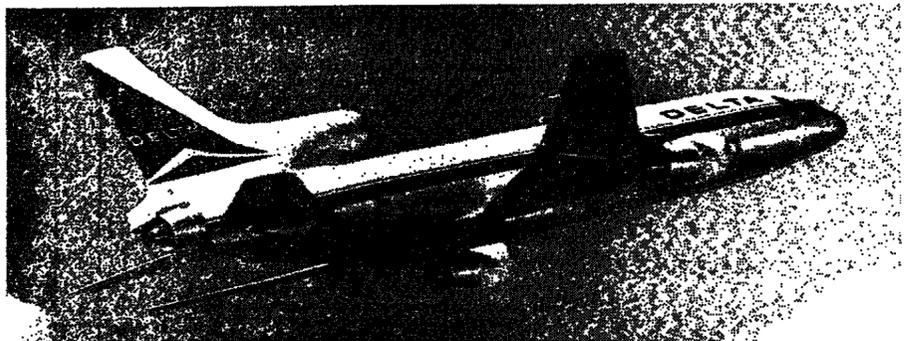
Also, points out Mr Richard Williamson, vice-president for public relations at the Texas credit union movement's Members Insurance Companies, the state's insurance board "does not like us to be involved in land speculation."

Nevertheless, Mr Johns says it would be naive to think that the Dallas insurance sector had not felt some impact from the Texas energy downturn. The fall in the price of oil had indirectly led to a downturn in commercial lines, but the industry was now beginning to see some rate relief.

By contrast, personal lines of business in the Dallas area had shown fairly sizeable growth because of an increase in population. Profitability, though, will depend on continuing tort reform: some common ground has already been established with the legal profession over the number and size of awards, and Mr Johns is hopeful that the next session of the State Legislature will look at further reforms "to make the insurance environment a little healthier and remove the confusion around the question of liability."

Andrew Baxter

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DALLAS 6

The city is having to learn to market itself

Partnership has muscle and money to attract projects

THROUGHOUT MUCH of its relatively brief history, the business interests that have called the shots in Dallas have been aware of the need to attract new businesses to the city.

As early as 1883 a precursor of the Chamber of Commerce is recorded achieving a measure of success promoting the city on train trips to distant points. Eight years later, 50 Dallas business and civic leaders toured Oklahoma in an attempt to lure business to Dallas that might otherwise have gone to St Louis.

More recently, however, Dallas has not had to try so hard, and in the boom years for the Texas economy of the 1970s and early 1980s the world beat a path to Dallas' door.

All that changed with the collapse of the local economy in 1986. Complacent Dallas at last found itself in need of a thoroughgoing economic development programme, and an organisation to market it aggressively in the US and overseas.

The result, typical in a society which distrusts government-sponsored initiatives, was the formation in April last year of the Dallas Partnership, a private sector response to this marketing need financed by the Chamber of Commerce and 88 companies.

With a \$1.5m annual budget, the Partnership has enough "muscle and money" to attract a project to the area, and eventually to one of several suburbs which have smaller development programmes of their own, says Mr Scott Eubanks, chief operating officer.

The Partnership divides its work into three broad areas: attracting foreign companies - an area where it has absorbed the Chamber's international affairs unit - winning domestic business, and business retention.

On the international side the Partnership has inherited as a starting point a large part of the 530 foreign-owned companies in the Dallas/Fort Worth area - a legacy from better times.

In employment terms the 105 UK companies represent the largest group, but Mr Eubanks said the current weakness of the dollar and fear of protectionism made the Pacific Rim countries

one of the most promising areas for seeking new recruits to the list. In the current business year the Partnership plans five full-scale overseas trips to lure new business. However, Mr Wayne Boling, director for economic development, points out that the most prospects come from the US.

For both groups, there are common reasons for being attracted to Dallas. The city's major strength is the Dallas/Fort Worth international airport, followed by Dallas' location in the middle of the US and its pro-business reputation.

Texas' favourable tax regime - there is no corporate or personal income tax - and flexible workforce traditions leave Dallas

JC Penney, the big US retailer which last year announced plans to move its headquarters from New York to Dallas, is saving \$50m-\$70m a year in reduced labour and occupancy costs, says Mr Duncan Muir, public relations manager.

The company had little difficulty finding temporary accommodation while its permanent headquarters are being built on part of a 429-acre plot of land at Plano, north of Dallas. Senior officers are currently working in a 110,000sq ft building owned by Sunbelt Savings, the deeply troubled Dallas savings and loan association, and the company has taken additional space downtown.

However, the original reasons for moving were more strategic.

environment in Texas, the marketers of Dallas find they are competing for new business more with cities such as Atlanta and Kansas City than other Texas conurbations such as Houston or San Antonio.

Not surprisingly, the Partnership believes Dallas measures up pretty well against the competition. However, the lack of a university or institution with a long-established, world class reputation could be one reason why a company might choose to locate elsewhere, Mr Eubanks suggested.

Further, the Partnership's interviews with some 50 companies among 480 Dallas "impact players" - companies which could have the greatest impact on economic activity generally - have identified a certain sense of frustration that the city needs to do more really "big things" to feel proud about and maintain the flow of direct investment.

For the future, the Partnership hopes to build on the city's medical strengths to attract more biomedical related companies. It also acknowledges that Dallas has more to learn about providing the infrastructure support services that prospective new businesses come to expect, and a full array of start-up facilities.

The new organisation has a three-year mandate, and says Mr Eubanks: "There's no question there's a lot riding on our success."

While he believes it would be unrealistic for the new marketing approach to achieve a "turnaround overnight", the continued flow of new businesses creating jobs and filling office and manufacturing space would go some way towards relieving the pressure on the city's financial sector.

Some observers, at least, wonder whether the city can successfully relearn what Mr Boling calls the "stone-throwing" approach to marketing itself after years of not having to try.

Andrew Baxter

DALLAS' undisputed status as the business and cultural capital of the south-west supersedes the city planners' view that Dallas is "a city that never should have been".

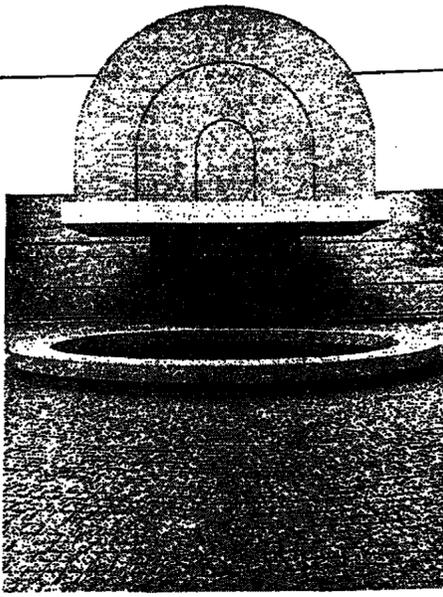
Geographically isolated from other cities (Houston lies 240 miles down the road), surrounded by farmland that is for the most part inhospitable, with no port or ready access to the coast, this north Texas city has never produced a single barrel of petroleum. Dallas historian Herbert Gambrell describes it as "an example of a city that man has made, with a little help from nature and practically none from Providence".

At first blush, Dallas still looks like a boom town with signs of growth stretching from its lifeline, the gigantic Dallas/Fort Worth Airport, along the length of the freeway that connects futuristic pockets of development to the glass sheathed skyscrapers of downtown Dallas.

Although the construction surge in Dallas has never been wholly confined to downtown, the city has exercised commendable restraint by concentrating its most extravagant architectural showcases downtown in buildings designed by such luminaries as IM Pei and Philip Johnson. Many of the larger downtown complexes are ingenious incorporations of offices, hotels and labyrinthine underground shopping centres brightened by enormous atria. Underground shops and restaurants connected to multi-level car parks provide a safe environment uncontaminated by the outside world and protected from harsh Texas summers.

At day's end, most Dallasites desert the business centre - with the notable exception of the newly-renovated "historic" West End district which has restored brick warehouses that are home to dozens of shops, restaurants and nightclubs. The city's densest concentration of restaurants can be found within a short drive of the town centre in the general vicinity of Routh Street, McKinney and Greenville Avenues. A steady influx of foreigners has collectively opened thousands of ethnic eateries catering to a variety of tastes and pockets.

Over the past decade, the ethnic and racial composition of the city has undergone tremendous changes, transforming Dallas' image from a staid city of "wasps" into a younger, more ethnic urban mosaic. Some forecasters predict that by the year 2000, Dallas could end up with the highest concentration of Hispanics of any US metropolitan area. Lured by economic opportunity and a lower cost of living, some 50,000 Chinese (compared with 4,000 in 1976), 40,000 other



The Dallas Museum of Art

Living in Dallas

Little help from nature

Asians (mostly Vietnamese and Cambodians) and 30,000 Central Americans have streamed into Dallas, making it a far more diverse place.

By most estimates black people make up about 30 per cent of the population of Dallas, although some members of the city's black intelligentsia maintain that the 1990 census will establish that the actual figure exceeds 40,000. With a median income estimated at \$13,000 per family, upward mobility is proving elusive for most of Dallas' black people, a majority of whom live in neglected slums to the city's south. Tensions run high and the multiple curses of welfare dependency, crime and drug abuse are contributing to racial divisions.

Contrary to popular belief, downtown Dallas is not surrounded by cattle ranches and oil rigs but sprawling suburbs which have experienced large scale development during the years when Dallas led the nation in

attracting new businesses. As a place to live, the northern side of Dallas has traditionally been the preserve of the moneyed white establishment, which is concentrated in the enclave of Highland Park and University Park. Collectively known as Park Cities, these two serene neighbourhoods are also home to some of the better museums and theatres in town as well as the leafy campus of Southern Methodist University.

Dallas is still thought of as a chic place to live; its absence of city and state income taxes has always appealed to the rich. The city's hierarchy boasts a fascinating mix of people as diverse as computer software billionaire H Ross Perot, Stanley Marcus and son Richard, of the Neiman-Marcus retailing dynasty, master Democratic politico Robert Strauss and the mythical Hunt family, as well as Governor Bill Clements and countless other all-American success stories.

Cynthia Williams

The collapse in prices offers a major opportunity to set up in the city at a bargain price

at least on a par with cities in other Sunbelt states. There are, however, no specific financial incentives for new business other than favourable financing and help with training costs if a company moves to a district with high unemployment.

The list of companies which have recently either moved their headquarters to the Dallas area or announced plans to build facilities, includes retailers, motel operators, and electronics companies. For most, Dallas' transport links and position, allowing companies to get closer to their customers in middle America, provide sound strategic reasons for moving.

But in the short-term, the collapse in Dallas property prices has offered a major opportunity to set up in the city at a bargain price. "We're a good buy," says Mr Eubanks.

The advantage this gives the Dallas area is difficult to quantify, as Mr Eubanks says many property developers prefer not to divulge details of deals they have struck. But it seems clear that office property has been let for as little as one-third of the going rates in New York.

JC Penney found that with 80 per cent of its business split equally between the east and west coasts, being headquartered at one end was "a major stumbling block" in terms of time wasted by senior managers, for example on long flights.

Having decided to move to the middle of the US and get closer to its customers, Dallas became the natural choice because of its transport links and lack of weather problems. A lower cost of living, and the strength of Dallas' apparel distribution trade, were contrary factors.

The company took a \$140m pre-tax charge early last year to cover the costs of the move, and has yet to sell its New York headquarters. The proceeds are expected to cover the cost of its new campus-style HQ in Plano.

Mr Muir says that, as expected, some 50 to 60 per cent of the 2,200 management employees formerly in New York were relocating, but that virtually none of the non-management clerical grades had followed suit. This had required a "massive effort" to recruit in Dallas, where labour costs for such grades are lower.

Given the current economic

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